



# Weathering the Storm

SCI'S 175TH ANNIVERSARY ANNUAL REPORT

# 2009





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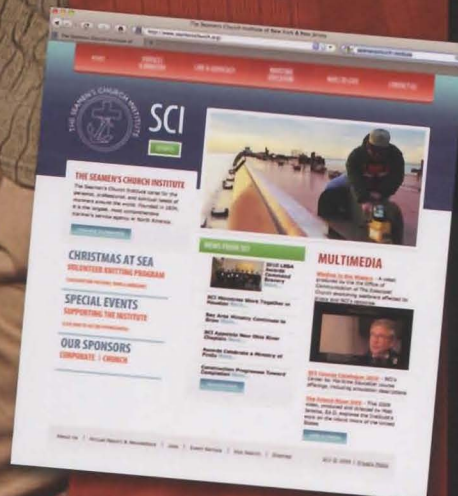
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### About SCI

The Seamen's Church Institute cares for the personal, professional, and spiritual needs of mariners around the world. Founded in 1834, it is the largest, most comprehensive mariners' service agency in North America.

### SCI Online

In 2009, SCI redesigned its website to provide enhanced access to information and resources for mariners and friends of the Institute. To view this Annual Report and read more news from SCI, visit [seamenschurch.org](http://seamenschurch.org).



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## EXECUTIVE DIRECTOR'S MESSAGE

**By any account**, 2009 goes into the history books as an incredibly tough year—the very heart of the Great Recession. Maritime industry staff retrenchment, ship layoffs, shrinking cargo, and tight credit challenged the sector more so than other parts of the economy. It also forced the Seamen's Church Institute (SCI)—like the maritime businesses and churches who support us—to carefully revisit mission strategy and operating priorities. Yet amidst it all, SCI thrived and redoubled its service to deep-sea and river mariners.

SCI's most famous trustee got it right when he admonished an earlier generation: "The only thing we have to fear is fear itself." Franklin Delano Roosevelt, an avid sailor, felt a special kinship with seafarers, and FDR kept abreast of SCI's work amid the pressures of his unique presidency. This year at SCI, we took comfort in FDR's historic connection to our work, along with his courageous advice to navigate our fears for the sake of a larger cause.

Rather than cowering in fear, SCI boldly pursued a 175th anniversary year, celebrating our roots while charting new courses. With your support, SCI:

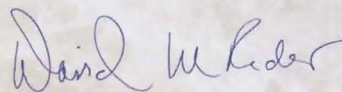
- Invested significant resources for the comprehensive renovation of our 18,000 square foot International Seafarers' Center in Port Newark;
- Replaced our Paducah 4-bridge simulator—thanks to support by AEP River Operations and Ingram Barge Company—and refurbished our facility with gifts by local friends, creating the most advanced (and attractive) river transportation training facility in the world;

- Assumed management of the Bay Area Seafarers Services (BASS) and its International Maritime Center (IMC) in Oakland, CA, extending our pastoral outreach to both U.S. coasts;
- Sponsored the world's first psychological study of seafarer trauma and resilience in the face of vexing piracy hijackings plaguing the industry, engaging a wide swath of shipping leaders to upgrade cross-cultural treatment of seafarers in stressful situations.

And through these new courses, SCI remained faithful to its mission, visiting commercial ships, cruise ships, and towing vessels; training professional mariners; operating the world's only full-time, free legal aid program for merchant mariners; and receiving knitted scarves and caps to distribute at Christmas and Easter.

Please read this Annual Report to better understand SCI's faithful mission, especially during a memorable 2009. Thanks to your prayers and your financial and in-kind support, SCI built on FDR's legacy, leadership, and unique concern for seafarers around the world.

Together, we weathered the storm.

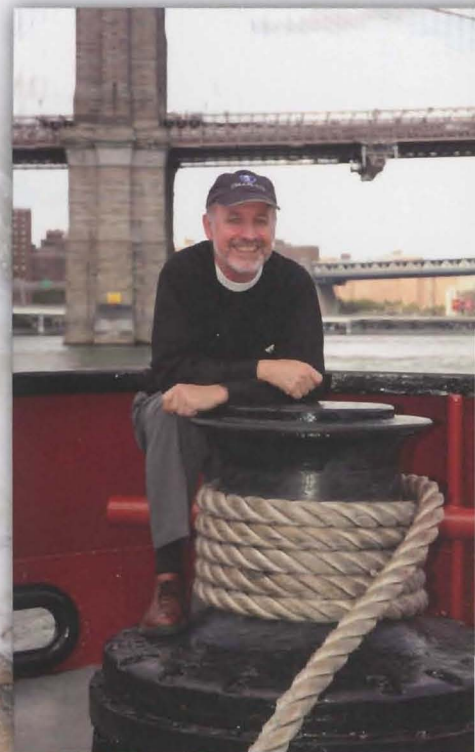


The Rev. David M. Rider  
President & Executive Director



**The only thing we have to fear is fear itself.**

—Franklin D. Roosevelt,  
Inaugural Address,  
March 4, 1933



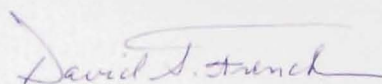


## CHAIRMAN OF SCI'S BOARD OF TRUSTEES

The Annual Report you hold in your hands highlights SCI's important work in 2009. Thanks to your support, SCI was able to serve the maritime industry through its unique combination of pastoral care, continuing maritime education, and legal advocacy. Together, we combined quiet daily hospitality with groundbreaking initiatives.

I am proud of our staff and trustees who worked diligently as financial stewards, assuring that endowment and donor dollars were well spent on behalf of mariners. I assure you that stringent audit, spending, and business plan controls continue for our charitable and educational mission. Respecting our distinctive roles, trustees and senior staff work well together, creating a healthy synergy to strengthen oversight of our work.

Finally, let me offer profound thanks to all of our donors—large and small, individual and corporate—who gave generously during an exceptionally challenging year. America enjoys a uniquely philanthropic culture, and this good news put wind at our back during SCI's 175th Anniversary Year. It is an honor to serve SCI as we celebrate our historic roots while reinventing ourselves for future service to the maritime industry.



David S. French  
*Chairman of the Board*

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## The Seamen's Church Institute

**Founded in 1834** and affiliated with the Episcopal Church, though nondenominational in terms of its trustees, staff and service to mariners, the Seamen's Church Institute of New York & New Jersey (SCI) is the largest, most comprehensive mariners' agency in North America. Annually, its chaplains visit thousands of vessels in the Port of New York and New Jersey, the Port of Oakland, and along 2,200 miles of America's inland waterways. SCI's maritime education facilities provide navigational training to nearly 1,600 mariners each year through simulator-based facilities located in Houston, TX and Paducah, KY. The Institute and its maritime attorneys are recognized as leading advocates for merchant mariners by the United States Government, including the US Congress, the US Coast Guard, and the Department of Homeland Security, as well as the United Nations, the International Maritime Organization, the International Labor Organization and maritime trade associations.

### Weathering the Storm

From crimps seeking to separate mariners from hard-earned pay, through unregulated working hours (both at sea and in port), through past abysmal working conditions, and through the American merchant mariners' struggle for veteran status (still ongoing), mariners have braved many challenges since the 19th century when SCI embarked on its maiden voyage. Working with SCI, mariners have gained for themselves a better workplace and increased respect. Challenges remain, however—like the important issue of shore leave and access to terminals, worker retention and recruitment, and the threat of piracy. The Institute's work carries on for a diligent workforce.

Land-dwellers play an important role in SCI's work. In the pages of this Report, one can see the assistance and collaboration from around the world that upholds the Institute. Through volunteering, sponsoring, collecting gifts, and financial contributions, others equip SCI to respond to its mission call. This 2009 Annual Report chronicles what SCI has been able to do with that support, withstanding the changeable circumstances on the waters of a mariner's demanding journey.

Use the envelope stitched into this Annual Report to make a financial contribution to SCI for 2010, securing another year of support for the world's mariners.

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“Even as SCI pursues important initiatives in seafarer advocacy and maritime education, our core mission involves befriending the seafaring stranger, engaging in conversation, facilitating recreation and enabling communication with loved ones around the world. We make “house calls” on ship to share lunch and reduce the isolation of ship-board life, inviting crew members to visit our Centers, a safe and welcoming home in the port. We seek to serve the spiritual and humanitarian needs of seafarers one at a time.”

—The Rev. David. M. Rider,  
SCI President & Executive Director

### Law & Advocacy • p. 11

“Seafarers are vitally important to the world's commerce and prosperity. We depend upon them and we owe them the assurance that we will do everything we can to protect them.”

—Douglas B. Stevenson,  
Director of SCI's Center for Seafarers' Rights,  
to a United Nations Consultation in December

### Maritime Education • p. 16

“Existing hardware and software affords mariners an atmosphere of realism and true multi-tasking—rules of the road, medical emergencies, integration of radars, mapping systems, intercoms, and radios. They get the feeling that what they're experiencing is “real” . . . but this has only been the beginning.”

—Eric Larsson,  
Director of SCI's Center for Maritime Education,  
to the 2009 Inland Waterways Conference

### Christmas at Sea • p. 20

“It inspires us to know that people appreciate the work and sacrifices we are doing onboard. Your prayers for our safety give us peace and comfort. . . . We thank you from the bottom of our hearts for your prayers and gifts.”

—Capt. Roberto R. Lacañali, Höegh Manila

### 175 Years of SCI • p. 22

“Captain Alfred T. Mahan said, ‘Let us get at it this way. Who is it we are working for?’ We all said, ‘Seamen.’ All right, put that down. Now under what auspices are we working? What is back of us?’ We said, ‘The Church.’ ‘All right, put that down—Church. Now what kind of work are we doing?’ ‘Institutional work.’ Very well, put that down. Institute. Seamen's Church Institute—there we have it, I think.”

—The Rev. Archibald R. Mansfield,  
SCI's Director from 1896–1934,  
describing how the Institute got its name



### International Seafarers' Center in Port Newark

**2,091** Ships visited in the Port of NY & NJ

**22,036** Seafarers visited onboard those ships

**37,980** Seafarers, truckers, and port workers used Seafarers' Center (Currently under construction, SCI continued to serve mariners during renovation with a smaller, transitory space in the back part of the Center.)

**24,749** Seafarers transported by SCI vans

**631** Seafarers sought personal, pastoral, and vocational counseling

### Passenger Ship Terminals in Manhattan & Brooklyn

**103** Cruise ships served by SCI in Manhattan\*

**43** Cruise ships served by SCI in Brooklyn

**1,319** Money Transfer/Wire Transactions (Manhattan)\*

**3,443** Money Transfer/Wire Transactions (Brooklyn)

\* SCI ceased operations at this PST in January 2010

### Ministry on the River

**533** Boats visited

**1,907** Mariners met or assisted by chaplains

**85** Seafarers sought personal, pastoral, and vocational counseling

### International Maritime Center in the Bay Area \*

**622** Ships visited in the ports of the Bay Area

**3,782** Seafarers visited onboard those ships

**1,285** Seafarers transported by SCI vans

**773** Seafarers sought personal, pastoral, and vocational counseling

\* from July 1 through the end of 2009

# Chaplaincy

## A Different World



In her diocese's November newsletter, Bishop Catherine M. Waynick related an account of a trip down the Ohio River in which she encountered "a different world." SCI coordinated the Bishop of Indianapolis' trip with Ingram Barge Company. The following is reprinted from Bishop Waynick's writings.



Best of all are the people—wonderful, caring people, who were so pleased to have conversations about things that matter to them, and to have someone show an interest in their lives. We had taken gifts—little red prayer books and a Bible, for which they were very grateful. But we received gifts as well; enthusiastic welcome and the holy hospitality which can only stem from wanting others to know them. When we left the boat we left new friends behind. I hope and pray all visitors among us might feel the same way. . .

—The Rt. Rev. Catherine M. Waynick, Bishop, Diocese of Indianapolis

Below: The crew of the M/V Aaron F. Barrett, the vessel on which Indianapolis Bishop Catherine Waynick began a journey from Warsaw, KY to Brandenburg, KY.



Indianapolis Bishop Catherine Waynick and her husband, Larry.





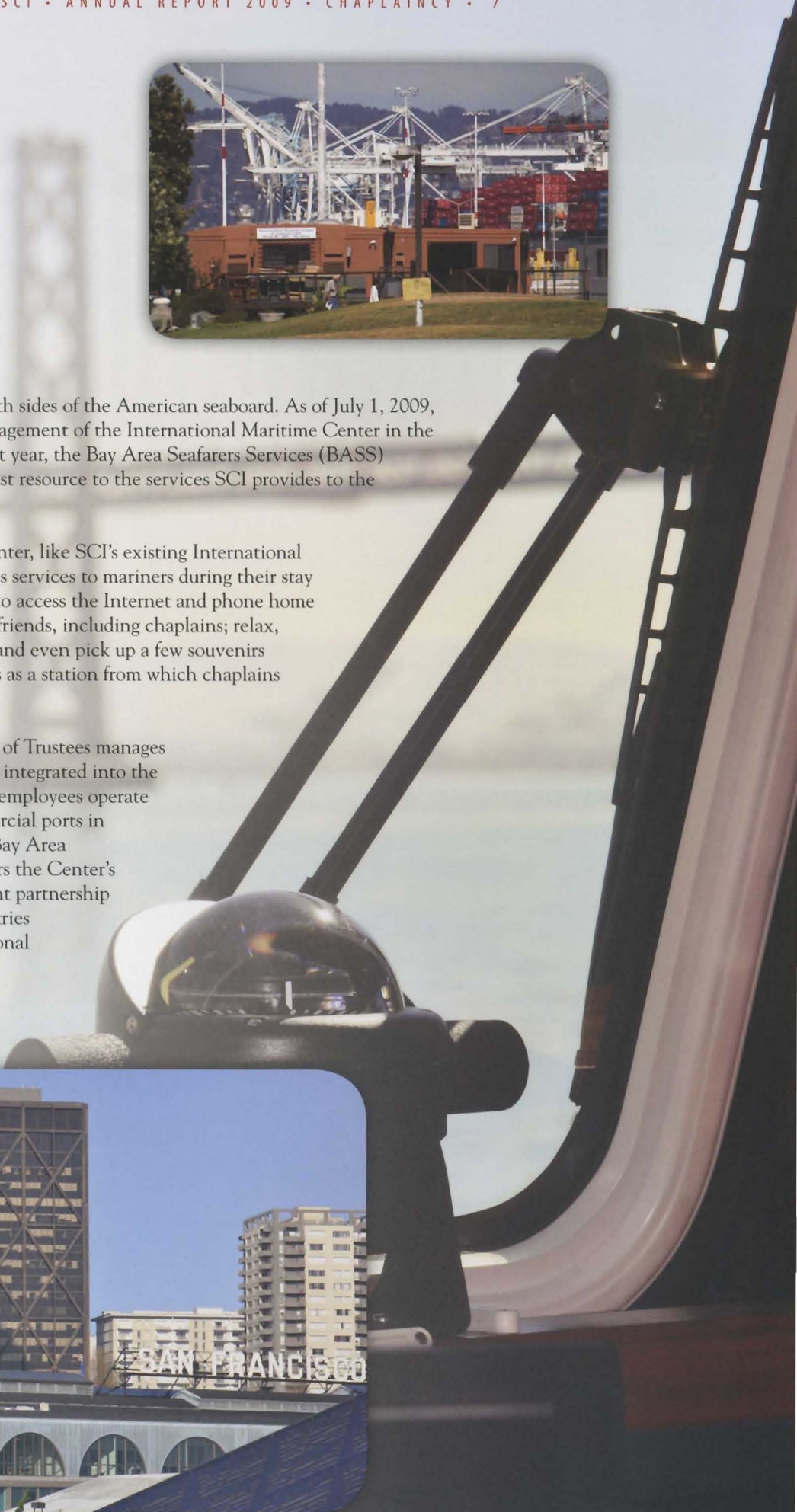
# SCI Goes West, Adds New Operations in California



SCI now operates seafarers' centers on both sides of the American seaboard. As of July 1, 2009, SCI's Executive Committee assumed management of the International Maritime Center in the San Francisco Bay Area of California. Last year, the Bay Area Seafarers Services (BASS) approached SCI about adding a West Coast resource to the services SCI provides to the world's mariners.

The Bay Area International Maritime Center, like SCI's existing International Seafarers' Center in Port Newark, provides services to mariners during their stay in the Port. Mariners can use the Center to access the Internet and phone home using low cost phone cards; speak to new friends, including chaplains; relax, play sports, and have some refreshments; and even pick up a few souvenirs from their journey. The Center also serves as a station from which chaplains visit seafarers onboard vessels.

The Executive Committee of SCI's Board of Trustees manages the International Maritime Center as it is integrated into the framework of the Institute. Two new SCI employees operate from the Center, serving all of the commercial ports in the Bay Area—a Senior Chaplain and a Bay Area Development Coordinator. SCI also fosters the Center's ecumenical spirit, entering into a covenant partnership with other denominations' existing ministries to seafarers operating out of the International Maritime Center.





## Chaplaincy • 2009

1/22

**SCI Port Chaplain at Malaysian Symposium on Pastoral Care**

Port Newark Chaplain Marjorie Lindstrom participated in the Asia-Pacific Symposium on "Clinical Pastoral Care, Counseling, and Education in the Asian Cultural Context" in Kuala Lumpur, Malaysia. Lindstrom presented an afternoon workshop on the work of SCI, focusing on the impact of globalization in maritime and port ministry, seafarers' rights in the global economy, and a ministry of hospitality and presence.



2/1

**New Chaplain Joins Ministry on the River**

The Rev. Michael Hammett began new work in February overseeing a ministry to mariners in the Lower Mississippi River region for SCI's *Ministry on the River*. Hammett has worked inside and outside the walls of churches for 25 years as a chaplain in the United States Air Force Reserve and as a civilian chaplain in hospitals and in law enforcement.

4/15

**SCI at Gulf Leadership Meeting**

When AEP River Operations gathered their senior Gulf leadership on Wednesday, April 15, to hear from the company's senior management team and share strategies for the future of the company, they invited SCI Chaplain Mike Hammett to share the story of *Ministry on the River*. AEP River Operations President Mark K. Knoy, a member of SCI's Board of Trustees, asked those present to encourage their employees to utilize MOR chaplains.

5/19

**A Day of Remembrance for Mariners**

On May 19, SCI held its annual memorial service to honor members of the Merchant Marine who gave their lives in service to our country. The Edwin J. O'Hara and Dennis A. Roland chapters of the American Merchant Marine Veterans numbered among those in attendance at the American Merchant Mariners' Memorial in Battery Park.

7/17

**SCI at Church's General Convention**

This year, the Episcopal Church hosted its triennial General Convention, the primary governing and legislative body of the religious denomination, in Anaheim, CA. In addition to an information booth in the exhibit hall, SCI sponsored two well-attended forums and made several presentations about its work at other independently-sponsored seminars.

“

When making boat visits, I like to stress to every crew of every company that *Ministry on the River* is on the river by the invitation of the industry. The most important resource for any towing company is their trained, motivated and dedicated crews. Our ministry as chaplains is to provide spiritual care and hospitality as a major component of the total care of these crews.

—The Rev. Mike Hammett, SCI Chaplain for Ministry on the River



”



9/24

**SCI–Bay Area Celebrates Refurbishment**

As the springboard to the next generation of service to seafarers entering the Port of Oakland, SCI gave the International Maritime Center a major facelift. On September 24, more than 60 old and new friends of the Oakland International Maritime Center (IMC) gathered to celebrate a refurbished Center and its renewed ministry to seafarers in the Bay Area under new management by SCI.

11/7

**Motorcycle Event Fundraises for River Ministry**

SCI benefited from a “Motorcycle Poker Run” fundraiser, an event in which motorcycle riders draw playing cards at various points along a predetermined route, trying to assemble the best poker hand. Inland mariners came from as far away as Kansas and Arkansas just to ride.



*Chief Engineer John O'Dell from the M/V Ray A. Eckstein was one of several inland river mariner motorcyclists who made donations to SCI's Ministry on the River.*

11/19



**Port Newark Seafarers' Center Takes New Form**

Construction workers made significant progress on the Institute's renovation of the International Seafarers' Center in Port Newark. SCI's new Center provides overhauled facilities, upgrades to technology, and meeting rooms. While the construction (and demolition of the former, ailing structure) progressed, SCI kept part of the building open to continue providing its services uninterrupted.

11/25

**Conference Examines Successful Seafarers' Centers**

The Rev. David M. Rider represented SCI at an international conference in Hong Kong co-sponsored by the International Christian Maritime Association (ICMA) and the International Transport Workers' Federation (ITF) to address one deceptively simple question: What makes for a successful seafarers' hospitality center?

12/29

**New Intern Partnership with Episcopal Service Corps**



This year, SCI partnered with the Episcopal Service Corps, a national federation of young adult service programs in the United States, to bring a new intern to SCI port ministry. Milwaukee, WI native Kristin Saylor gained experience during her one-year placement working with SCI's comprehensive programs, including ship visiting, the *Christmas at Sea* volunteer knitting program, and the Center for Seafarers' Rights.



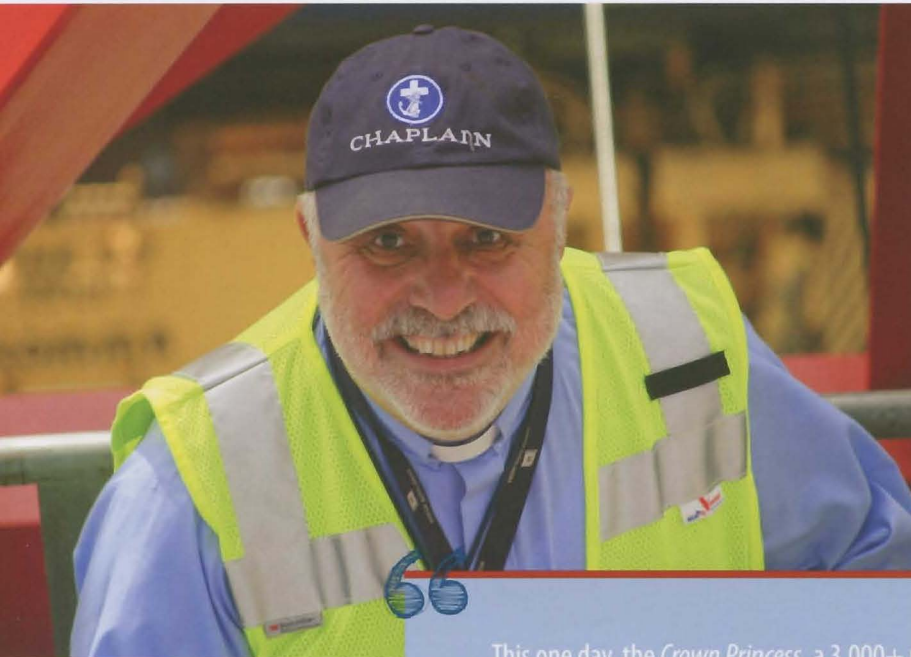
In the port, everything is enormous, industrial, and regulated, and it can be a tough reality to face. It's rare to have someone onboard who's enthusiastic about seeing [seafarers]. I like being that person.

—Kristin Saylor, 2009–10 Episcopal Service Corps Intern



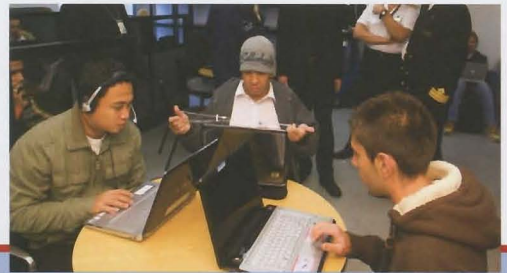


## Commission/Mission



### Chaplain Jacques Girard

works several days each month at SCI's Passenger Ship Terminal (PST) in Red Hook, Brooklyn, assisting the thousands of cruise ship workers arriving in port. SCI's PST houses Internet carrels and phone booths and employs Terminal Operations Assistants to help crew wire money to families at home.



This one day, the *Crown Princess*, a 3,000+ passenger cruise ship, was in port, and the Bishop of New Jersey, the Right Reverend George E. Counsel, made his annual visit to the Seamen's Church Institute. In planning the day, we decided that it would be a good experience for Bishop George to visit the *Crown Princess*, since he had only been onboard commercial ships in the past.

We (Father James, two PST staff members, a volunteer, and I) took the Bishop to Red Hook. Father James took the Bishop to meet the crew throughout the ship, explaining the system by which these men and women are paid.

Those who tend to the personal needs of the passengers—waiting tables, tending bar, working as cabin stewards—depend on tips, which they call their commission. The crew that works the galleys, in laundry rooms, on deck, and in the engine room have the opportunity to earn commissions by working overtime. They send these earnings home via wire transfer when in port.

The day of the Bishop's visit, we were very busy helping the crew with *MoneyGram* transfers. Bishop George sat and observed. At one point during a lull, he came over to Father James finishing up some paperwork. With money in one hand and the *MoneyGram* transfer application in the other, Father James said to Bishop George, "Mission or commission?"

With that, the Bishop smiled. Not surprisingly, his homily that afternoon back at the Center in Port Newark was on that very topic.

I was reminded by Bishop George that Jesus commissioned the disciples to go into the world. As a chaplain, I, too, have been commissioned. . . to go and minister to the seafarers that come each day to port, to make their days a little better when they can connect with home, to take the fruits of their hard labor of love and send it home to loved ones.

— The Rev. Jacques Girard, SCI Port Chaplain

### Emergency Aid for Mariners

SCI's Mariners' Assistance Fund (MAF) provides small interest-free loans to mariners for food and housing in emergency situations. Mariners requesting loans must have a referral by a maritime chaplain, SCI staff member, or recognized union personnel trained in MAF procedures and eligibility requirements. In 2009, MAF assisted **19** seafarers in **69** instances, and loaned a total of **\$7,297.00**.



# The Human Cost of Piracy



WHAT is the human cost of piracy? It is a question this paper has raised as the rate of incidents climb off east Africa. It is also one that those who offer pastoral support for seafarers are voicing in the face of hijacks and seizures.

Hull and cargo underwriters, along with shipowners and charterers, are business people whose prime concern, rightly, on the seizure of a costly asset and its valuable cargo, is the return of that property and the minimising of financial loss.

But the unique characteristic of piracy off Somalia is kidnap and ransom. The safe release of crews and the cover of related costs is just another aspect of the business of taking on and mitigating others' risks, but scratch most who work across and in support of shipping and there is concern for those who are in the Gulf of Aden.

The church missions have been vocal about the welfare of seafarers exposed to piracy. The US Seamen's Church Institute has gone a step further and proposed a study of the effects of piracy on crews operating in high-risk zones.

Post-traumatic stress disorder is now a recognised label for the prolonged shock that servicemen can suffer after combat or citizens caught in violent and disturbing events. Crews held at gunpoint, tied up, beaten and witnessing murder may never recover from the experience. But those exposed to the prolonged threat of danger can also buckle under the psychological threat. (Many merchant seamen who served in the Battle of the Atlantic were traumatised afterwards by the memory of the constant threat of U-boat attack).

The Episcopal Church's mission needs \$100,000 for its project to gather vital data with a view to setting up a facility to support crew mentally scarred by their experiences. This demonstrates the moral relevance of the church missions in the 21st century. It also should be endorsed from a commercial perspective. Crew liabilities are costly, as are piracy trauma-related litigation.

Mitigating this risk makes both ethical and business sense.

—Lloyds List Comment, Thursday 24 September 2009

## In a commentary

entitled "The Human Cost of Piracy," writers at Lloyd's List, one of the world's oldest continuously-running journals, hold up SCI's study examining the effects of piracy on merchant mariners as making "both ethical and business sense."





## LAW & ADVOCACY

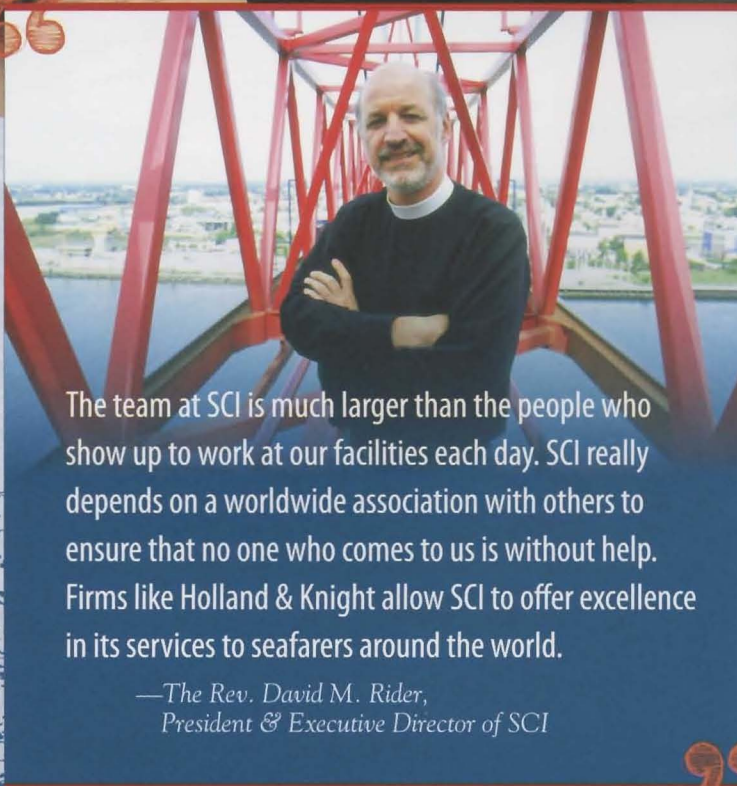
**SCI Port Chaplain** Megan Sanders greets and assists seafarers arriving to North America's second largest port. Speaking with a seafarer about the threat of piracy, she recounted the following:

"He [the seafarer] told me that the scariest thing is that the attacks happen so fast with so little time to react. In the midst of this tremendous stress, they have everything else going on like we do—births and deaths at home, children growing up, and bills to pay. The seafarer is set apart from those of us who can take care of our own needs in our own time. They are at the mercy of the uncontrollable circumstances of life at sea."

—The Rev. Megan Sanders, SCI Port Chaplain, Newark

### The Center for Seafarers' Rights Statistics

In 2009, SCI handled **75** new cases involving work-related issues, such as death benefits, security restrictions, repatriation, wages, and working/living conditions.



The team at SCI is much larger than the people who show up to work at our facilities each day. SCI really depends on a worldwide association with others to ensure that no one who comes to us is without help. Firms like Holland & Knight allow SCI to offer excellence in its services to seafarers around the world.

—The Rev. David M. Rider,  
President & Executive Director of SCI

## Holland & Knight

At times, certain cases are referred to SCI that require special proficiency and knowledge. SCI contacted one of the world's largest law firms, Holland & Knight, for a case involving U.S. Customs procedures and Indian seafarer Advino Fernandes. Attorneys from Holland & Knight succeeded in restituting earnings seized by US Customs totaling nearly \$30,000.



# SCI Announces Piracy Trauma Study

## Post-Attack Information Gathering to Help Mariner Piracy Victims

**In 2009**, at the Episcopal Church's triennial General Convention in Anaheim, CA, SCI announced a new study examining the effects of piracy on merchant mariners and their families—the first study of its kind in the maritime industry. In conjunction with the Disaster Psychiatry Outreach (DPO) at the Mount Sinai School of Medicine and the New York Psychoanalytic Society and

Institute, this multi-year project explores the clinical assessment and treatment of piracy attack survivors.

SCI retained clinical psychologist Michael Garfinkle, PhD, to work in collaboration with SCI's Center for Seafarers' Rights, which has studied piracy for more than a decade. Combining clinical, legal advocacy, and human resource practice, they collaborate to develop recommendations to reduce crew trauma and promote crew resilience.

SCI's program seeks to identify unique stressors of piracy hostage situations, along with immediate and ongoing medical evaluation strategies for crewmembers and their families. Study outcomes include plans for clinically assessing seafarers after piracy incidents, assisting families during prolonged piracy episodes, and triaging short- and long-term mental health treatment.

*Michael Garfinkle, PhD, SCI's Clinical Researcher and author of SCI's Preliminary Guidelines on Post-piracy Care, interviews seafarers traveling through the Port of New York and New Jersey for SCI's study examining the effects of piracy.*



“

Like the families of the people from the governments and authorities, our families are also looking forward to our safe return from work. Do not do something, but do everything to get rid of this problem.

—Mr. Arunkumar Venkatesan, seafarer signer of SCI's Open Letter to Governments, International Organizations, and the Maritime Industry, asking for increased attention to the effects of piracy on merchant mariners.

”



## Law &amp; Advocacy • 2009

4/9

## An Open Letter



In April, SCI's Center for Seafarers' Rights drafted an *Open Letter to Governments, International Organizations, and the Maritime Industry*, asking for increased attention to the effects of piracy on merchant mariners. Posted online, the Letter received a total of 737 signatures—many of them international seafarers faced with real dangers of hijacking.

4/16

## Educating Church Communities

SCI sent representatives to New York area faith communities in 2009 to educate on the issues surrounding piracy at sea. Through presentations from the pulpit, smaller gatherings, and through downloadable materials on its website, SCI offered information and gave people an opportunity to respond.

5/28

## Stevenson Testifies before House Subcommittee

At the Massachusetts Maritime Academy in May, the United States House Foreign Affairs Oversight Subcommittee heard expert testimony on maritime piracy, including that from SCI's Director of the Center for Seafarers' Rights, Douglas B. Stevenson. Stevenson's testimony cited work on proposals to the International Maritime Organization and information on seafarer recruitment and retention.



6/30

## ICMA Elects Stevenson Chairman

In June, the International Christian Maritime Association (ICMA), an association of 28 Christian not-for-profit seafarer welfare organizations, named Douglas B. Stevenson as its new Chairman. Stevenson continues work as Director of SCI's Center for Seafarers' Rights together with this prestigious leadership role in maritime ministry.

8/2



## A Journey through the Gulf of Aden

On Sunday, August 2, Douglas B. Stevenson, Director of SCI's Center for Seafarers' Rights, embarked on an 8-day journey aboard the *Maersk Idaho* traveling from Cairo to Dubai through "Pirate Alley." Stevenson wanted to learn from the experiences of mariners who routinely sail through pirate-infested waters. During his journey, Stevenson "tweeted" his onboard observations.

66

1230 Capt holds prayer service. More than half of the crew attends. We prayed to be protected from pirates (among other petitions).



10:21 AM Aug 9th, 2009 via web

—Douglas B. Stevenson, Director of SCI's Center for Seafarers' Rights





**8/12****Hands-On Learning Opportunities**

SCI's internship program provides hands-on learning opportunities for law students from Tulane University Law School, Charleston School of Law, and, in the New York Metro area, from Columbia, Seton Hall, and Rutgers University. SCI selects students to work at the Institute's Center for Seafarers' Rights, learning from and assisting the Center's attorneys.

**10/7****Coast Guard Notice Cites SCI Shore Leave Study**

The United States Coast Guard (USCG) issued a nationwide ALCOAST Advisory on October 7 addressing seafarers' shore access issues as regulated by the Maritime Transportation Security Act, citing SCI's 2009 survey of ports nationwide, part of the Institute's regular examination of shore leave access issues. The notice observes that some instances unfortunately still exist where terminals deny access outright or facility or vessel operators' requirements prevent seafarers from leaving vessels. SCI continues to work with chaplains around the country and connect with the USCG about the ongoing access issues to ports.

**12/1****CSR Director Part of Ukraine-led Consultations**

In December, Ukraine organized a high-level consultation at the United Nations on piracy and armed robbery against ships, inviting Douglas B. Stevenson to meet with representatives of a number of nations, NGOs, and United



Nations staff. The session posed several issues for discussion, including ways of strengthening the UN contribution to suppressing maritime piracy, eliminating piracy's root causes, and increasing legal protection for victims of attacks.

**12/8****SCI Convenes Piracy Roundtable**

SCI convened a Roundtable Discussion in December on the care of seafarers and families of seafarers affected by piracy, bringing together a variety of high-level maritime stakeholders to share experiences and views. Representatives included those from the United Nations, flag states, labor-supplying nations, ship owners and operators, trade unions, marine insurance, law firms, and maritime security firms.

The internship has helped bring a lot of my academic interests into focus. I'm studying maritime law at Tulane, but I want to do public interest work, too. There aren't a lot of places where those two interests meet, but SCI and CSR provide an opportunity to deal in both.

—Tulane University Law School student Gillian Gurley





# Maritime Education

## Treating All with Dignity



“**One of the** most important reasons that we decided to partner with the Seamen’s Church Institute in developing the simulator capability for our mariners was the approach that SCI takes with the mariners, which is one of respect and treating all of them with dignity. That approach carries through in the training that we do, the attitude that SCI has toward training, and the other services which SCI provides, like *Ministry on the River*.”

—Craig E. Philip, President and CEO, Ingram Barge Company

### Center for Maritime Education Statistics

**813** mariners from **25** different companies received training at SCI–Paducah

**173** mariners received fire fighting training at SCI–Paducah

**551** visitors to SCI–Paducah

**596** mariners from **27** different companies received training at SCI–Houston

**765** visitors to SCI–Houston

Full funding of SCI’s Paducah Center for Maritime Education renovation project was provided with financial support from the following:

James Marine, Inc.; Jesse Brent and Merrick Jones Memorial Foundation; Marquette Transportation Company, LLC; Christ Church Cathedral (OH); Crouse Corporation; Gault, Marshall & Box, PLLC; Marine Systems, Inc.; Paducah Bank & Trust Company; and Paducah Rigging, Inc.



# World-Class Technology Unveiled in Paducah

On Wednesday, June 24, SCI hosted an Open House, unveiling its newly installed, highly developed computer simulators used in training inland river mariners at the Center for Maritime Education in Paducah, KY. The Paducah Center, closed for the month of May, officially reopened with a dramatic bottle-breaking ceremony.

Simulator improvements at SCI add photorealism to the training. The projected images mimic real-world geography and landmarks; the computer software generates changeable weather conditions; and the entire system integrates with an interactive communications system. A student training on this simulator can experience a recognizable route of travel with unpredictable emergencies, interacting with other river traffic in real-time.

Industry leaders **AEP River Operations** and **Ingram Barge Company** pledged the financial assistance that enabled the Center to upgrade its simulators, including hardware, software, and related databases. Their principal co-sponsorship built on a grant from the Western Kentucky Workforce Board to replace the simulator's projection systems and enabled SCI to purchase and implement these upgrades in May 2009.

Along with new, state-of-the-art technology and equipment, SCI refurbished the physical plant (originally built in 1997) with fixtures and furnishings to match the quality of equipment and training. SCI installed new flooring, modular work spaces, and upgraded conference rooms and other public spaces in the Center. Additionally, the walls of SCI's renovated building feature original images from the inland waterways donated by prominent maritime photographers and river industry companies.



The Seamen's Church Institute is a major contributor to the training and upgrading of captains and pilots plying the inland rivers.

—from an article titled, "Paducah thrives from the vessels, crews operating on its many rivers," in *Professional Mariner*, December/January 2010

**PROFESSIONAL MARINER**





## Maritime Education • 2009

5/20

### Using Simulation for Port Security Training

This year, SCI began exploring how to leverage its multi-bridge simulator technology to train private- and public-sector leaders in the complex realities of multi-jurisdiction safety and security training. Computer-generated security drills can test the interdependence and vulnerabilities of marine, rail, highway and aviation modalities found in today's complex port security environment.

6/24

### New Paducah Gallery of the Industry's Pride

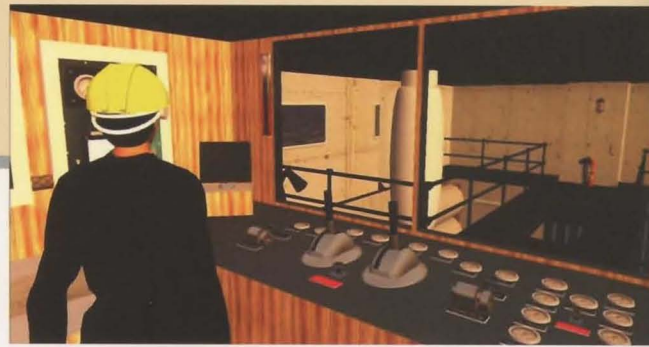


On Wednesday, June 24, an Open House gave visitors to SCI's newly renovated Center for Maritime Education in Paducah, KY, a view of a new exhibition of 60 print photographs by legendary river photographer Gregory Thorp, featuring scenes on America's inland waterways.

11/20

### Developing a Virtual Engine Room

In the past year, SCI has explored the development of a virtual engine room, using Second Life, or synthetic worlds, technology. Based on interest from training customers, SCI developed a video promoting a prototype engineering simulation.



“



SCI [operates] a world-class training facility located in Paducah, KY. Thousands of rivermen cycle

through SCI each year, and through an effective partnership with the Coast Guard, SCI enables members from MSU Paducah, the new Towing Vessel Center of Expertise, and the local River Tenders to address every Advanced Pilot House Management class—communicating the latest information and garnering immediate industry feedback on how we're doing.

—USCGC CDR Claudia Gelzer,  
MSU Paducah

”



A 2009 architectural rendering of new equipment for port security training



12/7

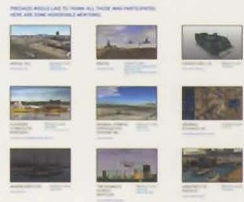
### USCG Spotlights Partnership

The United States Coast Guard asked Captain Greg Menke, Director of SCI's Maritime Education facility in Paducah, KY, to write about the Institute's close working relationships with the Coast Guard in its December Captain of the Port Ohio Valley Newsletter.



12/8

### SCI Calendar Model



Alongside Boeing and General Dynamics, modeling and simulation software company Presagis chose to include in its company-produced calendar a computer simulator screen shot submitted by SCI's Digital Media Systems Manager, Eric Ma, of a database on which SCI recently worked.



“

The staff at CME Houston is extremely helpful. From the minute I arrived into the Center until we completed the training, they made me feel welcome. The instructors and simulations work well to bring out best practices among professionals. More importantly, the training and exercises are carefully crafted to bunkering services and effectively address the challenges facing mariners operating on the Houston Ship Channel. The opportunity to work with steersmen in a safe environment is beneficial as well, as it trains them on the ARPA features found on most modern radars and the advanced capabilities of electronic charting systems outfitted on many towing vessels today. This was the best course yet!

—Captain Brandon Forster, M/V San Kennedy, Buffalo Marine Service

”





## Christmas at Sea

Since 1898, during the Spanish American War, volunteers at SCI have knitted, collected, packed, and distributed gifts to mariners who are miles away from home during the holidays. The gift package consists of a handknit garment, a personal letter, and information on SCI's services for mariners. In addition to this, SCI also includes useful items like hand lotion, lip balm, and toothbrushes—things difficult to come by when working long stretches on the water.

Knitting groups around the country connect with SCI in weekly meetings at churches and at knitting-sponsored events. Through online sites like Ravelry and the CAS blog ([blogs.seamenschurch.org](http://blogs.seamenschurch.org)), the Institute works with hundreds of knitters and other volunteers to coordinate the collection of items.



CAS archival photo

### Volunteer Knitting Program Statistics

**8,328** Knitted gifts to deep-sea mariners

**7,861** Knitted scarves to America's river mariners

**135** Knitted gifts to Retired Mariners & Merchant Marine Veterans

SCI also distributed assorted sundry items donated through the Christmas Gift Drive (children's cards, candy, toiletries, chewing gum, popcorn, hot chocolate, and books)—enough gifts for **14,200** of the mariners we served in 2009

**16,324** Total gifts



The deck crew would especially like to thank [SCI] for the scarves, because they really help to keep us warm when we have to work outside. The snacks were great along with the puzzles that help to pass the time when we are off watch. Our hearts also go out to all the kids that took the time to make the cards for us for the holidays. It was really nice to get Christmas cards while on the river for Christmas. Thanks again from the crew of the *Aubrey B. Harwell Jr.* for the time and the dedication of all the people who have made a difference in our lives. We do appreciate it.

—Captain Mark D. Hanlin, Pilot Kevin Baker, Engineer David Honey, 1st Mate James Byrd, 2nd Mate Brian Sims, Sr. Leadman Buddy Hess, Leadman Virgil Waddle, Deckhand Joseph Sokolowski, Cook Ed Calvert



The *Sea-Land Racer* would like to take an opportunity to graciously thank all of the Seamen's Church volunteers who spent precious time and energy knitting the marvelous hats and scarves for our crew for Christmas. The ship travels to Northern Europe in the wintertime. It is extremely cold and the hats and scarves were a very thoughtful gift. I am wearing one as I write this letter. Some crew members onboard did not receive any Christmas gifts save those sent from you this season. We are all very grateful to you for your kind thoughts and prayers as well as the gifts that you sent us for Christmas. We would like to extend a very heartfelt and sincere thank you to all of the volunteers who helped make our holiday season a happy one!

—Karen A. Reyes,  
Chief Officer, *Sea-Land Racer*





## Christmas at Sea • 2009

### Hat & Scarf Donations in Honor/Memoriam

In 2009, SCI added an acknowledgment practice for knitted donations given “in honor or in memoriam” so that knitters can pay tribute to someone special through their acts of generosity.

### Knitting at General Convention

For the duration of the nearly two weeks in Anaheim, CA, the Episcopal Church’s General Convention saw a lot of knitters for SCI. Both new and longtime contributors to SCI submitted scores of handmade creations during the Convention.

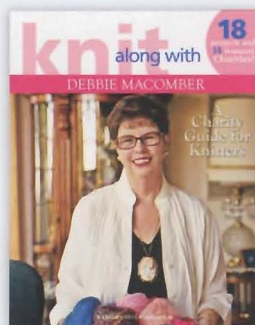
### Preparing for Christmas in July



With over 10,000 Christmas gifts to deliver, the Institute kicked off its collecting and packing season in the summertime with “Christmas in July,” a service project theme designed specifically for churches and volunteer groups.

### SCI’s Program in Guidebook

Leisure Arts Inc. teamed with author Debbie Macomber to develop “A Charity Guide for Knitters,” highlighting several charitable organizations, including SCI. The book includes an informative article about the Institute, how knitters can assist in our work, and knitting patterns.



Aloha Jeanette. The day after I returned from Convention, St. Peter’s held their first knitting workshop. In a month they have amassed a boxful of hats and scarves. Not bad for a month’s work! The items were blessed at yesterday’s service, and will be sent to you shortly. This knitting ministry has been one of the best things that has happened here. It’s been great for the ladies, who are really enjoying the fellowship. I am so thankful that I was able to make a connection with SCI, as it validated the mission of the knitting ministry. I shared my story about meeting all of you and knitting during meetings at Convention. Keep an eye out for our shipment. It will be filled with our Aloha spirit.

—Joette Comstock, Parish Administrator,  
St. Peter’s Episcopal Church, Honolulu, HI





# 175 Years

**1834** SCI is founded at a meeting of the Young Men's Auxiliary Education and Missionary Society

**1844** SCI builds the Floating Church of Our Savior to provide a place of worship where seafarers can feel comfortable and welcome



**1868** SCI builds its mission house at 34 Pike Street in the bustling New York Harbor

**1898** The *Christmas at Sea* program begins



**1899** The beginnings of Maritime Education at SCI

**1908** Franklin D. Roosevelt joins SCI's Board, on which he remained until his death in 1945

**1913** SCI opens the doors of its 13-story building at 25 South Street in downtown Manhattan



**1917** The Institute begins training merchant marines for World War I



**1920** Janet Lord Roper begins running the Missing Seamen's Bureau



**1921** SCI opens an emergency homeless shelter for seafarers affected by the shipping industry's economic downturn

**1961** SCI dedicates its International Seafarers' Center in Port Newark, NJ



**1982** The Center for Seafarers' Rights is established

**1991** SCI moves to its present headquarters at 241 Water Street in New York City

**1997** The Institute opens CME-Paducah in Kentucky, the first training facility of its kind for America's inland river mariners



**1998** *Ministry on the River* begins, the only full-time pastoral care service available to mariners working on America's inland river systems



**2001** SCI dedicates SCI-Houston, a facility for maritime training in the Port of Houston

**2006** SCI opens the Passenger Ship Terminal Hospitality Center in Brooklyn

**2009** SCI assumes management of the International Maritime Center in the San Francisco Bay Area





# FDR: A Seaman at the Wheel



**Throughout 175 years** of service to mariners, SCI has benefited from the counsel and guidance of wise leaders in the maritime community, including President Franklin D. Roosevelt.

Roosevelt joined the Board of SCI in 1908 and served in different capacities until his death in April of 1945. Through a struggle with polio, his service as Governor of New York, and later as President of the United States, his career manifested a love of the sea and a concern for the welfare of mariners. FDR was one in a group of dedicated leaders who guided SCI through two World Wars, the Great Depression, and the significant post-war evolution of the shipping industry.

In the midst of the Great Depression, a mariner expressed confidence that the United States would “weather the storm ...because there is a Seaman at the wheel.”

The leadership of the Institute addressed many serious issues confronting the safety and well-being of seafarers, who often fell victim to “crimps” and unscrupulous boarding houses in the Port of New York, and FDR joined the fight when he became a Board member. One of SCI’s achievements during this time was the construction of the building at 25 South Street, which provided safe, comfortable, and inexpensive accommodations for almost 600 men.

Today, SCI continues to fulfill and expand its mission to the maritime community, sustaining the heritage of leadership and assisting over one million mariners worldwide with innovative programs and services. SCI proudly counts FDR among its leaders who devoted their energies to the welfare of the working mariner.

“... the Seamen’s Church Institute continues those efforts in which Franklin Roosevelt so deeply believed.”

—Lynn Bassanese, Deputy Director,  
FDR Presidential Library and Museum



Portrait of US President Franklin Roosevelt, 27 Dec 1933, Photographer Elias Goldensky, Source: United States Library of Congress

Former United States President Franklin D. Roosevelt supported the efforts of SCI throughout his life. An exchange of letters between Archibald Mansfield, one-time director of the Institute, and Roosevelt, then Governor of New York, tells the story of SCI’s accomplishments and FDR’s commitment.

“It makes me very happy to learn of the continued progress which the Seamen’s Church Institute is making in the providing of more and better accommodations for the seamen of the Port of New York.

When I look back twenty years, it seems almost that the impossible has been accomplished in the providing of the splendid building and extension of the work of service. I know, however, that our goal is not yet reached, and I hope that the coming year will see the completion of our plans.”

—Franklin D. Roosevelt, October 22, 1929



1834  
2009  
175 years



## 175th Anniversary • 2009

**3/25**

### SCI Honored at CMA Meetings

Throughout its SHIPPING 2009 meetings on March 23–25, the Connecticut Maritime Association (CMA) honored the Seamen's Church Institute (SCI) for its 175 years of service to the maritime industry.



**4/3**

### AWO Honors SCI for 175 Years of Service

At its 2009 Spring Convention on April 3 in Pentagon City, VA, The American Waterway Operators (AWO) congratulated SCI for its 175 years of service to American mariners, presenting a plaque that read, "Thank you sincerely for your commitment to the welfare of mariners and the education and training you provide to the men and women who crew America's tugboats and towboats."

**4/21**

### SCI Celebrates FDR as One of Its Maritime Leaders

On April 21, SCI celebrated the succession of strong maritime leaders, including FDR, who have provided for the welfare of mariners in the Port of New York and New Jersey for 175 years. Seventy guests gathered on the Top Deck at 241 Water Street in New York to hear remarks introduced by Nancy Roosevelt Ireland, granddaughter of President Roosevelt, and presented by Lynn Bassanese, Deputy Director of the FDR Presidential Library and Museum. South Street Seaport Museum co-sponsored the event, and Carter, Ledyard & Milburn sponsored the evening's reception.

**4/25**

### SCI Recognized for Maritime Humanitarianism

The Maritime Industry Museum at SUNY Maritime College celebrated SCI's commitment to the welfare of mariners on April 25 at Fort Schuyler in New York, recognizing SCI along with hospital ship Project Hope for its "maritime humanitarianism."



SCI Chaplain Jacques Girard views some of the items displayed as part of a celebration of "FDR: Love of the Sea and the Working Mariner," an event co-sponsored by SCI and the South Street Seaport Museum in April 2009.

**5/1**

### Maritime Law Association Commends SCI

At its annual meeting on May 1, the Maritime Law Association of the United States (MLA) honored SCI for 175 years of service to the maritime community. MLA President Warren J. Marwedel presented a certificate to SCI at its New York Headquarters, where SCI hosted six MLA committee meetings, comprising over 300 members in total.

**5/13**

### SCI Honored in Hall of Fame

The Maritime Association of the Port of New York and New Jersey inducted SCI into its International Maritime Hall of Fame at the United Nations in New York on May 13. Honored in a special category for institutional achievements, SCI joined five other maritime leaders who were celebrated during the Maritime Association's 16th annual awards ceremony.

**5/21**

### Lecture Recounts History of Legal Advocacy

On May 21, approximately 75 guests gathered on SCI's Top Deck to enjoy a cocktail reception at the second in SCI's Anniversary Lecture Series. The evening's topic, "SCI: Leading in Advocacy for Seafarers," celebrated the long history of advocacy at SCI.



**11/11**

### Gala Tells Story of Institute



SCI marked 175 years of service to the maritime community with a major Gala at The Cathedral Church of Saint John the Divine on November 11. Over 300 supporters, with a variety of associations, attended the event held in the mother church of the Episcopal Diocese of New York.

**11/19**

### Marine Underwriters Honor SCI

At its annual dinner on November 19 with nearly 700 members in attendance, the American Institute of Marine Underwriters (AIMU) celebrated SCI's 175th anniversary of service to mariners.



# Special Events

## The 32nd Annual Silver Bell Awards Dinner

June 11, 2009

at Pier Sixty at Chelsea Piers in New York City

2009 Honorees

**Alberto Alemán Zubieta** • Silver Bell Award  
Chief Executive Officer  
Panama Canal Authority

**Captain Richard Phillips** • Courage at Sea Award

**NY Waterway** • Lifesaving Award

## The 6th Annual Paducah Golf Classic

August 12, 2009

at the Drake Creek Golf Club, Ledbetter, KY

## Pilot Boat Harbor Cruise

September 15, 2009

aboard *Pilot No. 1*, the *New York*

## An Evening in the Port

SCI-Bay Area's Inaugural Fundraising Event  
September 24, 2009

at SCI's International Maritime Center  
Port of Oakland

## The 5th Annual Maritime Training Benefit Luncheon

October 1, 2009

at SCI-Houston

**Texas Lt. Governor David Dewhurst**  
Keynote Speaker

## 175th Anniversary Gala

"Continuing the Legacy"

November 11, 2009

at The Cathedral Church of Saint John the Divine

## The 10th Annual River Bell Awards Luncheon

in support of SCI's *Ministry on the River*

December 10, 2009

at the Walker Building, Paducah, KY

2009 Honorees

**C. Ronald "Ronnie" James** • River Bell Award  
President, CEO  
James Marine, Inc.

**Howard Brent** • River Legend Award



C. Ronald "Ronnie" James (right), 2009 River Bell Awardee, and Howard Brent (left), 2009 River Legend Awardee.



Captain Richard Phillips of the *Maersk Alabama*, captured by pirates off the Somali coast in April, received SCI's 2009 Courage at Sea Award.



SCI Silver Bell Award Recipient Alberto Alemán Zubieta, Chief Executive Officer of the Panama Canal Authority (pictured far left).



SCI's 175th Anniversary Gala at The Cathedral Church of Saint John the Divine.





# Sponsors

## Corporate Sponsors

Sustaining Sponsors provide unrestricted financial support of \$100,000 or more per year. Supporting Sponsors contribute at least \$50,000 per year, and Contributing In-Kind Sponsors provide SCI with goods or professional services in excess of \$25,000 annually. Together, these resources strengthen SCI's chaplains' ministry, legal advocacy, and maritime education programs.

SCI expresses gratitude to our Sponsors, elite companies that enable us to strengthen our mission to ocean and river mariners.

### 2009 Sustaining Sponsors

AEP River Operations



Ingram Barge Company



Overseas Shipholding Group, Inc.



### 2009 Supporting Sponsor

Kirby Corporation

### 2009 Contributing In Kind-Sponsor

Seward & Kissel, LLP

## Legacy Giving

SCI humbly acknowledges the members of the Janet Lord Roper Legacy Giving Society. These men and women have made unique contributions to the Institute during their lifetimes and continue their benefaction at the end of their life's journey through planned giving.

SCI invites you to become a part of the Institute's heritage to mariners through planned giving. If you are interested in learning more about legacy giving options, please contact Jennifer Koenig, Associate Director of Development, [jkoenig@seamenschurch.org](mailto:jkoenig@seamenschurch.org).



## THE SEAMEN'S CHURCH INSTITUTE OF NEW YORK AND NEW JERSEY

## 2009 Financial Summary

*(in thousands)*

	2009	2008
<b>Support and Operating Revenue:</b>		
Contributions and grants	\$ 1,526	\$ 3,351
Program service revenue:		
Maritime Education and Training	1,590	1,732
International Seafarers' Center	244	306
Investment income, net	254	315
Special event income <sup>1</sup>	1,033	1,047
Other income	676	398
<b>Total Support and Operating Revenue</b>	<b>5,322</b>	<b>7,149</b>
<b>Expenses:</b>		
Program services:		
BASS	160	
Maritime Education and Training	2,229	2,084
International Seafarers' Center	1,163	1,474
Programmatic Outreach	363	342
Policy, Advocacy and Law	338	386
Total program services	4,254	4,286
Supporting Services:		
Management and general	1,980	2,136
Fundraising & Communication	956	903
Total supporting services	2,936	3,039
<b>Total Expenses</b>	<b>7,191</b>	<b>7,326</b>
Deficit of support and operating revenue over expenses	(1,868)	(176)
Net realized and unrealized gains on investments	2,590	(8,733)
<b>Changes in net assets</b>	<b>722</b>	<b>(8,909)</b>
Net assets at beginning of year	38,396	47,306
<b>Net assets at end of year</b>	<b>\$39,119</b>	<b>\$38,396</b>

<sup>1</sup>Net of direct benefit to donors of \$167 in 2009 and \$225 in 2008

This information has been extracted from the financial reports of The Seamen's Church Institute.  
Copies of the 2009 Audited Financial Statements may be obtained by writing to:

THE SEAMEN'S CHURCH INSTITUTE  
Controller  
241 Water Street  
New York, NY 10038



## 2009 Donors

### Over \$100,000

AEP River Operations  
Ingram Barge Company  
Overseas Shipholding Group, Inc.

### \$50,000 – \$99,999

Kirby Corporation  
Martha and Bronson  
Ingram Foundation

### \$25,000 – \$49,999

American Bureau of Shipping  
Canal Barge Company, Inc.  
Chevron Shipping Company LLC  
ExxonMobil Refining &  
Supply Company  
Mr. Peter John Goulandris  
K-Sea Transportation Partners L.P.  
Life Saving Benevolent  
Association  
Maher Terminals, LLC  
Starr Marine Agency, Inc.  
New Jersey Office of Homeland  
Security and Preparedness  
The Chubb Corporation  
The New York Community Trust  
Tidewater Inc

### \$10,000 – \$24,999

American International Group  
Anonymous (2)  
B & P International - Marine  
Division, Arthur J. Gallagher  
& Co. of New York  
Blank Rome LLP  
Chembulk Tankers  
Connecticut Maritime  
Association, Inc.  
Cruise Industry Charitable  
Foundation  
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Global Marine of AIU Holdings/  
AI Marine Adjusters, Inc.  
Golub Charitable Trust  
Heidmar Services, Inc.  
The Hyde and Watson Foundation  
International Shipholding  
Corporation  
Jacq. Pierot, Jr. & Sons, Inc.  
James Marine, Inc.  
Jesse Brent - Merrick Jones  
Memorial Foundation  
KOG Transport, Inc.  
Kongsberg Maritime  
Simulation Inc.  
Liberty Maritime Corporation  
Mr. and Mrs. Henry C.B. Lindh  
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Mallory, Jones, Lynch,  
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Marquette Transportation  
Company, Inc.  
McAllister Towing and  
Transportation Company, Inc.  
Mr. Robert G. McNeil  
Moran Towing Corporation  
Penn Maritime Inc.  
The Stockman Family  
Foundation Trust  
Teekay Corporation  
Thomas Miller Americas, Inc.

### \$5,000 – \$9,999

AET Inc. Limited  
Alexander S. Onassis Public  
Benefit Foundation (USA) Inc.  
Allianz Global Corporate  
and Specialty  
AMA Capital Partners LLC  
American Commercial Lines, Inc.  
American Roll-On Roll-  
Off Carriers, LLC  
Anonymous  
Aon Corporation  
Mr. and Mrs. George D. Benjamin\*  
Bernhard Schulte Group  
Capital Counsel, LLC  
Carnival UK  
Cenac Towing Co., Inc.  
Ceres Terminals, Incorporated  
China Ocean Shipping  
(Group) Company  
Christ Church Cathedral  
of Cincinnati, OH  
The Church Pension Fund  
Commonwealth Business  
Media, Inc.  
Compass Maritime Services, LLC  
Constans Culver Foundation  
Crouse Corporation  
CSL International Inc.  
Detyens Shipyards, Inc.  
Diamond S. Management LLC  
Mr. and Mrs. James G. Dolphin  
DVB Bank AG  
Eagle Shipping International  
(USA) LLC  
The Episcopal Diocese  
of New York  
Freehill, Hogan & Mahar  
Global Terminal & Container  
Services, Inc.  
Globe Wireless  
Golding Barge Line, Inc.  
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Corporate Registry, LLC  
Lloyd's Register Americas, Inc.  
Lone Star R.S. Platou, Inc.  
Mr. and Mrs. Alfred L. Loomis, III\*  
Madison Coal & Supply Company

Marine Systems, Inc.  
Martin Midstream Partners, LP  
MCA Associates, Inc.  
McDermott & Radzik, LLP  
McDonough Marine Service, Inc.  
McQuilling Brokerage  
Partners, Inc.  
Megafleet Towing Company, Inc.  
MTI Network, Inc.  
Navios Corporation  
New York Container Terminal, Inc.  
New York Shipping  
Association, Inc.  
Nicoletti, Hornig & Sweeney  
Nordea  
Odin Marine Inc.  
Operation Sail, Inc.  
Paducah Rigging, Inc.  
Parish of Trinity Church and St.  
Paul's Chapel of New York, NY  
Phoenix Bulk Carriers (US) Corp.  
Port Newark Container Terminal  
Poten & Partners, Inc.  
Quincannon Associates, Inc.  
The Reese Charitable Lead Trust  
San Juan Navigation, LLC  
SEACOR Holdings Inc.  
Sealift Holdings, Inc.  
SeaRiver Maritime Inc.  
Seward & Kissel, LLP  
Shipowners Claims Bureau Inc.  
Southern Star Shipping  
Company Inc.  
Travelers  
Towers Perrin  
United Barge Line  
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