



FROM JOLLY TAR to TRAINED TECHNICIAN

MERCHANT SEAMAN—TODAY

Total number in American merchant ships	56,550*
Number of licensed seamen	12,520
Number of unlicensed seamen	41,030
Number of young men in training	2,154
Average age of today's seaman	46

* Includes Great Lakes.

PORT OF NEW YORK—TODAY

Number of ship arrivals in 1960	13,484
Number of seamen arriving	????
Number of foreign ship arrivals	7,836
Number of foreign countries represented	47

THE BRINK OF A NEW ERA

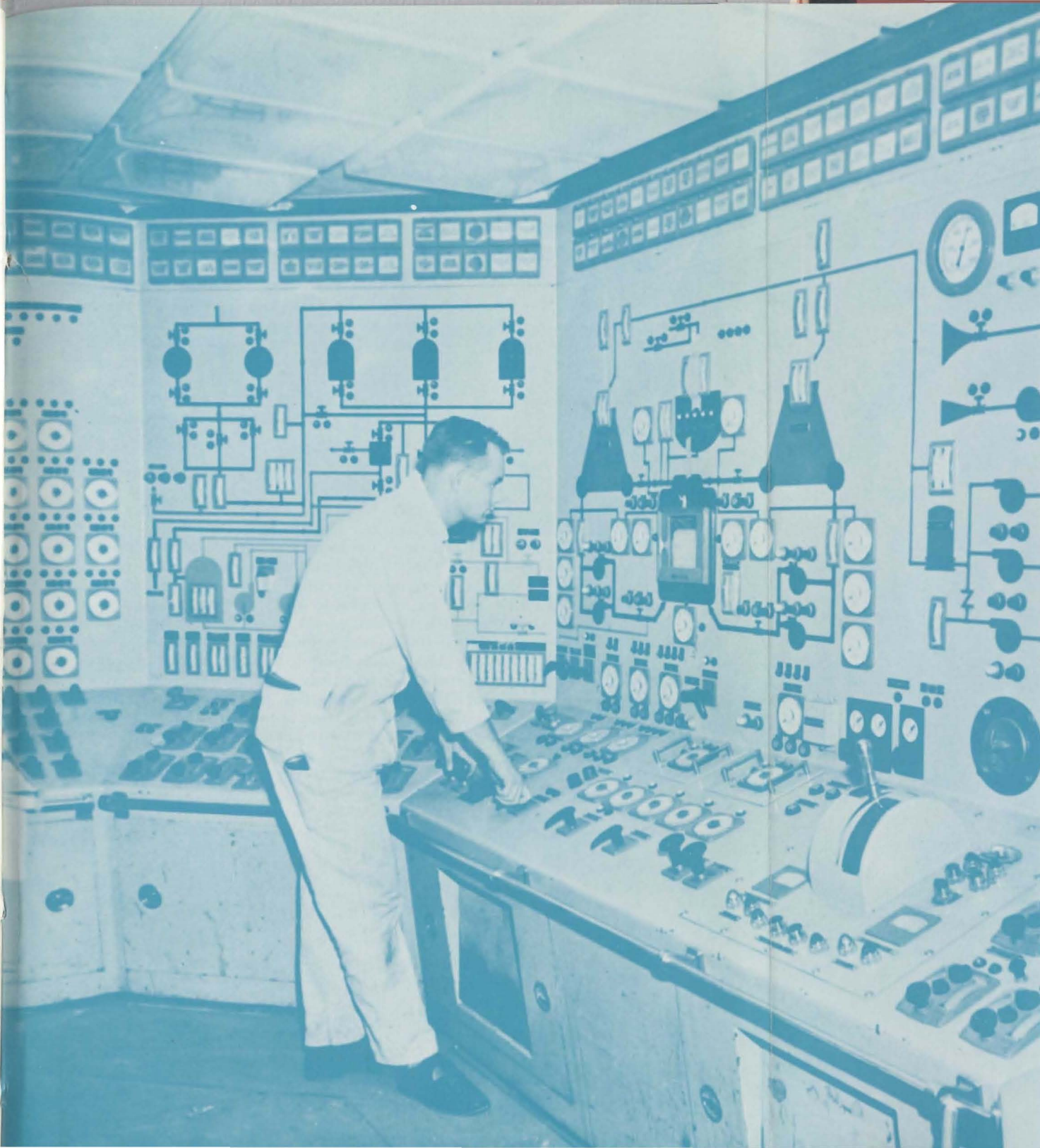
Today's merchant seaman no longer fits the old stereotype of the "Jolly Tar"—a term which implied bell-bottomed trousers, turtle-neck sweaters and irresponsibility.

A glance at the picture on this page will explain why. This is the control panel in the engine room aboard the world's first nuclear-powered, passenger-cargo ship, the N.S. SAVANNAH. This is the ship's pulse. It tells her engineers what is happening in the nuclear reactor as well as how the turbine is operating.

Obviously, special training in addition to knowledge of ship handling is the key to the efficient and safe operation of the SAVANNAH.

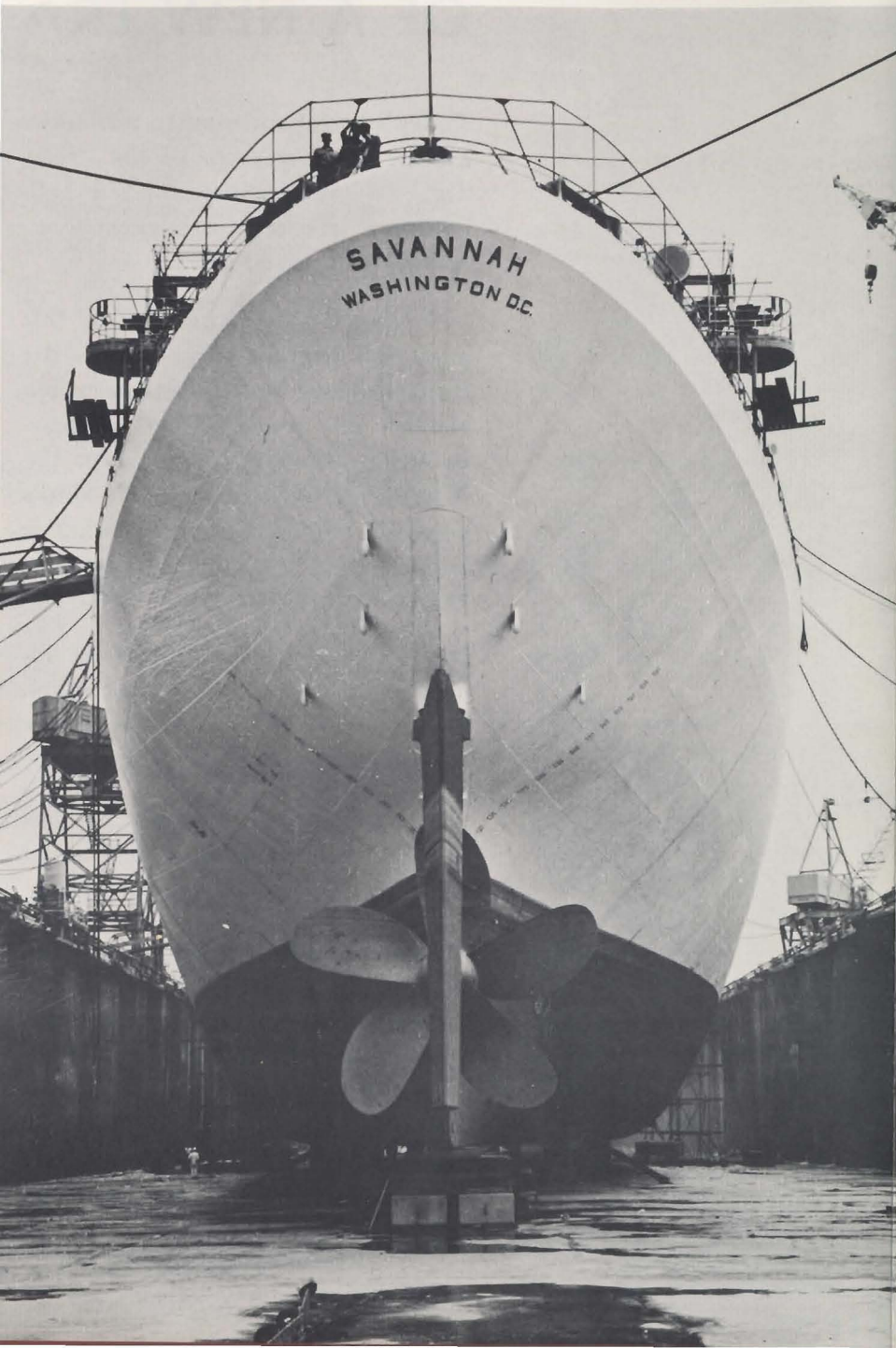
In other words, our Jolly Tar has been transformed into a trained technician—sort of a sailor-scientist.

However different today's seaman is from his predecessor he still has certain emotional and social needs which must be cared for. These needs, by the very nature of his calling, are special ones. How the Seamen's Church Institute of New York meets them is explained on the following pages.



SEAMEN'S CHURCH INSTITUTE—

In the Decade of the '60's



One hundred and twenty-six years of imaginative and faithful service to Merchant Seamen in the Port of New York. So reads the log of the Seamen's Church Institute. For us this is a powerful source of inspiration and in the light of it the Board of Managers is beginning to see the new course which must be plotted. Uncertainties in the development of the Downtown Manhattan area have made definite decisions difficult. At a time when the need for housing for American seamen was being critically examined, the increased lay up of American flag vessels filled our building with guests awaiting an opportunity to ship out.

However, the course marks are beginning to be apparent. We have realized for some time that the Christian nature of our ministry which is extended to all seamen, regardless of race, color or creed, had need of rearticulation and strengthening. Under the leadership of our new Director and fellow Board member, the Rev. John M. Mulligan, our Chaplains and entire staff are moving forward in a new recognition of their opportunities as interpreters of our Christian way of life. We know that we must decentralize much of our program so that some of our facilities will be in dockside areas as this great Port expands and develops. Our first such station, about to be completed at Port Newark and which provides spiritual, recreational and counselling services, will also give us necessary know-how for additional stations in other locations. We know that our future lies in ministering to a new American seaman, fully independent and self-reliant, an active participant in national and world affairs, but still seeking in his brief time ashore the companionship of friends, the ministry of representatives of his faith and assurance of the integrity of his vocation. We also know that we have an unusual opportunity to present the best of America and of our city to thousands of seamen from foreign lands. Here is a special kind of visitor, coming ashore with language problems and less money to spend, but one whose impressions and experiences of our country are vital to the success of our efforts for a peaceful world.

As we find our way into new areas and new channels, we welcome the encouragement and suggestions of the many friends of the Seamen's Church Institute. With God's guidance we will pursue a course in which we will strengthen and make more incisive the great work begun in 1834 and which is being made more effective today by the continuing generosity of so many. Proudly we invite you to help us extend the hand of Christian fellowship and service.

Board of Managers

PORT NEWARK

As the crow flies Port Newark is only a few miles away from Manhattan. But man is not always privileged to travel by the crow's route and travel by the usual ground route consumes well over a half-hour.

Last year 1,424 ships with 71,200 men aboard put in at Port Newark. These men had a limited amount of time ashore and an unlimited amount of things they wanted to do.

To meet this situation Seamen's Church Institute decided to branch out and open its new Port Newark Station and Sports Field. Here in the middle of a tremendous, bustling port, SCI has provided an oasis which offers seamen a place to lounge, talk with a chaplain, read or write, in addition to a sports field where they can enjoy active competition in team sports.

A GIANT STEP FORWARD

DEDICATION



Bishop Donegan

SOCCER GAME



BUILDING—PROGRESS





CHAPEL

INTERNATIONAL CLUB



SPIRIT OF CHRISTIAN CONCERN OFFERED AT ALL LEVELS

Seamen like other men, have problems and needs, but often the usual community sources of assistance are not readily available to them. It is such help that Seamen's Church Institute offers—in the spirit of Christian concern—at all levels through specially qualified chaplains and other staff members.

These avenues of assistance emanate from many departments and are designed to meet any need whether spiritual or material.

THE CHAPEL OF OUR SAVIOUR—Our chaplains maintain a schedule of services daily and on Sundays which are open to all seamen and members of the Institute's staff. During the Lenten and Christmas seasons additional services are held.

SHIPS VISITING—Our ships visitors go aboard incoming vessels to welcome their crews to New York. In the case of American ships our representatives convert their cash payrolls into Travelers Checks or deposit them in savings accounts. Ship visitors who board foreign vessels not only take along magazines and newspapers in the native language of the crews, but they offer themselves as guides, interpreters, or arrange for soccer matches between ships.

THE MERCHANT MARINE SCHOOL—Here the Seamen's Church Institute offers the seaman an opportunity to climb the economic ladder. Last year 220 men attended the school. Six former students are currently serving aboard the nuclear ship SAVANNAH. The unique quality of the school lies in the instructors themselves. They are ready and willing to give extra help to a man who has trouble keeping up with the others either because he's been out of school so long or because he has a language problem.

THE INTERNATIONAL SEAMEN'S CLUB—Over 100 special dances and parties were held here last year. The fact that the club has an international flavor has attracted men from more than 40 different nations. This is a spot where American seamen can meet and make welcome foreign seamen who might otherwise leave our shores with less than the best impressions of the United States.

THE WOMEN'S COUNCIL—Each year 1,200 ladies throughout the United States knit nearly 13,000 garments and send them to the Institute. They are packed into 7,300 gaily wrapped gift boxes by volunteers and are distributed aboard ships on the high seas on Christmas day.

These services all represent the hand of Christian Fellowship. They are offered in the spirit of our true Christian Concern for the well-being and happiness of merchant seamen of all nations, races and creeds.



WOMEN'S COUNCIL — CHRISTMAS GIFTS

SHIPS VISITORS





The Rev. John M. Mulligan, director of the Institute, has long been interested in the ministry to men of the sea. For ten years prior to his election as director, he served actively as a clerical vice-president on our Board of Managers.

Institute Album

Mr. Leslie C. Westerman, the Institute's general manager, came to S.C.I. as a young man when the Rev. Dr. Archibald R. Mansfield was still the director. Prior to becoming general manager he served as business manager and comptroller. He has seen the Institute serve merchant seamen well through two wars and has faith in S.C.I.'s ability to meet whatever the future may bring.



The Rev. Dr. Roscoe T. Foust, director of the Department of Religious, Social and Special Services, is head of the Institute's staff of Chaplains. The work of his department touches the lives of every seamen who looks to S.C.I. for help.

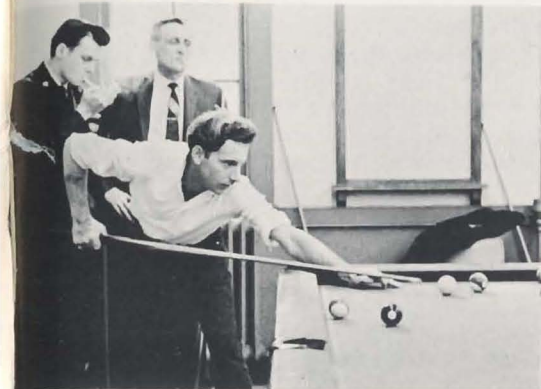


Mrs. Grace T. Chapman, executive secretary of the Women's Council, has the responsibility of coordinating the work of her 1,200 knitters, scattered throughout the United States, raising funds to carry on the group's Christmas Box program and rounding up volunteers to do the gift wrapping of more than 7,300 boxes.



Mr. Franklin E. Vilas, president of S.C.I.'s Board of Managers, plays a vital role in our operation. Although a full-time executive, he devotes much of his free time working with his fellow Board Members planning and coordinating the Institute's policy.

25 SOUTH STREET



GAME ROOM



WRITING ROOM

MARINE SCHOOL



The beacon and cross on top of Seamen's Church Institute are clearly visible to merchant seamen as they enter New York Harbor. To many of them who know about SCI, these signs tell them that here, under one roof, are a multitude of services especially tailored for seamen.

At 25 South Street a seaman can find decent lodgings at lower rates, a baggage room prepared to handle his belongings over long periods of time, a restaurant and a full-fledged Post Office.

He will find a medical and dental clinic handy in case of an emergency. Should he be between trips a seaman can find a temporary job ashore through our Employment Bureau.

When a merchant seaman enters our lobby he can be sure of one thing. He is guaranteed the social acceptance that every citizen in our community has the right to expect.

DISPENSARY

TAILOR SHOP

MOVIES

TEMPORARY JOB PLACEMENT

AA ASSISTANCE

LEGAL ADVICE

WRITING ROOM



Committees of the Board

Executive: FRANKLIN E. VILAS, *Chairman*

DAVID W. DEVENS ·	W. LAWRENCE McLANE	WALTER B. POTTS
DE COURSEY FALES	CLIFFORD D. MALLORY, JR.	CHARLES E. SALTZMAN
GORDON FEAREY	CLARENCE F. MICHALIS	JOHN J. SCHIEFFELIN
F. RICHARDS FORD	CLARENCE G. MICHALIS	BENJAMIN STRONG, JR.
DAVID R. GRACE	THE REV. JOHN M. MULLIGAN	ORME WILSON
JOHN ELLIS KNOWLES	JOHN H. G. PELL	GEORGE GRAY ZABRISKIE

Planning: FRANKLIN E. VILAS, *Chairman*

RICHARD H. DANA	W. LAWRENCE McLANE	THE REV. JOHN M. MULLIGAN
GORDON FEAREY	CLIFFORD D. MALLORY, JR.	JOHN H. G. PELL
DAVID R. GRACE	CLARENCE F. MICHALIS	WALTER B. POTTS
JOHN ELLIS KNOWLES	CLARENCE G. MICHALIS	EDMUND F. WAGNER

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DAVID W. DEVENS	WILLIAM M. REES	DAVID P. H. WATSON
LEONARD D. HENRY		

Business Operation: JOHN H. G. PELL, *Chairman*

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H. THOMAS CAVANAUGH	JOHN A. MORRIS	

Education and Employment: JOHN J. SCHIEFFELIN, *Chairman*

LLOYD H. DALZELL	JOHN S. ROGERS	WILLIAM M. REES
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Law: GEORGE GRAY ZABRISKIE, *Chairman*

CHARLES S. HAIGHT	THOMAS L. HIGGINSON	DAVID P. H. WATSON
	BENJAMIN H. TRASK	

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CLIFFORD M. CRAVER, JR.	JOHN P. MORGAN, II	ORME WILSON
F. RICHARDS FORD	JOHN A. MORRIS	JOHN G. WINSLOW
HARRY FORSYTH		

Trust Funds: DE COURSEY FALES, *Chairman*

CHARLES B. DELAFIELD	CHANDLER HOVEY, JR.	GEORGE P. MONTGOMERY
F. RICHARDS FORD	RICHARD H. MANSFIELD	WALTER B. POTTS
	CLARENCE F. MICHALIS	

Women's Council: RICHARD H. DANA, *Chairman*

GORDON KNOX BELL, JR.	JOHN S. ROGERS	JOHN G. WINSLOW
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Religious and Miscellaneous: GORDON FEAREY, *Chairman*

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THE REV. HUGH D. McCANDLESS	THE REV. CANON BERNARD C. NEWMAN	

Pension: CLARENCE F. MICHALIS, *Chairman*

RICHARD H. DANA	JOHN H. G. PELL	HARRY F. MEILINK (by invitation)
GORDON FEAREY	WALTER B. POTTS	ROBERT M. OLSEN (by invitation)

Special Committee on Fine Arts: EDWARD K. WARREN, *Chairman*

ALEXANDER O. VIETOR	CANON EDWARD N. WEST (by invitation)	
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Annual Report Committee: JOHN A. MORRIS, *Chairman*

WILLIAM E. REES	J. RANDALL CREEL	VIRGINIA S. BRIGGS, <i>Editor</i>
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Honorary President

RT. REV. HORACE W. B. DONEGAN, D.D., 1946

President

FRANKLIN E. VILAS, 1948

Chairman of the Board

CLARENCE G. MICHALIS, 1924

Clerical Vice-Presidents

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REV. ARTHUR L. KINSOLVING, D.D.	1949	REV. CANON BERNARD C. NEWMAN, S.T.D.	1959
REV. HUGH D. McCANDLESS	1959	VEN. A. EDWARD SAUNDERS, D.D.	1959
REV. JOHN M. MULLIGAN	1951	REV. HOWARD M. LOWELL	1959

Lay Vice-Presidents

ORME WILSON	1910	GERALD A. BRAMWELL	1942
HARRY FORSYTH	1921	CLIFFORD D. MALLORY, JR.	1947
CLARENCE F. MICHALIS	1947		

Secretary:	GORDON FEAREY	1949
Assistant Secretary:	WALTER B. POTTS	1949
Treasurer:	DAVID W. DEVENS	1958
Assistant Treasurer:	HENRY C. LINDH	1961

CHARLES E. DUNLAP	1915	ARTHUR ZABRISKIE GRAY	1950
JOHN JAY SCHIEFFELIN	1923	F. RICHARDS FORD	1951
GEORGE GRAY ZABRISKIE	1925	THOMAS L. HIGGINSON	1951
FRANK W. WARBURTON	1928	EDWARD J. BARBER	1952
DE COURSEY FALES	1932	WILLIAM D. RYAN	1952
JOHN S. ROGERS	1932	LEONARD D. HENRY	1954
CHARLES E. SALTZMAN	1933	DAVID P. H. WATSON	1954
CHARLES S. HAIGHT	1933	BENJAMIN H. TRASK	1957
RICHARD H. MANSFIELD	1934	CLIFFORD M. CARVER	1957
JOHN H. G. PELL	1936	JOHN P. MORGAN II	1957
GORDON KNOX BELL, JR.	1938	H. THOMAS CAVANAUGH	1959
GEORGE P. MONTGOMERY	1939	WILLIAM M. REES	1959
ALEXANDER O. VIETOR	1939	JOHN G. WINSLOW	1959
GERARD HALLOCK	1940	RICHARD H. DANA	1959
CHARLES W. BOWRING, JR.	1941	CHARLES B. DELAFIELD	1959
JOHN ELLIS KNOWLES	1941	DAVID R. GRACE	1959
W. LAWRENCE McLANE	1941	CHANDLER HOVEY, JR.	1959
CHARLES MERZ	1943	JOHN A. MORRIS	1959
EDWARD K. WARREN	1947	EDMUND F. WAGNER	1960
HERBERT L. SEWARD	1947	JAMES RANDALL CREEL	1960
LLOYD H. DALZELL	1950	CHARLES G. THOMPSON	1961

Honorary Member of the Institute

JOHN MASEFIELD 1933

Ex-Officio Members of the Institute

RT. REV. JAMES P. DeWOLFE, D.D.	1942	RT. REV. LELAND F. STARK, D.D.	1954
RT. REV. JONATHAN G. SHERMAN, S.T.D.	1948	RT. REV. DONALD MACADIE, D.D.	1958
RT. REV. CHARLES F. BOYNTON, S.T.D.	1950	RT. REV. J. STEWART WETMORE, D.D.	1960

Director

THE REV. JOHN M. MULLIGAN 1960

Deceased:

Rev. Roelif H. Brooks, S.T.D., Frank Gulden.

Condensed Financial Statement*

SEAMEN'S CHURCH INSTITUTE OF NEW YORK
NEW YORK, N. Y.

INCOME AND GENERAL PURPOSES EXPENSES FOR THE YEAR ENDED DECEMBER 31, 1960

Gross income from operated departments		\$1,089,821.80
Operating expenses of Institute		
Payroll	\$ 926,319.90	
Food and merchandise	264,858.66	
Supplies	75,170.05	
Heat, light and power	54,106.02	
Investment counsel, legal and accounting fees	8,439.08	
Repairs, renewals and equipment	19,618.95	
Insurance	22,839.30	
Publicity and printed matter	20,768.61	
Telephone service	7,968.42	
Social security taxes	29,330.86	
Pension plan contributions	21,250.00	
Pension plan expenses	3,390.59	
Public relations (including salaries)	15,219.98	
Miscellaneous	58,541.45	
	<u>\$1,527,821.87</u>	
Religious and personal service department		
Salaries, expense and relief	246,500.36	1,774,322.23
(Excess of expenditures) over income from operated departments		<u>\$(684,500.43)</u>
Deduct income from endowments and interest income		
General purposes	\$ 213,944.75	
Welfare department	7,963.63	
Credit bureau	17,629.73	239,538.11
(Deficit) from Institute operations		<u>\$(444,962.32)</u>
Contributions for general purposes		
Contributions to Ways and Means Department, income from life interests and other contributions	\$ 288,086.15	
Contributions from the Diocese of New York	3,200.00	
Proceeds from benefit performances	9,769.91	
Credit bureau recoveries	12,779.59	
Total	<u>\$ 313,835.65</u>	
Contributions to Women's Council	19,638.81	333,474.46
Deficiency of income		<u><u>\$(111,487.86)</u></u>
() Denotes red figures		

TO THE BOARD OF MANAGERS, SEAMEN'S CHURCH INSTITUTE OF NEW YORK

We have examined the balance sheet of the Seamen's Church Institute of New York as of December 31, 1960, and the related statements of income and expense and of increases and decreases in funds for the year ended on that date. Our examination was made in accordance with generally accepted auditing standards and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

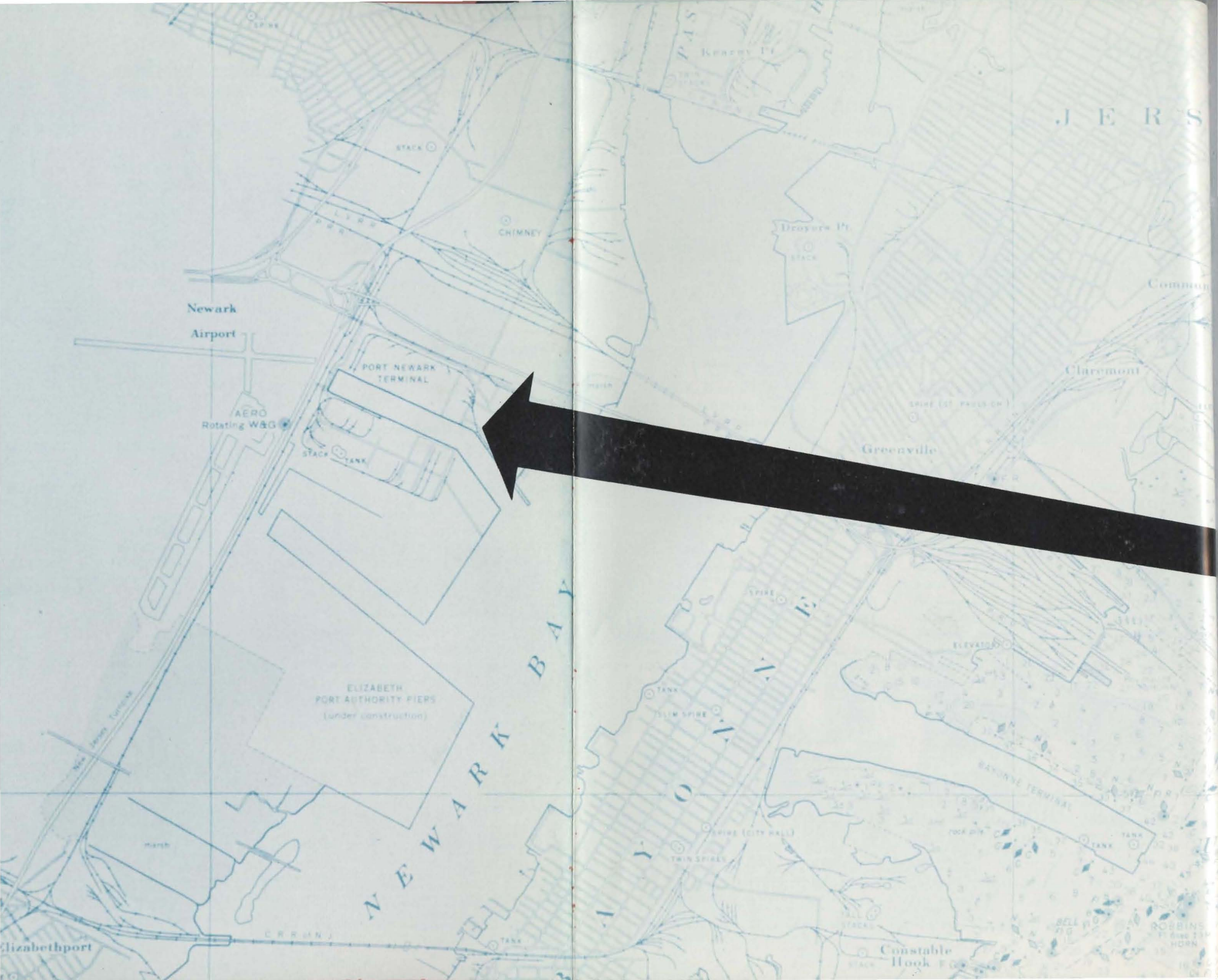
In accordance with procedures followed by a substantial number of non-profit

institutions, no allowance has been made for depreciation of Institute property.

In our opinion, the accompanying balance sheet and related statements of income and expenses and of increases and decreases in funds present fairly the assets and liabilities of the Seamen's Church Institute of New York at December 31, 1960, and its income and expenses for the year ended on that date, in conformity with accounting procedures followed by a substantial number of non-profit institutions applied on a basis consistent with that of the preceding year.

HORWATH & HORWATH

* Detailed statement on request.



J E R S

Newark
Airport

PORT NEWARK
TERMINAL

AERO
Rotating W&G

STACK TANK

CHIMNEY

Dreyfus Pt
STACK

Greenville

Claremont

ELIZABETH
PORT AUTHORITY FIERS
(under construction)

NEWARK BAY

SPIRE
TANK
SLIM SPIRE
SPIRE (CITY HALL)
TWIN SPIRES

ELEVATOR

BAYUNNE TERMINAL

Constable
Hook

Elizabethport

ROBBINS
HORN