

The LOOKOUT

annual report 1954



SEAMEN'S
CHURCH
INSTITUTE
of NEW YORK



Seamen's Church Institute of New York: 1844

The
LOOKOUT

VOL. XLVI

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SEAMEN'S CHURCH INSTITUTE OF NEW YORK
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THE 120th
ANNUAL REPORT
of the
SEAMEN'S CHURCH INSTITUTE
of
NEW YORK

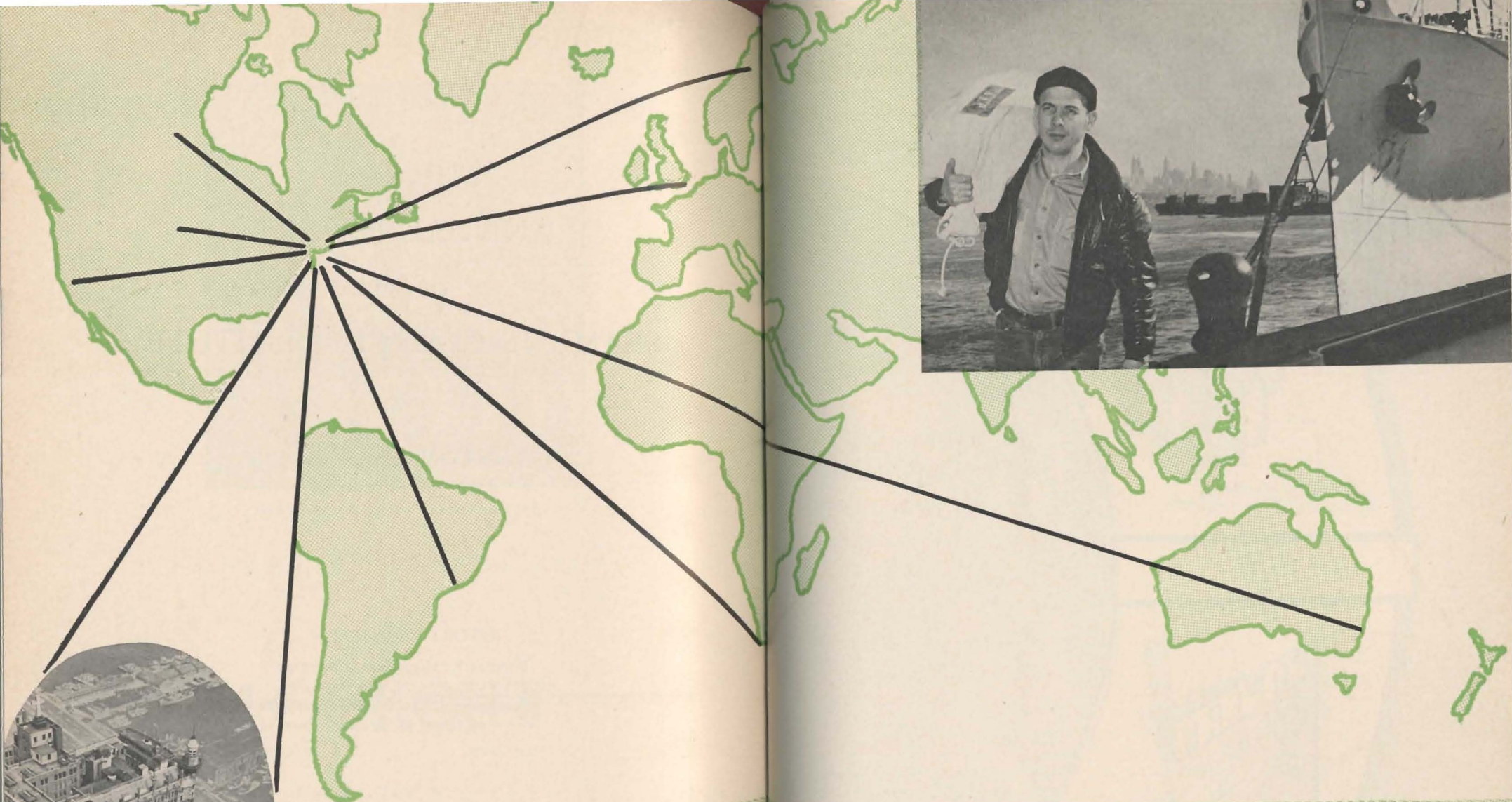
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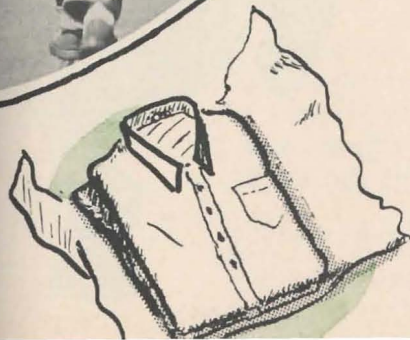
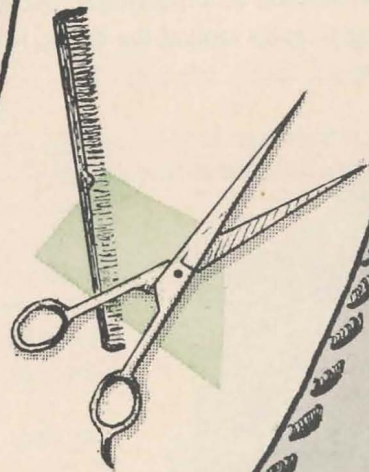
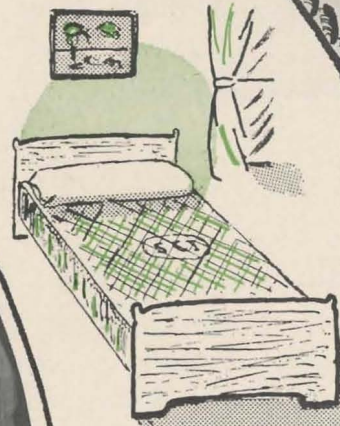
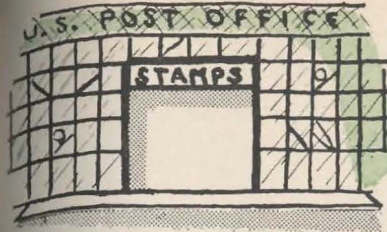
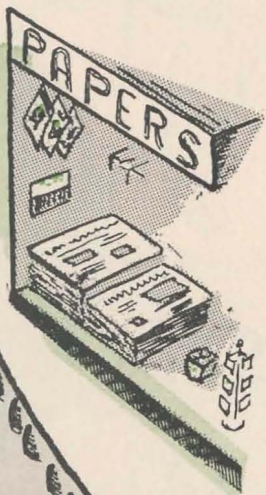
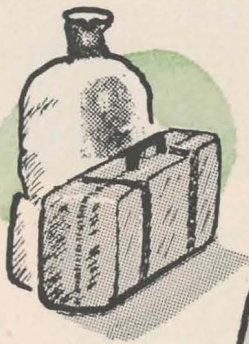
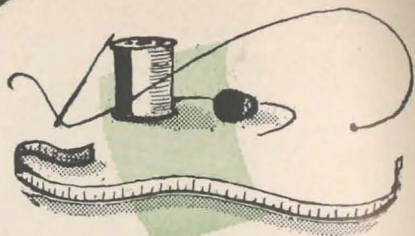
*The World's Largest Shore Home for Active
Merchant Seamen of All Races and All Creeds*



Home Town of the Seven Seas

ON the New York waterfront not far from the United Nations building, another international center, the Seamen's Church Institute of New York, has for 120 years been host to men from all countries. 25 South Street is the familiar hometown address for thousands of merchant seamen hailing from ships of all flags, ports of all nations whose commerce moves through this center of world trade.

The seaman, although he is well-traveled, never outruns his need for a place to come back to. In 1954, a personal welcome from the Seamen's Church Institute was extended to thousands of seamen as their ships tied up in New York. Institute Ship Visitors came aboard to protect the crewmen's wages by converting cash to Traveler's Cheques and arranging bank deposits. They supplied subway maps and helped seamen get squared away for coming ashore.

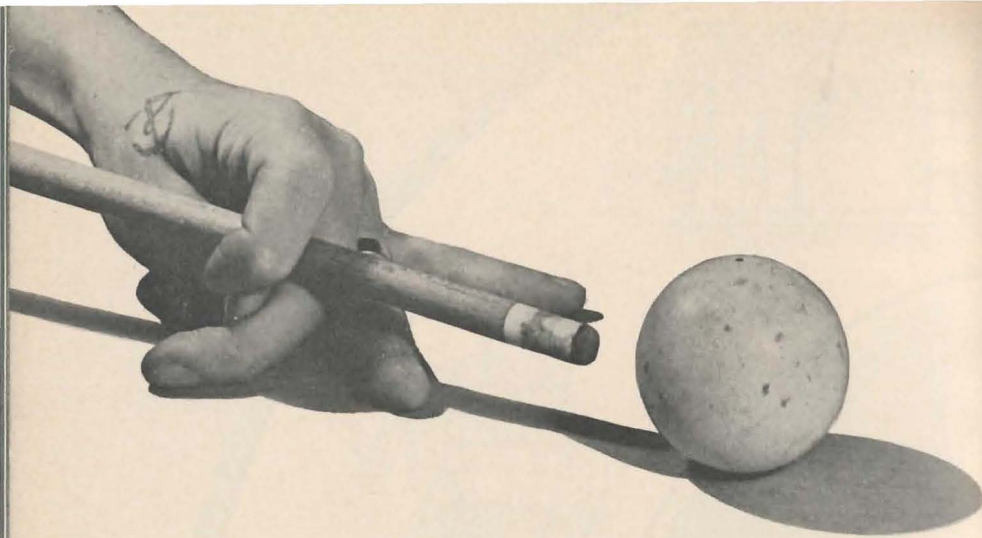


Essential

... in changing from ship to shore living is the simplicity and convenience of having everything close at hand, under one roof. At the Institute the sailor can pick up his mail, stow his sea gear and get ship-shape in short order with help from the tailor, the barber and the laundry. He is then ready to make the most of his time ashore.

The rooms and meals are inexpensive and economy is important to a man trying to ship out again when the waiting lists are long.

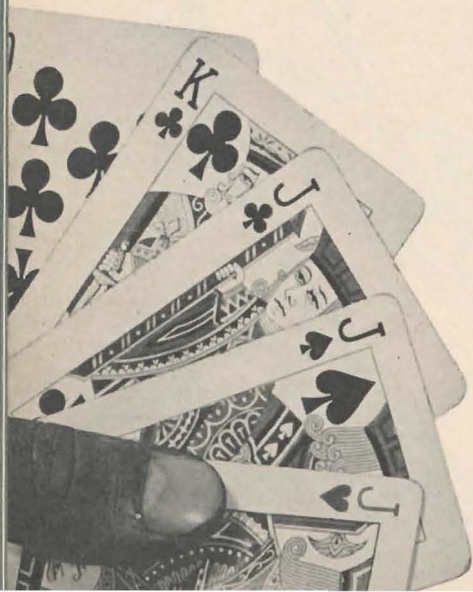




Between Ships

... all hands find something to do at the Institute. Due to economic conditions, 7,000 American merchant seamen lost their jobs in 1954, running the total job loss during the past three years to 50,000 or approximately every other job. The free equipment at the Institute's third-floor Game Room was in heavy demand.

During the TV spectacular of 1954, the Army-McCarthy hearings, seamen at the Institute, like people everywhere, dropped everything to rally around the Game Room's television set.



Reading Up

The long weeks and months of waiting for a ship brought many men to the Conrad Library in 1954, and often the casual browser stayed to become a serious reader.

Uneasy about future jobs in shipping, a number of men read up on shoreside occupations such as the import-export trade, commercial art and small businesses. Die-hards hopeful of getting new shipping assignments by raising their grades pored through the collection of technical marine literature, while others rummaged through a wide variety of reading matter, ranging from Chinese classics to science fiction thrillers.

At sea, several men pursued individual reading and self-education projects with the help of the Conrad Library, while 12,000 volumes collected from donors were placed aboard ships by the Institute Ship Visitors for reading at sea.





In the Clubrooms, a Bit of Home



The quiet afternoons of coffee, conversation and chess plus frequent evening entertainments, birthday parties, dances and group songfests were enjoyed by a large number of men in the Janet Roper Room during 1954.

Free movies were held in the Institute auditorium three nights a week.

In the Danish and Netherlands clubrooms foreign seamen found a bit of their own countries in New York City. The Artists and Writers Club continued to give seamen a place to write, paint and exhibit their work.





By the Book

A growing shortage of employment opportunities and poor chances of promotion meant another under-par enrollment year at the Institute's Merchant Marine School. Men who often had the choice of shipping out below their ratings or not shipping at all had little incentive to return to school to study for higher grades.

For those who did make use of their time on the beach to increase their future job potentials, the Merchant Marine School offered instruction in all grades, in both deck and engine departments, from A.B. to master and from wiper to chief engineer.

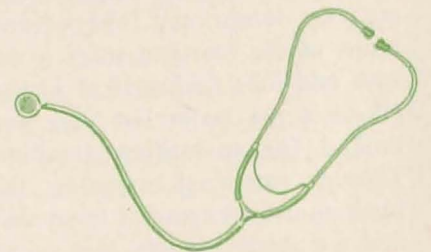
The Sperry Company, using the hub of the world's busiest port as its laboratory, continued its courses in radar at the Institute.

Clinics

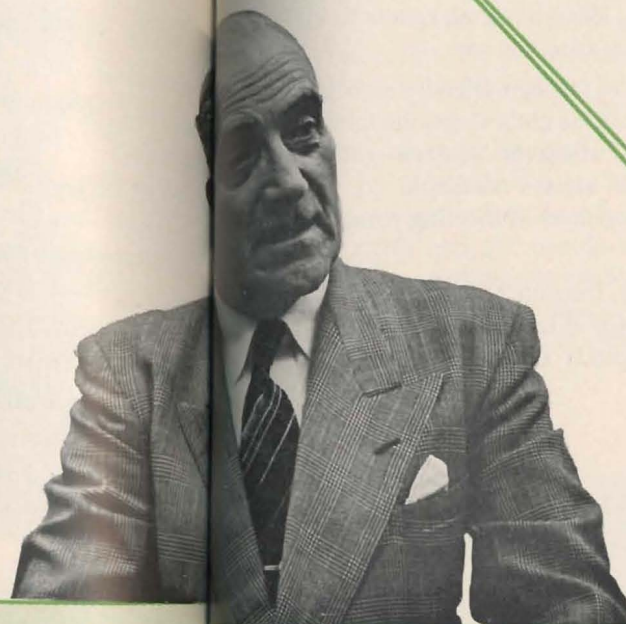
Like people everywhere, seamen prefer to go to doctors and dentists recommended by their friends; that feeling of confidence is important.

The sailor, whether he needs a medical check-up, a tooth filled, or eyeglasses fitted, has the reassurance of his shipmates that he will get expert care at nominal cost at the Institute's clinics. If special treatment is required, proper referral is made to other medical facilities in the City of New York.

In 1954, hundreds of seamen from all parts of the world, some having to bring a friend along to translate for them, got medical aid at the clinics.



Getting a Lift



EMPLOYMENT

In a year of poor shipping and steadily declining employment for American seamen, the Institute's Employment Bureau helped 3,000 men get temporary jobs ashore. Many others who had stuck it out with odd jobs during 1953 kicked off their sea boots last year and looked for something steadier. Through vocational counseling, the Institute helped many of these men find the shore-side jobs that suited them best.

PERSONAL SERVICE

Whether a seaman needs some woolen underwear retrieved from a tanker in Texas, a pawn ticket redeemed or an application made for U. S. citizenship, he can get help at the Personal Service Bureau. Because careful records are hard to stuff into a seabag, sailors often have a tough time with the paperwork of unemployment insurance, job applications, disability and workmen's compensation, naturalization and income tax. Its proficiency at unsnarling red tape has earned the Personal Service Bureau quite a "following" among the seafaring kind.

ALCOHOLICS ASSISTANCE

Alcoholism can happen to anybody, but when it hits a seaman, he is additionally handicapped by his isolation from family and friends who normally step in and help. The Institute was the first seamen's agency to develop a full-time program for combating alcoholism on the waterfront. A staff thoroughly acquainted with the problem and the special circumstances of the seafarer use individual and group therapy in rendering assistance. They cooperate with Alcoholics Anonymous and the alcoholic rehabilitation facilities of New York City.

CREDIT

Without a permanent address and a steady job — both of which the seaman often lacks — it's a tough problem to establish credit. At the Institute's Credit Bureau, where a man's word is the only collateral needed, almost 2,000 seafarers were helped through long periods on the beach with interest-free loans in 1954. Despite the job shortage, repayment averaged 70%.

Sea and Sky

In his world of sea and sky, a world that holds no monuments, the sailor learns humility. He learns to look beyond himself, to keep faith with stars he cannot touch in reaching ports he does not see.

At the Institute, through friendly associations established in the clubrooms, the lobby, the cafeteria — wherever seamen gather — chaplains are always available to the man who needs counsel in meeting personal problems.

Daily services are conducted at the Institute's Chapel of our Saviour, and the chaplains also visit hospitalized seamen and hold services at the U. S. Public Health hospitals at Staten Island and Manhattan Beach.



MISSING

From all over the world came requests during 1954 to the Institute's Missing Seamen Bureau to locate a "lost" brother or son, husband or father. Since its inception a quarter of a century ago, the Bureau has found — and reunited — almost 11,000 men with their families and friends.

The problem is greater than simply finding a man; it is usually necessary to find out why he's been missing. Mutual problems of the seaman and the people who are looking for him are thrashed out until a solution acceptable to everyone concerned is reached.

The Bureau's quarterly lists of missing seamen are posted and read in most of the ships and ports of the world, wherever seafarers meet.

For Christmas

The Institute's Central Council helped Santa pack nearly 7,000 boxes in 1954 for distribution to men at sea, in marine hospitals and here at the Institute on Christmas Day.

Each package contained a knitted garment (a sweater, scarf or socks), slippers, candy, a sewing kit, a book, writing paper and pen, an address book, polishing cloth and a game. The garments were hand-knitted by volunteers throughout the country and each of the 60,000 gifts that went into the boxes was individually gift-wrapped by volunteer workers at the Institute's Christmas Room. Notes of thanks came from all parts in 1954.

Central Council volunteers also served as hostesses at special parties for seamen held throughout the year.





The Way Ahead

The "losing streak" of the American Merchant Marine has now gone into its third year. Thousands of men who went to sea during the peak years of World War II and Korea have found that in peacetime, there just aren't enough jobs to go around. Some of them gave up seafaring in 1954 and searched for steadier employment ashore. The Institute helped many of them, through vocational counseling, to find work that suited them best. Those who stayed in shipping had to wait their turn for jobs. The Institute's facilities for recreation and personal service have felt the press of human problems created by such uncertainty.

Helping the American merchant seaman through thick and thin has always been the main concern of the Seamen's Church Institute during its 120-year history. But since shipping is an international trade, with New York virtually its headquarters, there is also a need to serve foreign seamen, who are coming in ever greater numbers to this port and to the Institute. The first-hand impressions of America they take back home are vitally important in creating international goodwill. A seaman from India recently told an Institute staff member that he would be sorry to leave. "You American people," he said, "give so freely and willingly of everything you have. It is a wonderful thing and I wish my people and other peoples of the world could experience it as we seamen do when we visit you."

To say the least, these are uncertain times, and in the marine industry nobody knows for sure what seas to brace for next. The Institute looks ahead to the next few years with an optimism born of having weathered many changes during the long history. It continues to take its inspiration from the fact that although the sailor's problems vary with the years, the essential nature of his calling remains the same. As long as men must leave their homes and families to man the ships, the Seamen's Church Institute stands ready to serve them when their voyages bring them to New York.

SUMMARY OF SERVICES TO MERCHANT SEAMEN

From January 1 to December 31, 1954



261,203	Lodgings
50,855	Pieces of baggage handled
885,154	Restaurant meals
334,422	Newsstand sales
26,784	Calls at laundry, barber and tailor shops
5,379	Attendance at 544 religious services at Institute and U. S. Public Health Service Hospitals
35,611	Personal Service interviews
4,399	Credit loans to 2,140 individual seamen
1,122	Pieces of clothing distributed through Slop Chest, including 153 knitted articles prepared by Central Council
4,204	Treatments in Medical, Eye, Ear-Nose-Throat and Dental Clinics
85,917	Total attendance at movies, concerts and sports
374	Missing seamen located
3,545	Jobs secured for seamen
25,320	Attendance in Janet Roper Club
14,182	Attendance in Seamen's Lounge
1,369	Visits to ships by Institute Representatives
4,046	Transfers of seamen's earnings to banks
48,967	Attendance of seamen readers in Conrad Library; 13,776 books and 139,500 magazines distributed
1,856	Attendance at sessions of Merchant Marine School
8,242	Incoming telephone messages for seamen
10,461	Knitted articles for 6,800 Christmas boxes and 418 comfort kits, convalescent packages and birthday gifts prepared by the Central Council of Associations

INCOME AND EXPENDITURES

Year Ending December 31, 1954

Gross Income from Operated Departments.....		\$ 828,491.53
Operating Expenses of Institute		
Salaries and Wages	\$ 792,420.04	
Food and Merchandise	205,279.99	
Supplies	64,192.67	
Heat, Light and Power.....	47,911.41	
School Books and Certificates.....	105.53	
Legal and Auditing Fees.....	2,206.12	
Repairs, Renewals and Equipment.....	14,241.90	
Insurance	20,246.16	
Publicity and Printed Matter.....	14,005.44	
Telephone Service	6,190.96	
Social Security Taxes	15,678.27	
Pension Plan Expenses	19,983.70	
Public Relations Expense	8,165.30	
Miscellaneous	51,840.79	
	<u>\$1,262,468.28</u>	
Religious and Personal Service Department		
Salaries, Expense and Relief.....	155,249.05	1,417,717.33
(Excess of Expenditures) over Income from Operated Departments.....		\$ (589,225.80)
Deduct Income from Endowments, Bank Balances, Etc.		
General Purposes	\$ 91,973.13	
Religious and Social Service.....	3,160.99	
Personal Service	12,609.05	107,743.17
(Deficit) from Institute Operations.....		\$ (481,482.63)
Contributions for General Purposes		
General Contributions	\$ 157,887.14	
Special Contributions and Income from Estates.....	241,812.53	
Proceeds from Benefit Performances	10,684.57	
	<u>\$ 410,384.24</u>	
Personal Service	15,249.97	
	<u>\$ 425,634.21</u>	
Transfers from Special Funds to Cover Clinic Expenditures	2,000.00	427,634.21
(EXCESS OF OPERATING DEFICIT) OVER CONTRIBUTIONS AND TRANSFERS FROM GENERAL (UNRESTRICTED) AND SPECIAL FUNDS TO COVER EXPENDITURES.....		<u>\$ (53,848.42)</u>
() Denotes red figures		

To the Board of Managers
Seamen's Church Institute of New York
25 South Street, New York, N. Y.

We have examined the accounts of the Seamen's Church Institute of New York for the year ended December 31, 1954. In our opinion, based on such examination and the information furnished us, the attached statement of income and expenses sets forth correctly the results of operations of the Institute for the year 1954.

January 27, 1955

HORWATH & HORWATH

TRUST FUNDS COMMITTEE REPORT

Year Ending December 31, 1954

Summary of Assets

Bonds	\$ 243,879.08	
Stocks	2,333,565.03	
Mortgages	7.00	
Cash on Deposit		
Bank of New York	\$ 173,033.93	
First National Bank	89,976.37	263,010.30
Accrued Income on Bonds Purchased		42.78
		<u>2,840,504.19</u>

Summary of Funds

A. Unrestricted Fund	\$1,679,436.18	
B. Endowment General	695,836.68	
C. Religious & Social Service	90,326.91	
D. Social Service Relief	374,904.42	<u>2,840,504.19</u>

Details of Above Funds

A. UNRESTRICTED FUND: PRINCIPAL AND INTEREST AVAILABLE FOR THE GENERAL USE OF THE INSTITUTE		1,679,436.18
B. ENDOWMENT FUNDS, GENERAL, AND FUNDS FOR DESIGNATED PURPOSES:		
Anonymous	10,000.00	
Mrs. S. R. Bartholomew, Pottsville, Pa.	500.00	
Estate of Mary W. C. Bayard	5,000.00	
Estate of Louis B. Bonnett	2,500.00	
Estate of Ellen W. Brown, in memory of her father, Captain David S. Babcock of the Clipper Ship, <i>Young America</i>	1,000.00	
Mrs. B. P. Cole, Cleveland, Ohio	200.00	
Gift from Mrs. Martha Thomas Comstock, for a Red Letter Day in memory of her husband, Mr. Stephen Estes Comstock	9,240.00	
Gift from Mr. Stephen Estes Comstock and Mrs. Martha Thomas Comstock, for the Endowment of a Red Letter Day	9,000.00	
Gift from Miss Frances M. C. Cummings from the Estate of her father, Frederick A. Cummings, in memory of his father, Charles F. Cummings, and his grandfather, Thomas P. Cummings	100.00	
Frances Goodhue de Peyster Fund	16,000.00	
Estate of Amelia P. Dixon	300.00	
Estate of Arlita L. Eisendrath	12,476.16	
Gift of Wilson Farrand, in memory of Mrs. Farrand	1,000.00	
Estate of Sarah D. Gardiner	5,000.00	
Gift from friends, to establish the James French Memorial Fund	364.00	
Hamilton Grant Endowment from the Estate of Marriam A. Grant in memory of her husband	3,335.01	
Mabel West Haglund, in memory of her grandparents, Robert and Laura Green	5,000.00	
Estate of Mary M. Holzmaister	5,000.00	
Captain Radcliffe Hicks Fund	3,067.00	
Henry Lee Hobart Memorial Fund	1,000.00	
Carried Forward	\$ 90,082.17	\$1,679,436.18

Carried Forward	\$ 90,082.17	\$1,679,436.18
Helen F. Hubbard Fund	19,000.00	
Estate of Lydia Butler Jaffray	158,597.33	
Estate of Annie C. Kane, in memory of Annie Schermerhorn Kane	1,000.00	
Henry E. Kummel and Anna Titus Van Nostrand Fund	16,000.00	
Estate of Sophia E. Lee	420.00	
Estate of Annie E. Mahnken	1,900.00	
Gift in memory of Charles H. Marshall, from his family and friends	10,000.00	
Mrs. George H. Martin Memorial Fund	500.00	
Nellie Keeling Mills in memory of her father, Samuel Miller Mills	4,931.78	
Estate of John A. McKim	10,000.00	
H. C. Munger Fund	8,609.81	
Henry Nichols, known as the Archibald B. Nichols Memorial Fund	25,000.00	
Fanny Norris (Income to provide for Red Letter Day) in memory of her father, Joseph Norris	12,620.30	
William Decatur Parsons, in memory of his father and mother, William H. Parsons & Anna Pine Decatur Parsons	10,000.00	
Alice M. Patten	22,050.74	
William D. Quackenbush, wife and daughter, Janet Rathbone Fund	500.00	
Kate S. Richardson	15,000.00	
Estate of Ellen N. Robie	50,000.00	
Estate of Edith St. L. Saunders, in memory of her father Daniel Saunders	100.00	
Estate of Mary C. Scrymser	1,000.00	
The Frank Sullivan Smith Memorial Fund	11,690.00	
Charles H. Tissington	100,000.00	
Estate of Nathaniel L. McCready	100.00	
"C.A.R." Memorial (Income to be used for some needy object)	1,000.00	
Frederick M. Dearborne Memorial	554.03	
Charles E. Potts (Income to be used for the maintenance of the rooms in the building now or any time hereafter maintained by the Institute known and designated as the Isabella Potts and Philip Ruprecht Room)	28,238.30	
Charles E. Rhineland (In memory of his wife, Matilda F. Rhineland)	22,337.24	
Fund given by Colonel and Mrs. Arthur Frederic Schermerhorn (In memory of his father and mother, George Stevens Schermerhorn and Julia M. Gibert Schermerhorn) to be applied exclusively to the maintenance and lighting of the Cross surmounting the Institute Building, 25 South St., New York City	26,317.29	
Estate of Blanche E. Waycott, to be known as the Waycott Memorial Fund	7,368.84	
Estate of Mary Campbell Wilcoxon (Income to be used to provide Christmas dinners for seamen)	9,000.00	
Estate of Kate Louise Hodges Williams	300.00	
	31,618.85	695,836.68
C. RELIGIOUS AND SOCIAL SERVICE:		
William Waldorf Astor Trust (Income to be applied to the support of a Missionary employed by the Society)	53,768.41	
Carried Forward	\$ 53,768.41	\$2,375,272.86

Carried Forward	\$ 53,768.41	\$2,375,272.86
Edmund Lincoln and Louisa Van Renssalaer Baylies Chapel Fund (Income to be applied to Chapel Expenses)	4,000.00	
Gerard Beekman (In memory of his brother James William Beekman, Income to be used to befriend the seamen who make use of the room dedicated to his brother)	17,880.37	
Chapel Flowers (Income to be used for altar and hospital flowers)	8,002.44	
John Davenport (Income to be applied to the purchase of books for distribution among seamen)	2,193.09	
Roxy M. Smith (In memory of her husband, W. V. R. Smith, Income to be applied to giving annually an entertainment for seamen on the birthday of W. V. R. Smith, Aug. 2)	2,193.09	
Estate of Madeline S. Krischker	500.00	
Estate of Bonnie Wallace LeClear	1,789.51	90,326.91

D. SOCIAL SERVICE RELIEF:

Endowed Bedrooms, given by:		
Barber Steamship Lines, Inc. (In memory of Herbert Barber)	4,000.00	
Beekman Family Association (In memory of Gerard Beekman)	4,000.00	
Walter K. Belknap (In memory of Mr. & Mrs. James H. Aldrich)	4,000.00	
Mrs. F. Kingsbury Curtis (In memory of George W. McLanahan)	4,000.00	
William Harris Douglas (In memory of William Erskine Douglas)	8,000.00	
Helen L. Fairchild (For Charles Stebbins Fairchild)	8,000.00	
F. K. Hascall (In memory of Mr. & Mrs. Harry Wearne)	4,000.00	
Elizabeth F. Jenkins (To endow a seaman's room, as a memorial to my father, Henry T. Jenkins)	4,000.00	
Mrs. Edward McClure Peters (In memory of Edward McClure Peters)	4,000.00	
C. H. Ludington	4,000.00	
Howland Pell	4,000.00	
Estate of Bonnie Wallace LeClear	4,000.00	
Katherine Wolfe Ambrose Schrady (In loving memory of John Wolfe Ambrose)	8,000.00	
Estate of Amy Low Huntington	8,000.00	
	<u>72,000.00</u>	

J. Hooker Hamersley Boat (for purchase or operation of a boat, and in the meantime income to be used for relief work)	8,408.52	
Emily H. Bourne (Income to be used in common with that of the Morrill Foundation)	5,263.44	
Mary LeRoy King (Income to be used in common with that of the Mansfield Fund)	4,036.29	
Mansfield Memorial Established January 1926, by friends, especially the members of the Seamen's Church Institute Associations, to commemorate the thirtieth anniversary of the Rev. Archibald Romaine Mansfield, D.D., Superintendent, and in recognition of his years of service to this Society and to seamen	30,209.01	

Carried Forward	\$ 119,917.26	\$2,465,599.77
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Carried Forward	\$ 119,917.26	\$2,465,599.77
Walter Mathison Fund (The income to be applied exclusively to the relief of destitute mariners and those dependent upon them who may have been left destitute by their death while following the sea)	11,446.81	
Hosier Morgan Income to be used in common with that of the Morrill Foundation	1,900.90	
Morrill Foundation (In Memoriam of the late Captain Charles Montgomery Morrill), Income to be applied exclusively to the relief of destitute mariners and those dependent upon them who may have been left destitute by their death while following the sea	19,558.07	
Captain William Wilson Owen Memorial Income to be used for destitute seamen	250.00	
Ramage Endowment Income to be used for the maintenance of dependent seamen	3,316.00	
Estate of Mary A. L. Newton	500.00	
Henry F. Homes Estate	4,907.46	
Captain Edward B. Cobb Fund Given by the Will of Augustus G. Cobb, in memory of his father	197,421.82	
Janet Roper Memorial Fund	5,686.10	
Edith and Maude K. Wetmore (In memory of their father and mother, George Peabody Wetmore, and Edith M. K. Wetmore)	10,000.00	374,904.42
	<u>Total Funds</u>	<u>\$2,840,504.19</u>

Changes in Funds during year ending December 31, 1954

Assets as per report of December 31, 1953	\$2,964,336.04
Additions during 1954	
GENERAL FUND—UNRESTRICTED	
Estate of Lucy King Allen	2,000.00
Estate of James Barber	107,872.60
Estate of Georgia A. Bemish	1,000.00
Estate of Virginia B. A. Clowes	150,000.00
Estate of Philip H. Cook	1,000.00
Estate of Clifford M. Dolph	38.10
Estate of Julia C. Foulds	9,830.12
Estate of Mary S. Goepper	1,000.00
Estate of Theodora Gordon	41,538.27
Estate of Joseph E. Lopez	290.00
Estate of Cordelia Miller	2,515.26
Estate of Louise M. Saunders	1,189.53
Estate of Ella J. Titus	9,087.21
Estate of Jeannie B. Trull	3,179.79
Estate of Florence N. Ward	8,607.55
Estate of Ada M. Wentworth	200.00
Estate of Sylvia A. H. G. Wilks	14,741.27
Payments against Principal of Mortgage Interests—	
Estate of William H. Barnes	50.00
Estate of Robert W. Cochrane	427.01
Carried Forward	\$ 354,566.71
	\$2,964,336.04

Carried Forward	\$ 354,566.71	\$2,964,336.04
Estate of Alice L. A. Goffee	1.28	
Estate of Olin Scott Roche	639.49	
Estate of Belle J. Stewart	1,000.00	
Estate of Julia Treadwell	300.00	
Gifts and Legacies for Special Purposes—		
Endowment Funds General—		
Miss Augusta de Peyster.....	1,000.00	
Mrs. Martha Thomas Comstock.....	9,240.00	
From friends of James French.....	364.00	
Lydia B. Jaffray	120.00	
Elizabeth F. Jenkins	4,000.00	
From family and friends of Charles H. Marshall.....	10,000.00	
Kate Louise Hodges Williams.....	4,118.85	
		385,350.33
		3,349,686.37
Deduct Sundry Advances and Payments.....		509,182.18
Total Trust Funds		<u>\$2,840,504.19</u>

Dated—New York City, December 31, 1954

Committee on Trust Funds

De Coursey Fales, *Chairman*

Charles E. Dunlap	George P. Montgomery
Clarence F. Michalis	Thomas Roberts

Investments examined and found to agree with foregoing account.

Auditing Committee

John H. G. Pell, <i>Chairman</i>	Leonard Sullivan
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LEGACIES TO THE INSTITUTE

You are asked to remember this Institute in your will, that it may properly carry on its important work for seamen. While it is advisable to consult your lawyer as to the drawing of your will, we suggest the following as a clause that may be used:

"I give and bequeath to **Seamen's Church Institute of New York**, a corporation of the State of New York, located at 25 South Street, New York City, the sum ofDollars."

Note that the words "**of New York**" are a part of our title. If land or any specific property such as bonds, stocks, etc., is given, a brief description of the property should be inserted instead of the words, "the sum of.....Dollars."

Contributions and bequests to the Institute are exempt from Federal and New York State Tax.

COMMITTEES OF THE BOARD OF MANAGERS

Elected January 27, 1955

Executive

CLARENCE G. MICHALIS, *Chairman*

EDWIN DE T. BECHTEL	FRANK GULDEN
CLEMENT L. DESPARD	CLIFFORD D. MALLORY, JR.
CHARLES E. DUNLAP	THOMAS ROBERTS
DE COURSEY FALES	REAR ADMIRAL WILLIAM D. RYAN, U.S.N.R., Ret.

FRANKLIN E. VILAS

Special Services to Seamen

FRANKLIN E. VILAS, *Chairman*

ADRIAAN GIPS	THOMAS L. HIGGINSON
ARTHUR Z. GRAY	ELLIS KNOWLES
GERARD HALLOCK	WALTER B. POTTS
LEONARD D. HENRY	LEONARD SULLIVAN

DAVID P. H. WATSON

Business Operation

REAR ADMIRAL WILLIAM D. RYAN, U.S.N.R., Ret., *Chairman*

GERALD A. BRAMWELL	BENJAMIN STRONG, JR.
JOHN H. G. PELL	LEONARD SULLIVAN
THOMAS ROBERTS	EDWARD K. WARREN
CHARLES E. SALTZMAN	WILLIAM D. WINTER

Education and Employment

CLEMENT L. DESPARD, *Chairman*

WILLIAM ARMOUR	PAUL RENSHAW
CHARLES W. BOWRING, JR.	JOHN S. ROGERS
VICE ADMIRAL CALVIN T. DURGIN, U.S.N., Ret.	JOHN JAY SCHIEFFELIN
F. RICHARDS FORD	EDWARD K. WARREN

Law

EDWIN DE T. BECHTEL, *Chairman*

CHARLES B. BRADLEY	CHARLES S. HAIGHT
DE COURSEY FALES	GEORGE GRAY ZABRISKIE

Ways and Means

CLIFFORD D. MALLORY, JR., *Chairman*

EDWARD J. BARBER, JR.	LEONARD D. HENRY
LLOYD H. DALZELL	THOMAS L. HIGGINSON
HARRY FORSYTH	WALTER B. POTTS
ARTHUR Z. GRAY	FRANKLIN E. VILAS

ORME WILSON

Trust Funds

DE COURSEY FALES, *Chairman*

CHARLES E. DUNLAP	GEORGE P. MONTGOMERY
CLARENCE F. MICHALIS	THOMAS ROBERTS

Seamen's Church Institute Associations

FRANK GULDEN, *Chairman*

GORDON KNOX BELL, JR.	JOHN LEWIS MONTGOMERY
GERARD HALLOCK	JOHN H. G. PELL
REAR ADMIRAL LAMAR R. LEAHY, U.S.N., Ret.	ALEXANDER O. VIETOR

Attorney: GEORGE GRAY ZABRISKIE

BOARD OF MANAGERS

Honorary President

RT. REV. HORACE W. B. DONEGAN, D.D., 1946

President

CLARENCE G. MICHALIS, 1924

Clerical Vice-Presidents

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RT. REV. CHARLES K. GILBERT, D.D. 1947	REV. JOHN E. LARGE, D.D. 1951
REV. FREDERICK BURGESS 1923	REV. JOHN M. MULLIGAN 1951
REV. ROELIF H. BROOKS, D.D. 1926	VERY REV. JAMES A. PIKE, D.D. 1952
REV. LOUIS W. PITT, D.D. 1941	REV. JOHN HEUSS, D.D. 1952

Lay Vice-Presidents

ORME WILSON 1910	THOMAS ROBERTS 1927
HARRY FORSYTH 1921	GERALD A. BRAMWELL 1942

Secretary and Treasurer:

THOMAS ROBERTS, 63 Wall Street 1927

Assistant Secretary:

GORDON FEAREY 1949

Assistant Treasurer:

BENJAMIN STRONG, JR. 1948

FRANKLIN REMINGTON 1911	W. LAWRENCE McLANE 1941
CHARLES E. DUNLAP 1915	OLIVER ISLIP 1941
JOHN JAY SCHIEFFELIN 1923	WILLIAM ARMOUR 1942
THOMAS A. SCOTT 1924	CHARLES B. BRADLEY 1943
GEORGE GRAY ZABRISKIE 1925	CHARLES MERY 1943
GORDON KNOX BELL 1927	JOHN LEWIS MONTGOMERY 1943
FRANK W. WARBURTON 1928	LAMAR RICHARD LEAHY 1946
DE COURSEY FALES 1932	CLARENCE F. MICHALIS 1947
REGINALD R. BELKNAP 1932	EDWARD K. WARREN 1947
JOHN S. ROGERS 1932	CLIFFORD D. MALLORY, JR. 1947
CHARLES E. SALTZMAN 1933	HERBERT L. SEWARD 1947
FRANK GULDEN 1933	FRANKLIN E. VILAS 1948
CHARLES S. HAIGHT 1933	ADRIAN GIPS 1948
EDWIN DE T. BECHTEL 1934	WALTER B. POTTS 1949
RICHARD H. MANSFIELD 1934	LLOYD H. DALZELL 1950
**WILLIAM D. WINTER 1935	LEONARD SULLIVAN 1950
CLEMENT L. DESPARD 1936	ARTHUR ZABRISKIE GRAY 1950
JOHN H. G. PELL 1936	F. RICHARDS FORD 1951
GORDON KNOX BELL, JR. 1938	THOMAS L. HIGGINSON 1951
GEORGE P. MONTGOMERY 1939	CALVIN T. DURGIN 1951
ALEXANDER O. VIETOR 1939	EDWARD J. BARBER, JR. 1952
CARL TUCKER 1940	WILLIAM D. RYAN 1952
GERARD HALLOCK 1940	PAUL RENSHAW 1952
CHARLES W. BOWRING, JR. 1941	LEONARD D. HENRY 1954
ELLIS KNOWLES 1941	DAVID P. H. WATSON 1954

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T. ASHLEY SPARKS 1912
*ERNEST E. WHEELER 1908

Ex-officio Members of the Institute

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RT. REV. JAMES P. DEWOLFE, D.D. 1942	
RT. REV. CHARLES F. BOYNTON, S.T.D. 1950	
RT. REV. LELAND W. F. STARK, D.D. 1954	

Director

REV. RAYMOND S. HALL, D.D. 1947

**Died March 8, 1955

*Died February 22, 1955