

The LOOKOUT



Eighty-Eighth Annual Report

Seamen's Church Institute
of New York

25 South Street

The LOOKOUT

PUBLISHED MONTHLY

by the

SEAMEN'S CHURCH
INSTITUTE OF NEW YORK

25 SOUTH ST., NEW YORK, N. Y.

Telephone BOWling Green 9-2710

CLARENCE G. MICHALIS

President

FRANK T. WARBURTON

Secretary-Treasurer

REV. ARCHIBALD R. MANSFIELD, D. D.

Superintendent

MARJORIE DENT CANDEE
Editor, THE LOOKOUT

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SEAMEN'S CHURCH INSTITUTE
OF NEW YORK
25 South Street

LEGACIES TO THE INSTITUTE

You are asked to remember this Institute in your will, that it may properly carry on its important work for seamen. While it is advisable to consult your lawyer as to the drawing of your will, we submit nevertheless the following as a clause that may be used:

I give and bequeath to "Seamen's Church Institute Of New York," a corporation of the State of New York, located at 25 South Street, New York City, the sum of.....Dollars."

Note that the words "Of New York" are a part of our title. If land or any specific property such as bonds, stocks, etc., is given, a brief description of the property should be inserted instead of the words, "the sum of.....Dollars."

SEAMEN'S CHURCH INSTITUTE OF NEW YORK

25 SOUTH STREET

NEW YORK CITY

Telephone BOWling Green 9-2710

EIGHTY-EIGHTH ANNUAL REPORT

Year Ending December 31, 1932

Presented at the
ANNUAL MEETING OF THE SOCIETY
THURSDAY, JANUARY 26th, 1933



South Street, 1855

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FRANKLIN REMINGTON.....	1911	HENRY McCOMB BANGS.....	1927
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SIR T. ASHLEY SPARKS.....	1912	CHARLES S. HAIGHT.....	1928
JOHN S. ROGERS.....	1913	FRANK W. WARBURTON.....	1928
LOUIS GORDON HAMERSLEY.....	1913	SAMUEL A. SALVAGE.....	1929
CHARLES E. DUNLAP.....	1915	DE COURSEY FALES.....	1932
BERNON S. PRENTICE.....	1915	CHARLES R. BEATTIE.....	1932
ALLISON V. ARMOUR.....	1917	REGINALD R. BELKNAP, Rear Admiral, U.S.N., Ret.....	1932
F. KINGSBURY CURTIS.....	1920	F. SHELTON FARR.....	1932
EDWARD J. BARBER.....	1920	JOHN S. ROGERS, JR.....	1932
JUNIUS S. MORGAN.....	1920	CHARLES STILLMAN.....	1932
HARRY FORSYTH.....	1921	HARRIS C. PARSONS.....	1933
KERMIT ROOSEVELT.....	1923	CHARLES E. SALTZMAN.....	1933
JOHN JAY SCHIEFFELIN.....	1923	FRANK GULDEN.....	1933
THOMAS A. SCOTT.....	1924		

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JOHN H. MORRISON.....	1877	FRANCIS M. WHITEHOUSE.....	1917
REV. HENRY LUBECK, LL.D., D.C.L.....	1889	HON. JOHN MASEFIELD.....	1933

Superintendent

REV. ARCHIBALD R. MANSFIELD, D.D.....1895

EIGHTY-EIGHTH ANNUAL REPORT



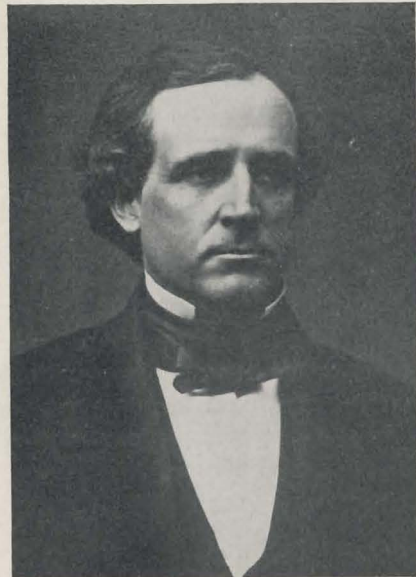
THE FOUNDERS OF OUR INSTITUTE: IN MEMORIAM


AS our Institute enters upon the 89th year of its successful career it is fitting that we give at least a passing thought to those who laid its foundations. The Board room contains the pictures in uniform size of many former Board members, so that at every meeting the members of today are reminded of their predecessors, most if not all of whom were representative men of their time and distinguished in their several callings. We single out for special mention in this issue a few of those who served the Institute in its early days and have left descendants who are either Board members today or are in some other way furthering the Institute's purposes. Their pictures will be found on adjoining pages. The small beginnings from which their work grew to that of today appear from the pictures of the Floating Churches on the back cover of this Report.

The real test of institutions, as of individuals and ships, comes when the storm breaks. That this Institute has been able to hold its head high during the devastating economic crisis which we have been combating during the past two years is above all things a tribute to the work of our predecessors who with great discernment built on solid rock and avoided the shifting sands. All honor to them and their memory. In future issues other conspicuous members of former Boards will be portrayed and their pictures published. Now to the work of the past year.



THOMAS P. CUMMINGS (1815-1894) was interested in the Young Men's Auxiliary Education and Church Missionary Society, organized in 1834, a predecessor of our Institute. A floating chapel was constructed in 1843, the Society was reorganized and as a result our Institute incorporated in 1844. Mr. Cummings was an original incorporator and the first recording secretary and was reelected a lay manager from year to year until his death in 1894. In 1861, he became a vice-president and was treasurer from 1870 to 1873. His son, Charles F. Cummings, served on the Board from 1892 to 1909 while his grandson, Frederick A. Cummings, serves on our Board today. The latter vividly recalls being brought by his grandfather from Brooklyn via the Wall Street ferry to some of the Sunday services for sailors conducted by Chaplain Isaac Maguire, of the 21 Coenties Slip Mission, in a tent pitched on the docks. Thomas P. Cummings served the seamen for more than 50 years and upon his death the Board adopted a resolution alluding to "the many graces which adorned his character. It was that of a true and earnest Christian. He gave his best powers to his Master's service, and having finished his work here; stood ready and waiting for the summons that came to him in the ripeness of a full age."




GEORGE NORTON TITUS was one of the originators of the idea of the Floating Churches, the activities of which in behalf of seamen preceded those of the present Institute. He was also one of the incorporators of the Seamen's Church Institute of New York, and its lay Vice-President from 1843 to 1845. He was a lawyer of the firm of Cleveland and Titus in New York and served as a vestryman of the Church of the Ascension from 1843 until 1873, having been confirmed under its first rector, Dr. Manton Eastbourne, when the church was located in Canal Street. Mr. Titus had three daughters, Mrs. William Harman Brown, Mrs. Tompkins Westervelt and Mrs. John A. Aspinwall. The chancel rail in the new Chapel of the Institute was given by their children (the Misses Helen Stewart and Edith Harman Brown) in memory of their grandfather.

THE SCALE OF OUR WORK

IT IS our constant regret that but relatively few of our readers find it possible to call at 25 South Street and obtain at least a glimpse of what goes on there. We use advisedly the word "glimpse", for fully to appreciate all that is done it would be necessary for a visitor to be here from early morning, when many hundreds of seamen leave their comfortable beds and proceed to a cheerful cafeteria for their breakfast, until late at night when the dormitories are filled, noting during the course of the day the thousands of seamen who come and go and how their multitudinous wants are met. The happenings here are indeed on a scale which must be seen to be appreciated. Mere statistics cannot be made to tell the story and yet we are compelled to present it to the world at large as best we can through this medium. In a desire to arrest the attention of our readers at this stage we cite briefly the following as indicative of the magnitude of our work:

During the past year 383,892 seamen slept in our building, 8,037 received relief loans, 140,919 attended free entertainments, 941,557 meals were supplied and 39,620 pieces of baggage were cared for. Some 225 missing seamen were located. During the past nineteen years over \$10,000,000 of seamen's funds were deposited with us for safe-keeping of which we remitted nearly \$2,000,000 to relatives. These are merely some of our larger items of service. A summary of all services rendered is given on page 15.

HUMAN NATURE AT 25 SOUTH STREET

AT NO other place do tragedy and comedy mingle and intermingle with greater dramatic effect than in the lobby of the Institute. Here are heard yarns that a Conrad or an O'Henry might weave into immortal tales. A barge captain, known as "Long John Silver", used his wooden leg as a repository for his wages until persuaded by Institute officials that his money would be safer in our Seamen's Funds Department. Soon after he had acted on this wise advice he was beaten up by thugs and his wooden leg stolen—but fortunately it was empty. An old salt became very much aroused because the red and green (signifying for him port and starboard) glass globes in a South Street drug store were wrongly placed and reported this calam-



RT. REV. HENRY JOHN WHITEHOUSE, DD. LL.D. Cantab., D.D. Oxon. (1803-1874) was the second Protestant Episcopal Bishop of Illinois. He was a clerical vice-president of the Institute from 1844 to 1851, being one of the original incorporators. Bishop Whitehouse was rector of St. Thomas's Church at Broadway and Houston Street, and preached the sermon at the First Anniversary Service of this Institute, held on April 6th, 1845. His son, Francis M. Whitehouse, has been an honorary member of the Board of Managers since 1917. He and his wife built the thirteenth floor of the Institute during the World War in memory of their son, Meredyth.

Bishop Whitehouse was responsible for the adoption of the Cathedral system in this country, and founded the Cathedral of St. Peter and St. Paul in Chicago. He was a personal friend of the Bishop of London and the Archbishop of Canterbury and preached before Queen Victoria

in the Chapel Royal. His son recalls being brought to the Sunday afternoon services of the Floating Church. His father took a great interest in this Society and succeeded in interesting many prominent churchmen in seamen's welfare work.

JONATHAN MAYHEW WAINWRIGHT, DD. (Un. and Har.) D.C.L. (Oxon.) (1792-1854), second President of our Institute, 1852-54, was Provisional Bishop of the Diocese of New York; born in England, 1792, of an English father and an American mother, the daughter of Rev. Jonathan Mayhew, D.D., the celebrated pre-revolutionary Boston divine and patriot. He attended the Sandwich Academy on Cape Cod; entered Harvard from which he was graduated in 1812; was ordained in 1817; Assistant Minister, Trinity Church, N. Y., 1819-21; Rector Grace Church, N. Y., 1821-34; Rector Trinity Church, Boston, 1834-38; again Assistant Minister Trinity Church, N. Y. in charge of St. John's Chapel, Varick Street, 1838 till his death. Consecrated Provisional Bishop of the Diocese 1852.

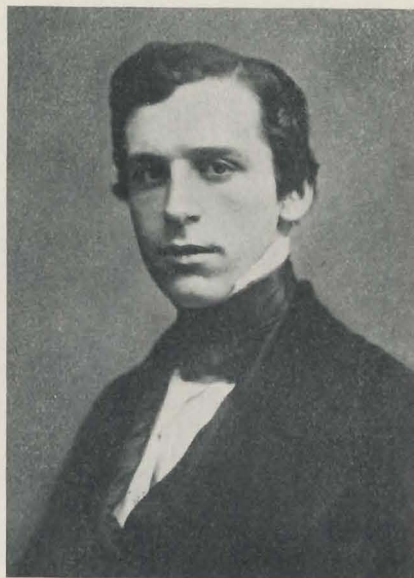
His son, John Howard Wainwright, (father of Col. J. Mayhew Wainwright who is a member of the present Board of Managers) born in N. Y. City, 1829, died 1871, also was a Board member in the fifties. He had followed the sea for over ten years, shipping at 13 before the

mast in the East India Merchant Service, rising to officer grade in the packet service, serving in the Navy during the Mexican war, leaving the sea at 23 to enter the banking business in this city; was a governor and vice-president of the New York Stock Exchange.

ity to the policeman on the beat, lest there be a "smash up." An able-bodied seaman threw a bottle into the ocean while his ship was in the Caribbean Sea and eighteen months later found awaiting him at the Institute Postoffice a letter from the light-house keeper at Provincetown, Massachusetts, reporting that the bottle, containing the sailor's message, had been picked up on the New England coast. After sailing the seven seas for seven years a Portuguese seaman read the bulletin board in the Institute lobby and learned that a letter was awaiting him. It revealed that his mother whom he had believed dead was alive and well, that his uncle had died while confessing, and that he had left the seaman money. John Cabbage, who dumps the garbage into the sea off Ambrose Light from a Street Cleaning scow, published a book of sea poems. An Alaskan Indian sailor named "Rolling Stone," with two papooses depending on him for support, suffered a broken jaw from an injury on shipboard, had his baggage stolen, met with other calamities, came to the Institute and forgot his troubles when, for the first time in his life, he saw a talking picture, a broadcasting station, a subway and other marvels. A barge captain in search of a wife advertised for one in Quebec newspapers, established an office where applicants might call, and finally returned to the Institute proudly showing off what he termed his "ad wife." A ship's carpenter, aged seventy-nine, was devoted to his St. Bernard dog. When the dog died of injuries from a fight with another dog the old man was so broken-hearted that he lay down beside his deceased friend, fell ill of pneumonia, died and was buried in our cemetery.

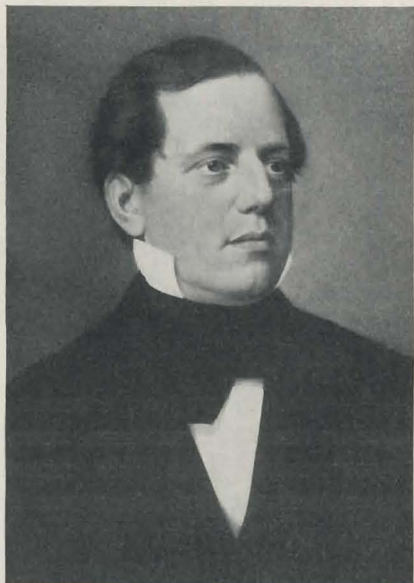
OUR INSTITUTE A PHILANTHROPY BUT FORCED BY THE TIMES INTO THE FIELD OF CHARITY

IT IS our purpose to maintain this Institute as a philanthropy and not a charity organization and in normal times we have experienced no undue difficulty in doing this. When the shipping business is good the men who come to us are with few exceptions able and quite willing to pay modest sums for good board, clean beds and other services rendered. The general use of our fine building during the day time has always been free. But just now the shipping business like most other businesses is thoroughly abnormal or at a standstill and this has put our



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FRANCIS UPTON JOHNSTON (1826-1892) was one of a group of young men who started the Institute by supporting a floating chapel for seamen in 1843. Later, he became a prominent physician, practicing in New York City and on Staten Island. Dr. Johnston became interested in sailors through his uncle, Captain John Johnston, who took one of the first American packets across the Atlantic. After his graduation from the college of Physicians and Surgeons, in 1852, Dr. Johnston crossed the ocean, as physician to passengers and crew, on one of his uncle's ships. He served this Society as a lay manager from 1844 to 1860. His daughters, Margaret A. and Eupheme S., continue their father's active interest in and generous support of the Institute.



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THEODORE DEHON (1817-1862) was a lay manager from 1860 to 1861. His daughter, Maria Dehon Polk, recalls making a trip to Europe in 1862 with her father on the famous **Great Eastern**, which was used in laying the first American cable. She was three and a half years old at the time and vividly remembers how whenever the ship stopped it trembled from bow to stern, even the chickens and other livestock carried on board becoming vocal on such occasions. Mr. Dehon died six weeks after reaching London. During the Civil War he was treasurer of the Union Defence Committee of the Citizens of New York, the predecessor of the American Red Cross. He was a member of the firm of Davis, Brooks and Company. He was one of the most beloved merchants in the city, and according to an editorial published at the time of his death: "In all his dealings he knew and adopted but one rule—the strictest integrity and the highest sense of honor. And without disparagement, we can safely say, he was a model merchant among us." His enthusiasm for this Society and its work inspired his wife

and daughter to make many generous gifts in his memory towards its support and the original Building Fund. Mrs. Polk is the widow of Dr. William M. Polk, former Dean of Cornell Medical School, who was a member of our Board in 1918.

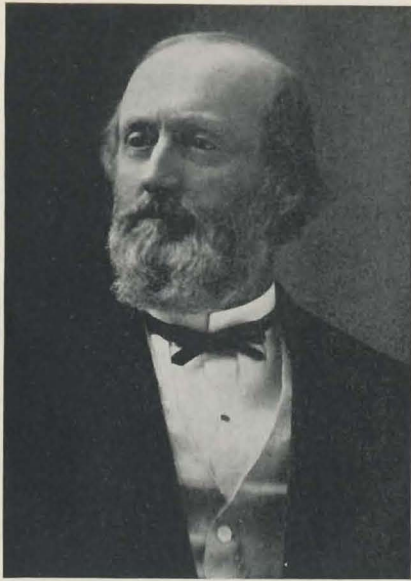
Institute under a tremendous strain to carry on, for we are now compelled to dispense a great deal of charity.

In the face of decreased income and resources the demand for relief has become more and more insistent upon us and we present herewith a brief summary of some of the larger things we have done to meet the distressing situation that confronts us: (1) For such of the unemployed seamen as can afford to pay these amounts we have provided 400 lodgings daily at the reduced rate of 20 cents each and two meals a day at the reduced rate of ten cents each—and these are surprisingly good meals, as several of our Board Members know who have sampled them. For several months we have been furnishing from 1,200 to 1,500 such meals a day at less than cost. (2) *For wholly destitute seamen we have for many months been providing free board and lodging.* During 1932 81,375 free lodgings and 163,750 free meals have been so furnished. (3) During 1932 we made "relief loans" to 8,037 different seamen, one-third of whom have repaid their obligations.

For the first time in their lives large numbers of self-respecting men have been compelled with deep regret to accept the charity thus tendered them. Our hearts go out to these fine men who demand nothing more than an opportunity to work hard and pay their own way.

DEPARTMENTAL ORGANIZATION AND WORK THEREUNDER

A WORK so vast as ours can be carried on in an orderly manner only with the aid of a carefully devised organization, manned in its various departments with able and devoted employees. They are enumerated and the work done through them listed on pages 14 and 15, to which we refer. We regret that limitations of space stand in the way of our dealing more fully with this work in the body of the report but single out for special reference the following matters not dealt with elsewhere: (a) Our Religious and Social Service Department is the heart of the Institute and it strives by every possible means

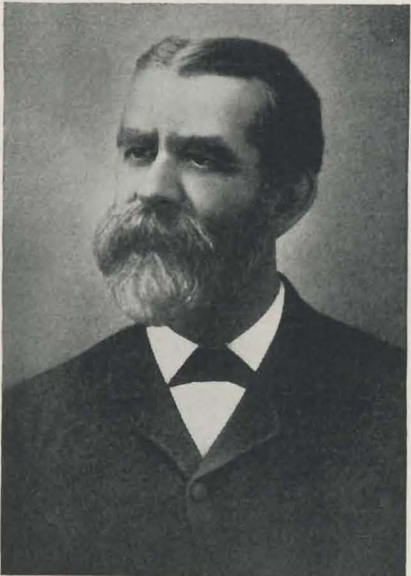


CHARLES TRACY was born in central New York in 1809. He was of English descent, one of his ancestors having crossed the Channel with William the Conqueror and settled in England. He was educated in local schools, and graduated from Yale College in 1832. He was a member of Phi Beta Kappa. Soon after he was admitted to the Bar. He married Miss Louise Kirkland, and in 1849 moved down to New York City. He joined St. George's Church and soon became well known in the business and social life of his adopted town because of his attractive personality, high character and professional ability. He became a member of the Board of Lay Managers of this Society in 1850, and a Vice-President in 1880 until he resigned in 1884. He died in this city in 1885. For years he was a Vestryman and later a Warden of St. George's, and took part in almost every movement for the betterment of political conditions in the city.

His law practice was continued by his son, Charles Edward Tracy, who afterwards took into partnership Francis L. Stetson. Grover Cleveland was a member of the firm during the four years that he was out of office, between his first and second terms as President

of the United States. Charles E. Tracy joined our Board in 1884 and served until 1890. One of Mr. Tracy's four daughters married J. Pierpont Morgan, who also became a member of our Board and served from 1865 to 1891. As an evidence of his interest in seamen's welfare work, he gave \$100,000 in 1912 which enabled the Society to lay the foundation of the present building.

The continuance of the active interest of this family is shown by the generous gifts of Mr. Morgan's daughter, Mrs. Herbert L. Satterlee (whose husband has been a Lay Manager since 1902 and is now a Vice-President of the Institute), and the fact that Mr. Tracy's grandson, the present J. P. Morgan, is a "Founder" of the Institute, and his great-grandson, Junius S. Morgan, has been a Lay Manager since 1920 and is Chairman of the Finance Committee.



DANIEL B. WHITLOCK (1828-1888) was one of the seventh generation of this Whitlock line in America. His grandfather was William Whitlock, a prominent ship master and ship owner, and his father was Samuel M. Whitlock, born in 1787. Two of his uncles (William, Jr., and Sidney B.) were closely identified with shipping and the manufacture of cordage, respectively. One of them, Sidney, was a partner in the New Jersey Flax Spinning Company, Elizabethport, N. J. This concern subsequently became known as the Elizabethport Cordage Company and Daniel B. Whitlock became its Secretary. He was an Institute manager 1861-1887. His other uncle, William Whitlock, Jr., was a well known ship owner and commission merchant. More than a hundred years ago he purchased the building at No. 46 South Street, and leased the land from The Sailors Snug Harbor, which organization still owns it. The building was destroyed in the great fire which occurred in 1835 and a new building was constructed shortly afterwards.

Daniel B. Whitlock's deep interest in seamen is undoubtedly traceable to his association with shipping and cordage business through his two uncles. It was their vessel, the "CADMUS",

that brought General Lafayette here from France in 1824 on the occasion of the latter's triumphal tour of this country. Mr. Whitlock's four grandsons have continued the management of the Whitlock Cordage Co. and his interest in the Institute.

to render practical service and give spiritual aid and comfort so as to make the men self-reliant. Our two chaplains do not confine their work to our building, but go to the hospitals, the prisons and the asylums for personal visitation and to conduct public services. (b) Our Medical, Dental and Eye Clinics are rendering expert service daily to large numbers of seamen, the Medical Clinic being staffed by the United States Public Health Service, while the other two clinics have been organized under the direction of distinguished surgeons: Dr. William D. Tracy and Dr. Conrad Berens respectively. During the past year over 4,000 cases were treated in these clinics. (c) We provide social and recreational facilities for young apprentices from all parts of the world who expect some day to become masters of ships. (d) An exceptionally fine piece of work has been accomplished by the Seamen's Church Institute Associations composed of over 1,700 women divided into groups in many communities in the States of New York, Connecticut and New Jersey. The enthusiasm of these women and their whole-hearted cooperation and sympathetic comprehension of our problems are all entitled to high commendation. Their efforts have been along many lines and in money or in kind have resulted in making available for the Institute over \$11,000 in 1932.

FINANCIAL MATTERS

WE are obliged again to announce that we are still indebted to the banks in the sum of about \$930,000 on account of our new building. That only \$17,000 was donated to the building fund last year is perhaps not surprising in view of the critical financial period through which we are passing. Meanwhile, we are grateful to the banks for the consideration they continue to show us by accepting the Institute's notes at reasonable rates of interest and renewing them as occasion may require. Our land and building are free and clear of all encumbrances.

In conducting our work we have retrenched to the utmost possible extent consistent with rendering necessary service. Salaries have been drastically reduced and the reductions met

in a loyal spirit of cooperation on the part of the employees. All unessential services have been omitted or curtailed. We have thus been able to reduce our budgeted expenses about \$179,000 below what they were in 1931 and anticipate for 1933 an additional reduction of \$41,000. An expert whom we employed to make a survey of our operations reported after two weeks' study that he saw no way in which costs could be further reduced except through additional curtailment of services to seamen, which we are not disposed to make unless compelled to by force of circumstances.

Over a year ago it became manifest that our income from investments, usual contributions and activities at 25 South Street, would fall far short of meeting the additional demands placed upon us through the increasing numbers of destitute seamen who sought relief in the form of free lodgings and free meals. So we were compelled to bestir ourselves and seek further revenue, and this was done through a joint emergency committee of which Mr. Charles S. Haight, of our Board, became Chairman. So efficiently has this Committee performed its duties that in 1931-32 it raised \$102,619.77 and thus far for 1932-33 \$73,715.33. It will greatly interest our readers to know that about one-third of the sum raised in 1931-32-33 was contributed by seafaring men who had jobs. The whole personnel of numerous vessels in operation, from masters down to messboys, gave and gave cheerfully according to their means in aid of their less fortunate brethren. But we are no less grateful to the other contributors (largely regular donors to the Institute) who, though hard pressed from all sides, have risen nobly to the occasion. And now, with the willing aid of numerous shipowners, a new source of revenue has recently been found through a levy of ten cents on each person who visits a departing ship to say goodbye to a friend, all of which money comes to the Joint Emergency Committee in the case of the American lines and one-half of it in the case of foreign lines. Our Institute receives about one-half of the receipts of this Committee. We trust and pray that it will be able to raise funds sufficient to enable us to continue our relief work as now planned throughout the present year (1933) but this is a matter of some uncertainty. What we need above all

things is additional endowment, but for that we fear we shall have to await the return of better times.

Financial statements as to our income, expenditures and endowment funds are attached to this Report.

BOARD MEMBERS WHO HAVE DIED RECENTLY

WITH sorrow we record the loss by death of five members of our Board of Managers during 1932:

Edmund Lincoln Baylies, our Honorary Lay President, had been a member of the Board for forty-six years and its President for twenty years. He will be remembered for his fine character, his wise judgment and his intense devotion to the Institute through all the years of his active interest in it.

The Rev. Frank Warfield Crowder, D.D., and the Rev. Caleb Rochford Stetson, D.D. were greatly respected as men, well beloved as Rectors, possessed large sympathy with the objects of this Institute and did much to arouse interest in and secure support for its work.

John J. Riker, a Lay Manager since 1916, is gratefully remembered for his interest in the Institute and his generous gifts.

Robert L. Harrison, an Honorary member, had been a Lay Manager since 1901 and a Vice-President. He served the interests of the seamen and the Institute at all times with unabated zeal.

In bringing this report to a close we point out that as long as the people of the world entrust their lives and their goods to the care of those who man our ships they will be indebted to them. The Institute attempts to repay a part of this obligation. It can continue to do this only through the aid of liberal and continued contributions. It is to the generosity of numerous donors and testators that the Institute owes its present position, and for their benefactions their memory will ever be cherished by all friends of the seaman.

WILLIAM WILLIAMS, *Chairman*

J. MAYHEW WAINWRIGHT

Report Committee

DEPARTMENTS AND WORK THEREUNDER

ADMINISTRATION: Supervises all activities of the Institute.

RELIGIOUS AND SOCIAL SERVICE DEPARTMENT: Strives to promote the spiritual, physical and social welfare of seamen. Acts through the following agencies:

Religious Work: Two chaplains conduct Sunday services at the Institute Chapel and at the U. S. Marine Hospitals on Staten Island and Ellis Island; also midweek song services at the Institute. Personal counsel and guidance in individual problems. Visitation of seamen patients at hospitals throughout the City.

Relief: Provides food, shelter and meets other needs of seamen. Plans individual rehabilitation. Operates the "Slop Chest".

Medical Department: Operates Medical, Dental, Eye, Ear, Nose and Throat Clinics. Advises concerning hospitalization.

Entertainment: Provides leisure-time and character-building activities in officers' and seamen's game rooms, offering facilities for chess, checkers, ping-pong, billiards and bowling; reading rooms with books and periodicals; auditorium with free talking pictures three nights a week; lectures; sports and athletics.

Missing Men Bureau: Sends quarterly bulletin to all parts of the world to locate missing seamen for friends and relatives.

Apprentices' Room: Offers games, reading material and social activities for apprentices and cadets.

Miscellaneous Services: Information desk; naturalization; letter writing; assistance in filling out forms; telegrams and radiograms; lost and found desk; distribution of magazines on shipboard; distribution of knitted articles; bus and railroad transportation, etc.

EMPLOYMENT DEPARTMENT: Secures ship and shore jobs for seamen; pre-employment medical examinations.

SEAMEN'S FUNDS DEPARTMENT: Receives seamen's wages for safe-keeping and transmission to relatives. \$10,000,000 deposited since 1913.

BUSINESS DEPARTMENT: Acts as purchasing agent and supervises the following services:

- (1) *Lodgings:* (a) *Desk*—Issuance of lodging and meal tickets; (b) *Service*—Cleaning and preparing sleeping quarters; (c) *Maintenance*—Painters, carpenters, locksmiths and plumbers for repair and upkeep of building; (d) *Police*—Elevator operators, watchmen and doormen. Maintenance of discipline throughout the building.
- (2) *Restaurant:* Dining Room and Cafeteria Service.
- (3) *Soda Fountain:* Beverages, sandwiches and light meals.
- (4) *General Stores:* Receives, sells and ships sundry supplies.
- (5) *Engineering:* Operates complete power plant generating all light, heat, power and ice for building.

(6) *Barber Shop.*

(7) *Tailor Shop.*

(8) *Laundry.*

WAYS AND MEANS DEPARTMENT: Raises funds for maintenance of Institute. Informs public as to Institute activities through THE LOOKOUT, press, radio and other media.

CENTRAL COUNCIL OF ASSOCIATIONS: Organizes women's groups to cooperate with the Institute. Assists chiefly through group contributions, knitted apparel, clothing, books, etc.

ACCOUNTING DEPARTMENT: Serves as paymaster to employees, keeps financial records and settles accounts.

MERCHANT MARINE SCHOOL: Conducts First Aid and Lifeboat lectures and gives general nautical instruction.

SUMMARY OF SERVICES RENDERED

January 1st to December 31st, 1932

- 383,892 Lodgings provided (including emergency relief).
- 39,620 Pieces of Baggage Checked.
- 941,557 Meals served in Restaurant (including relief meals).
- 26,870 Barber, Tailor and Laundry Customers.
- 209 Religious Services at Institute and U. S. Marine Hospitals attended by 13,008 Seamen.
- 101 Communion Services attended by 701 Seamen Communing.
- 731 Visits made to Hospitals and other Institutions.
- 10 Confirmations, 50 Marriages and 196 Burials.
- 196 Entertainments attended by 140,919.
- 68,911 Social Service Interviews.
- 19,524 Relief Loans.
- 46,271 Books and Magazines Distributed.
- 4,536 Knitted Articles Distributed.
- 5,144 Cases treated in Medical, Dental and Eye Clinics.
- 692 Seamen referred to Hospitals.
- 229 Seamen referred to Legal Aid Society 126 to other agencies.
- 7,333 Entertained in Apprentices' Room.
- 48,721 Information Desk Interviews.
- 1,455 Positions procured for Seamen; 805 on vessels, 650 on shore; 110 shipping companies served.
- 4,664 Seamen made deposits in Seamen's Funds Department.
- \$339,130 Deposited for Safekeeping and Transmission.
- 2,823 Transmissions totalling \$55,437.10.
- 53 Students enrolled for Merchant Marine School; 30 passed U. S. Local Inspectors' Examination.
- 326 First Aid Lectures given.

INCOME AND EXPENDITURE
For the Year ended December 31, 1932

Gross Income from Operating Departments:	
Lodging and Laundry	\$168,238.09
Restaurant	83,790.80
Soda Fountain	64,076.06
All Other Departments	27,691.38
	\$343,796.33
Institute Operating Expenses:	
Salaries and Wages	\$306,648.29
Food and Merchandise	76,272.15
Supplies	23,995.36
Light, Heat, Power and Water.....	29,386.74
Repairs, Renewals and Minor Additions....	4,059.66
Insurance	9,984.02
Legal and Accounting	4,556.87
"Lookout", misc. Printing, Postage, etc.....	12,635.20
Miscellaneous	19,465.08
	\$487,003.37
Interest on Notes Payable in respect of Build- ing Annex	48,695.62
Religious and Social Service Department (Sal- aries, Expenses and Relief)	82,286.07
	617,985.06
Excess of Expenditures over Income from Op- erating Departments	274,188.73
Deduct Income from Endowments, Bank Bal- ances, etc., for:	
General Purposes	\$ 46,925.03
Religious and Social Service Work.....	3,697.82
Social Service Relief.....	5,035.50
	55,658.35
Deficit from Institute Operations.....	\$218,530.38
Contributions for:	
General Purposes:	
General Contributions	\$ 90,094.27
Special Contributions and Income from Estates	54,000.43
Proceeds of Theatre Performance.....	2,879.33
Donation of Supplies	838.82
	\$147,812.85
Social Service Relief.....	1,541.21
	149,354.06
Excess of Operating Deficit over Contributions.....	\$ 69,176.32
Carried Forward	\$ 69,176.32

Brought Forward	\$ 69,176.32
Appropriations by Board of Managers from General (Unrestricted) Funds:	
Applied in reduction of Operating Deficit	\$ 25,000.00
Expended for Emergency Relief.....	19,280.89
Expended for Special Publicity.....	636.02
Appropriations and Transfers from Other Funds	3,547.77
	48,464.68
Net Deficit charged to Surplus Account.....	\$ 20,711.64
	(signed) FRANK T. WARBURTON, Treasurer.

TO THE BOARD OF MANAGERS,
SEAMEN'S CHURCH INSTITUTE OF NEW YORK,
NEW YORK, N. Y.

We have examined the accounts of the Seamen's Church Institute of New York for the year ended December 31, 1932. In our opinion, based on our examination and information furnished to us, the accompanying statement of Income and Expenditure sets forth the result of the operations for the year. New York, N. Y., March 31, 1933.
(signed) PEAT, MARWICK, MITCHELL & CO.

COMMITTEES OF THE BOARD OF MANAGERS

Elected January 26, 1933

Executive Committee

CLARENCE G. MICHALIS, Chairman, 455 Madison Avenue	HARRY FORSYTH, 40 Wall Street
FRANK T. WARBURTON, 49 Wall Street	JUNIUS S. MORGAN, 23 Wall Street
GORDON KNOX BELL, 22 Exchange Place	WALTER WOOD PARSONS, 49 Wall Street
REV. SAMUEL M. DORRANCE, 131 Clinton St. Brooklyn	JOHN S. ROGERS, 20 Exchange Place
CHARLES E. DUNLAP, 1 Broadway	SAMUEL A. SALVAGE, 200 Madison Avenue

Religious and Social Service Work

REV. SAMUEL M. DORRANCE, Chairman, 131 Clinton St., Brooklyn	LOUIS GORDON HAMERSLEY
REAR ADMIRAL REGINALD R. BELKNAP, U.S.N., Ret.	HERBERT L. SATTERLEE
REV. WILLIAM TUFTS CROCKER	ERNEST E. WHEELER
F. SHELTON FARR	

Committee on Business Operation

CLARENCE G. MICHALIS, Chairman, 455 Madison Avenue	CHARLES E. SALTZMAN
BAYARD C. HOPPIN	JOHN JAY SCHIEFFELIN
THOMAS ROBERTS	FRANK T. WARBURTON
KERMIT ROOSEVELT	

Committee on Special Services to Seamen

SAMUEL A. SALVAGE, Chairman, 200 Madison Avenue	FREDERICK A. CUMMINGS
HENRY McC. BANGS	JOHN H. FINLEY, LL.D.
CHARLES W. BOWRING	CHARLES S. HAIGHT
EDWIN A. S. BROWN	SIR T. ASHLEY SPARKS
REV. FREDERICK BURGESS	

Legislation and Law Enforcement

GORDON KNOX BELL, Chairman, 22 Exchange Place	WILLIAM WILLIAMS
DE COURSEY FALES	GEORGE GRAY ZABRISKIE
J. MAYHEW WAINWRIGHT	

Ways and Means

HARRY FORSYTH, Chairman, 40 Wall Street	JOHN S. ROGERS, JR.
CHARLES R. BEATTIE	SAMUEL A. SALVAGE
CHARLES S. HAIGHT	

Trust Funds

JUNIUS S. MORGAN, Chairman, 23 Wall Street	WALTER WOOD PARSONS
CHARLES E. DUNLAP	FRANK T. WARBURTON
HARRY FORSYTH	

Seamen's Church Institute Associations

JOHN S. ROGERS, Chairman, 20 Exchange Place	BENJAMIN R. C. LOW
WILLIAM ARMOUR	ARTHUR F. SCHERMERHORN
AYMAR JOHNSON	

GEORGE GRAY ZABRISKIE, Attorney, 49 Wall Street

SUMMARY OF REPORT OF COMMITTEE ON TRUST FUNDS

December 31st, 1932.

Summary of Assets

Securities, etc.	\$1,505,122.58
Mortgages	24,150.00
Cash on deposit	22,397.42
	\$1,551,670.00

Summary of Funds

Fund: (Unrestricted)	\$1,145,910.72
Endowments: General	200,618.63
Religious and Social Service.....	86,806.84
Social Service Relief	118,333.81
	\$1,551,670.00

Details of Funds

Fund: (Unrestricted) Principal and income at the disposal of the Board of Managers for the general uses of the Society.

Amount as per last report.....	\$1,019,770.91
Additions to Fund:	
Estate of Jane E. Andrews, (balance)	2,500.00
" Adaline P. Choate	5,000.00
" Willard H. Jones Trust.....	21,538.68
" Mary J. George, Securities.....	48,054.84
" Helen L. Fairchild	7,513.51
" Julia Shaw, on a/c	5,000.00
" Anna M. Boyd, \$1,000 less New Jersey inheritance tax, \$50	950.00
" Julia Shaw, on a/c	13,750.00
" Mary Penniman	34,170.34
" William C. Ferguson	1,106.33
" Lily J. Warren	1,000.00
" Julia Shaw, on a/c	5,000.00
" Willard H. Jones	3,000.00
" Charles H. Contoit	101.11
" F. Jane Duncan and F. Jane Duncan Trust:	
Cash	\$ 5,840.91
Securities	15,224.00
	21,064.91
Estate of Helen L. Fairchild (balance).....	2,026.11
	(Total).....
	\$1,191,546.74
Less amount appropriated for relief work and other special services	45,636.02
	\$1,145,910.72

Note: Legacy of \$10,000.00 under the Will of William F. Randolph paid over to Building Committee.

Endowment Funds, and Funds for Designated Purposes

General:	
Anonymous	\$10,000.00
Mrs. S. R. Bartholomew, Pottsville, Penn.....	500.00
Mrs. B. P. Cole, Cleveland, Ohio.....	200.00
Henry Lee Hobart Memorial Fund.....	1,000.00
Estate of Annie E. Mahnken.....	1,900.00
Estate of John A. McKim.....	10,000.00
	Carried Forward
	\$23,600.00 \$1,145,910.72

Brought Forward	\$23,600.00	\$1,145,910.72
William Decatur Parsons, in memory of his parents	10,000.00	
Share of profit on securities sold.....	6,883.93	
William D. Quackenbush, wife and daughter Janet	500.00	
Kate S. Richardson	50,000.00	
Estate of Mary C. Scrymser	11,690.00	
Chas. H. Tissington	100.00	
Estate of Sophia E. Lee.....	420.00	
Henry E. Kummel and Anna Titus VanNostrand Fund	1,000.00	
H. C. Munger Fund	8,609.81	
Estate of Ellen W. Brown, in memory of my father, Captain David S. Babcock, of the clipper ship "Young America".....	1,000.00	
Estate of Amelia P. Dixon.....	300.00	
Estate of Ellen N. Robie.....	100.00	
"C.A.R." Memorial	564.50	
Frederick M. Dearborne Memorial.....	28,770.21	
Charles E. Potts, (Income to be used for the maintenance of the Isabella Potts and Philip Ruprecht Rooms)	22,758.68	
Charles E. Rhinelander, (In memory of his wife Matilda F. Rhinelander).....	26,813.67	
Fund given by Colonel and Mrs. Arthur Frederick Schermerhorn in memoriam, George Stevens Schermerhorn and Julia M. Gibert Schermerhorn, for maintaining and lighting the Cross surmounting the Institute Building	7,507.83	
	200,618.63	

Religious and Social Service:

William Waldorf Astor Trust, (Income towards Chaplain's Salary)	54,783.15	
Gerard Beekman Fund, (In memory of his brother, James William Beekman).....	18,217.60	
Flower Fund	7,514.73	
John Davenport Fund, (Income to be applied to the purchase of books)	2,234.02	
Roxy M. Smith, (In memory of her husband, W. V. R. Smith)	2,234.02	
Estate of Bonnie Wallace LeClear.....	1,823.32	
	86,806.84	

Social Service Relief:

Louis Gordon Hamersley Boat Fund, (in memory of his father)	9,237.28	
Endowed Bedrooms, given by:		
Barber Steamship Lines, Inc. (In memory of Herbert Barber).....	\$4,000.00	
Beekman Family Association, (In memory of Gerard Beekman).....	4,000.00	
Mr. Walker H. Belknap, (In memory of Mr. and Mrs. James H. Aldrich)	4,000.00	
Mrs. F. Kingsbury Curtis, (In memory of George W. Mc-Lanahan)	4,000.00	
William Harris Douglas, (In memory of William Erskine Douglas)	4,000.00	
	Carried Forward	
	\$20,000.00	\$9,237.28 \$1,433,336.19

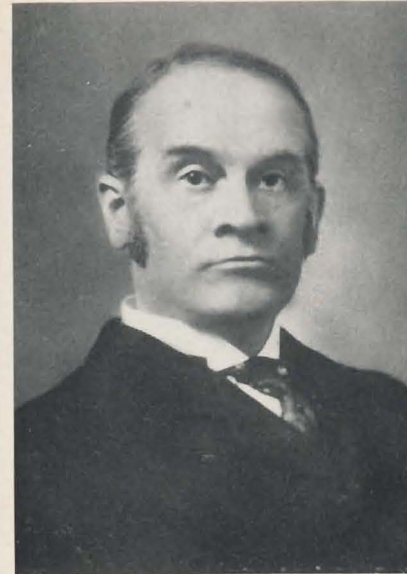
Brought Forward.....	\$20,000.00	\$9,237.28	\$1,433,336.19
Helen L. Fairchild for Charles Stebbins Fairchild	8,000.00		
Mrs. Edward McClure Peters, (In memory of Edward McClure Peters)	4,000.00		
Mr. C. H. Ludington.....	4,000.00		
Howland Pell	4,000.00		
Estate of Bonnie Wallace LeClear	4,000.00		
	<u>\$44,000.00</u>		
Share of profit on securities sold...	3,192.05	47,192.05	
Emily H. Bourne Fund (Income to be added to that of Morrill Foundation).....		5,362.72	
Mary LeRoy King Fund (Income to be added to that of Mansfield Fund).....		4,107.70	
Mansfield Fund (Established January 1926, to commemorate the thirtieth anniversary of the Rev. Archibald Romaine Mansfield, D.D., Superintendent, in recognition of his years of service to seamen), Amount as per last report.....	11,759.60		
Additions during 1932.			
Miss Lillian F. Sheppard, thru Robt. Rogers Group	75.00		
Mrs. Blanche Reed	4.00		
Mrs. Cochran	5.00		
Staten Island Association, Seamen's Church Institute of New York.....	80.10		
		<u>11,923.70</u>	
Hosier Morgan Fund (Income to be added to that of Morrill Foundation).....		1,936.76	
Morrill Foundation, (In memoriam, Captain Charles Montgomery Morrill. Income to be applied to the relief of destitute mariners and their dependents)		19,926.94	
Capt. William Wilson Owen Memorial. (Income to be used for destitute seamen).....		268.14	
Ramage Endowment, (Income to be used for dependent seamen)		3,378.52	
Henry F. Homes Estate,		5,000.00	
Captain Edward B. Cobb Fund, willed by Augustus G. Cobb, in memory of his father.....		10,000.00	
		<u>118,333.81</u>	
			<u>\$1,551,670.00</u>

Dated, New York, December 31st, 1932.

FREDK. A. CUMMINGS,
HARRY FORSYTH,
WALTER WOOD PARSONS,
FRANK T. WARBURTON,
JUNIUS S. MORGAN, *Chairman.*
Committee on Trust Funds

Assets examined and found to agree with the foregoing account.

AYMAR JOHNSON, *Chairman,*
JOHN JAY SCHIEFFELIN,
Auditing Committee



JOHN H. MORRISON, the oldest living member of the Board, was born in 1845. He has 55 years of service to seamen to his credit for he joined our Board in 1877. In addition he has held several offices including those of financial secretary, vice-president and treasurer. For many years he was a member of the Superintending Committee of the Church of Our Saviour and was also an active member of the Ways and Means Committee. He was for many years an officer of "The Financial World", and when he retired from business in 1923 he was elected an honorary member of the Institute. Recalling early proceedings of our Board he says: "Our meetings were at five in the afternoon in the Sunday School room of Trinity Chapel on 26th Street, when we would have a report from the chaplains of the three stations, Mr. Walker, Mr. Maguire and Dr. Mansfield. It was the custom at the Floating Church of Our Saviour, moored at the foot of Pike Street, East River, to gather the sailors on the front benches and sing familiar hymns. Members of the Board

were regular visitors at these Sunday afternoon services and distributed Bibles." Mr. Morrison mentions the unbelievable changes along South Street during the past few decades and the vast improvement of conditions ashore for sailors.

AN ETERNAL BOND OF FRIENDSHIP

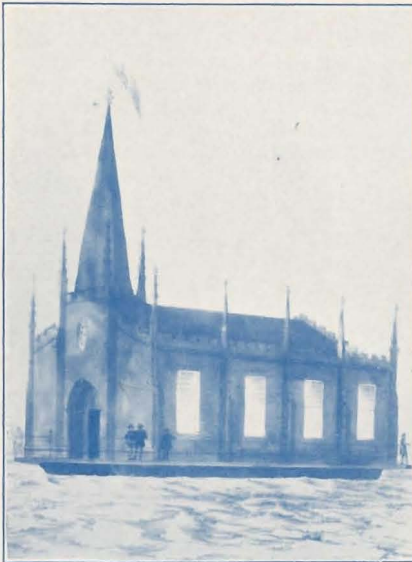
"The men of the sea understand each other very well in their view of earthly things, for simplicity is a good counselor and not a bad educator."—this quotation from Joseph Conrad aptly describes the mentality of most seafaring men, for between them exists that bond of brotherhood which withstands many strains, a bond unknown to other callings, and therefore to be cherished.

There is also a bond between landmen and seamen. The Institute, with its friendly welcome to seafarers, has helped to weld that bond. It is the link between land and sea and the numerous Memorials in the building are enduring symbols of friendship which generous citizens have for their seafaring brothers.

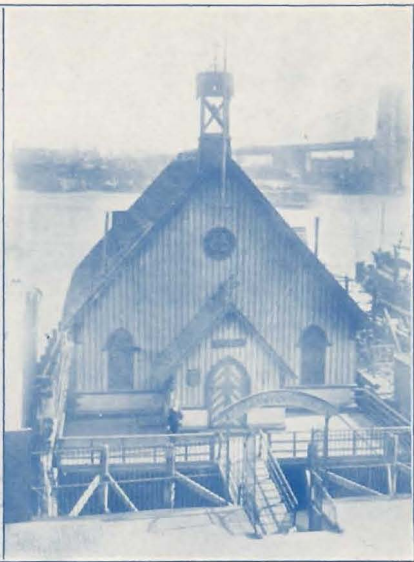
Among memorials still available are:

Seamen's Reading and Game Rooms.....	\$25,000.00
Cafeteria	15,000.00
Nurses' Room in Clinic.....	5,000.00
Additional Clinic Rooms	5,000.00
Chapel Memorial Windows	5,000.00
Sanctuary and Chancel	5,000.00
Endowed Seamen's Rooms, each	5,000.00
Officers' Rooms, each.....	1,500.00
Seamens' Rooms, with running water, each	1,000.00
Seamens' Rooms, each	500.00
Chapel Chairs, each	50.00

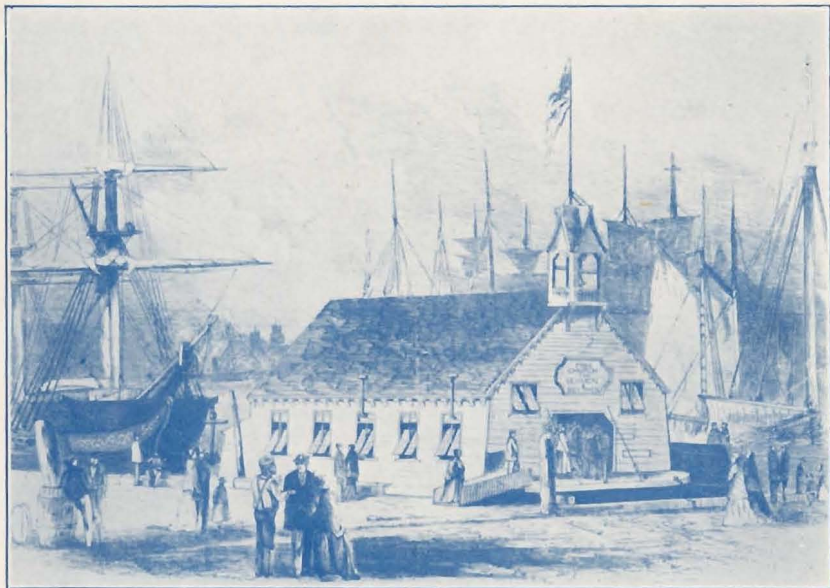
THE INSTITUTE'S FLOATING CHURCHES



Church of Our Saviour . . . 1844-1866
First Floating Church



Church of Our Saviour . . . 1870-1910
Third Floating Church



Church of the Holy Comforter . . . 1846-1868
Second Floating Church

Note: These pictures in large form are on view in the Museum of the City of New York at Fifth Avenue and 104th Street.