

A photograph of a port terminal. In the foreground, a man wearing a white hard hat with 'SCI' on it, a red shirt, and a tan jacket stands behind a chain-link fence. In the background, there are yellow gantry cranes, a white truck with 'T-51' on its side, and stacks of shipping containers. The scene is brightly lit, suggesting a sunny day.

THE SEAMEN'S CHURCH INSTITUTE  
OF NEW YORK & NEW JERSEY

2003 Annual Report

A MINISTRY OF PRESENCE

THE LOOKOUT   
Volume 96/Number 2



Cover photo: *The Rt. Rev. Mark S. Sisk, Bishop of the Episcopal Diocese of New York and Honorary Chairman of SCI's Board of Trustees, ship visiting at the New York Container Terminal.*

Photo below: *Wearing Christmas-at-Sea mariners' scarves are (from left) Jeff Cutlip, Leroy Lucas, and Darell Cann who work on the M/V Robert M. Kopper, which is part of American Electric Power River Operations.*



## THE LOOKOUT

VOLUME 96/NUMBER 2

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*Executive Director: The Rev. Dr. Jean R. Smith  
Chairman: George D. Benjamin  
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THE SEAMEN'S CHURCH INSTITUTE  
OF NEW YORK & NEW JERSEY



MISSION STATEMENT

The Seamen's Church Institute advocates for the personal, professional, and spiritual well-being of merchant mariners around the world. Through its Center for Maritime Education, Center for Seafarers' Rights, and Center for Seafarers' Services, the Institute promotes safety, dignity, and improved working and living conditions for more than one million men and women serving in the maritime workplace. Founded in 1834, the Institute is a voluntary, ecumenical agency affiliated with the Episcopal Church.



## CHAIRMAN'S MESSAGE

The Seamen's Church Institute, I am happy to report, continues to sail along at an ever-increasing pace. Not many institutions get to be 170-years-young, which suggests we have had, and continue to have, the right officers and crew to carry out our mission on behalf of mariners around the world.

This past year has seen all of our program activities expand significantly. Our Center for Seafarers' Services is responsible for a large part of our activities. These include, among others, ship visiting, religious services, monetary assistance for seafarers in need, counseling, Christmas gift packages for crews at seas and on the rivers during the holidays, and the distribution of books, magazines, and tapes to ocean, river, and gulf crews.

Our Center for Seafarers' Rights, in addition to its usual help to mariners on issues such as repatriation, wages, abandonment, death, illness and injuries, now is involved in reducing the obstacles facing shore leave restrictions generated from national security issues.

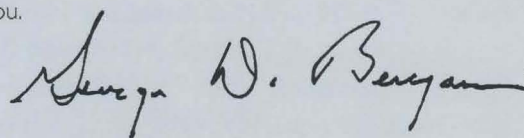
Our Maritime Education facilities continue to train mariners in navigation, firefighting, and Coast Guard requirements at our New York, Paducah, and Houston Centers. Those who have passed through these training facilities number in the tens of thousands.

2003 was the first year of a new subsidiary in SCI's umbrella. The startup of the Alliance of Episcopal Maritime Ministries, whose purpose is to share our experience and programs with other maritime centers throughout the United States, has, at last count, been joined by 19 port missions, and it continues to expand.

Our Executive Director, the Rev. Dr. Jean Smith, in her first full year at the helm, made great strides in improving existing programs as well as creating programs in keeping with our mission.

SCI's concerns for mariners worldwide make our activities exciting and rewarding and, hopefully, will set our course for the next 170 years. Our activities are many and widespread. That would not be so were it not for our loyal supporters. The last few years have not been easy for many not-for-profits. Expenditures have increased and, in our case, exceeded income. Your support can make the difference in keeping all our programs functional. Please do what you can to help.

On behalf of our board, our staff and the mariners we serve, thank you.



George D. Benjamin  
Chairman, Board of Trustees



The Rev. Dr. Jean R. Smith  
Executive Director







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## SHIP VISITING

The Seamen's Church Institute's multilingual chaplains and trained volunteers visit 90% of all ships that enter the Port of New York/New Jersey – over 3,000 ships each year. Chaplains and Center for Seafarers' Rights staff members assist seafarers with family, employment, medical, and seafarers' rights concerns.

### In 2003:

- > Chaplains transported 24,911 seafarers in SCI vans.
- > Chaplains welcomed 15,562 seafarers, along with more than 40,000 port workers and truckers, to SCI's International Seafarers' Center.

## 2003: SHORE LEAVE DENIED

Throughout 2003, hundreds of seafarers were confined to their ships without shore leave in American ports. Post 9-11 security-related restrictions escalated without regard to seafarers' unique situations.

SCI chaplains became experienced providers of pastoral care and social services to seafarers without shore leave. A chaplain's visit to a vessel where seafarers were denied shore leave lasted from three-to-five hours. The Institute purchased seven cell phones so that all crew members could contact home. Seafarers entering the Port of New York/New Jersey after 28-to-40-day voyages without affordable access to ship-to-shore communications were especially anxious to hear the voice of a spouse, parent, or child.

To help document shore leave denial, ship visitors participated in two nationwide surveys conducted by SCI's Center for Seafarers' Rights.

SCI Chaplain, the Rev. Francis Cho, stops by for a chat with the Chief Cook.



The surveys highlighted the pervasiveness of shore leave restrictions. For example, from October 5 through October 11, SCI chaplains visited 68 ships. Of those 68 ships, 19 had mariners who were denied shore leave. The nationalities of those who could not set foot ashore included American, Filipino, Croatian, Montenegrin, Ukrainian, Russian, Korean, Indonesian, Greek, and Romanian seafarers. Projecting these numbers over a year, we could expect 25,584 mariners from 988 ships to be denied shore leave in the Port of New York/New Jersey.

### Read More

Find out more about the chaplains, volunteers and programs of SCI's International Seafarers' Center by reading *The Cross & Anchor* newsletter. Contact Debra A. Wagner, Director of Communications, at [dwagner@seamenschurch.org](mailto:dwagner@seamenschurch.org) or call 212-349-9090.



## 2003 YEAR IN REVIEW

### Center for Seafarers' Services

**2,752** > Ships visited in the Port of New York/ New Jersey

**15,562** > Seafarers used SCI's International Seafarers' Center

**24,911** > Seafarers transported by SCI vans

**22,039** > Books and magazines placed aboard ships in port

**7,377** > Pounds of clothes donated to seafarers

**1,881** > Seafarers sought personal, pastoral, and vocational counseling

**62** > Loans or grants made to seafarers

**163,405** > Volunteer hours devoted by Christmas-at-Sea knitters

**15,479** > Christmas-at-Sea/Christmas-on-the-River packages delivered to mariners

**2,189** > Letters and post cards mailed

**3,316** > Truckers used the International Seafarers' Center

**19,136** > Volunteer hours logged in from Pittsburgh to New Orleans and the Gulf Region (Christmas-on-the-River, Easter-on-the-River), New York (SCI headquarters), and New Jersey (International Seafarers' Center)

**341** > Religious services held at SCI's International Seafarers' Center

### Center for Seafarers' Rights

**350** > Hours dedicated to international advocacy through the International Maritime Organization and International Labor Organization.

**70** > Hours dedicated to SCI's Mariner's Assistance program

**100** > Case files opened, including:

25 > Wages

16 > Illness and injury

13 > Working and living conditions

9 > Repatriation

8 > Immigration and shore leave

6 > Death

3 > Ship abandonment

20 > Other

### Center for Maritime Education – New York

**248** > Mariners from 11 different companies received training, including:

105 > ARPA and radar certification

64 > Shiphandling, tug/barge handling, and watch-keeping

28 > Bridge resource management







(Above) Ann Mills, Coordinator of Special Projects and the Rev. Jim Wilkinson, SCI Ministry on the River Chaplain.



(At left) The Rev. Mary Grambsch, SCI's Port Missioner, watches as George E. Goldman (President and CEO of the Dennis Roland Chapter, American Merchant Marine Veterans – AMMV) and Mortimer J. Levine (Member of Edwin J. O'Hara Chapter, AMMV) toss a memorial wreath into New York Harbor on Maritime Day, May 22.

11 > Personal survival craft

Managers' training using the simulator including:

40 > Team building

**Center for Maritime Education – Paducah**

853 > Mariners from 27 different companies received training, including:

561 > Advanced pilothouse training

113 > 8-hour firefighting course

84 > 16-hour firefighting course

24 > 40-hour firefighting course

41 > Radar renewal

30 > CPR training

6,459 > Visitors toured SCI's state-of-the-art facility

**Center for Maritime Education – Gulf Region**

519 > Mariners from 14 different companies received training, including:

490 > Advanced pilot-house management

29 > Bridge resource management

114 > Visitors toured

7 > Events held at the Center

**Ministry on the River**

1,419 > Mariners visited

167 > Boat visits

93 > Mariners counseled or assisted

67 > Family members counseled or assisted

16,995 > Books, videos, newsletters, and newspapers distributed

50 > Bibles distributed

22 > Religious services held

13 > River-Friendly Churches joined SCI's river ministry work

5,560 Generous donors and volunteers helped make SCI's work possible.



The International Seafarers' Center staff and chaplains provide services and pastoral care to more than 3,000 truckers annually.





## INTERNATIONAL SEAFARERS' CENTER

The International Seafarers' Center, located in Port Newark, serves the largest port complex on the East Coast seven days a week. It is the only place where all port workers including seafarers, truckers, warehouse workers, and stevedores can meet in a friendly and safe environment for a variety of services and relaxation.

- > **Chaplains.** Trained chaplains and volunteers provide hospitality and pastoral counseling.
- > **Sports and Recreation.** SCI's basketball court, soccer field, ping-pong and pool tables, video games, board games, and large screen satellite television provide a variety of ways to relax and socialize outside the confines of work.
- > **Front Desk Business Services.** The Center's information desk offers a variety of services, including internet access, telephones, fax machine, money orders, money grams, low cost domestic and international calling cards, overnight shipping, postage, priority mail, and UPS shipping.
- > **Port O'Call Restaurant/Catering and Conference Rooms.** The Port O'Call Restaurant, open weekdays for breakfast and lunch, also provides catering services throughout the port. Conference rooms are available for meetings.
- > **Food for the Soul.** The Mariners' Chapel, always open for prayer and meditation, offers daily services.



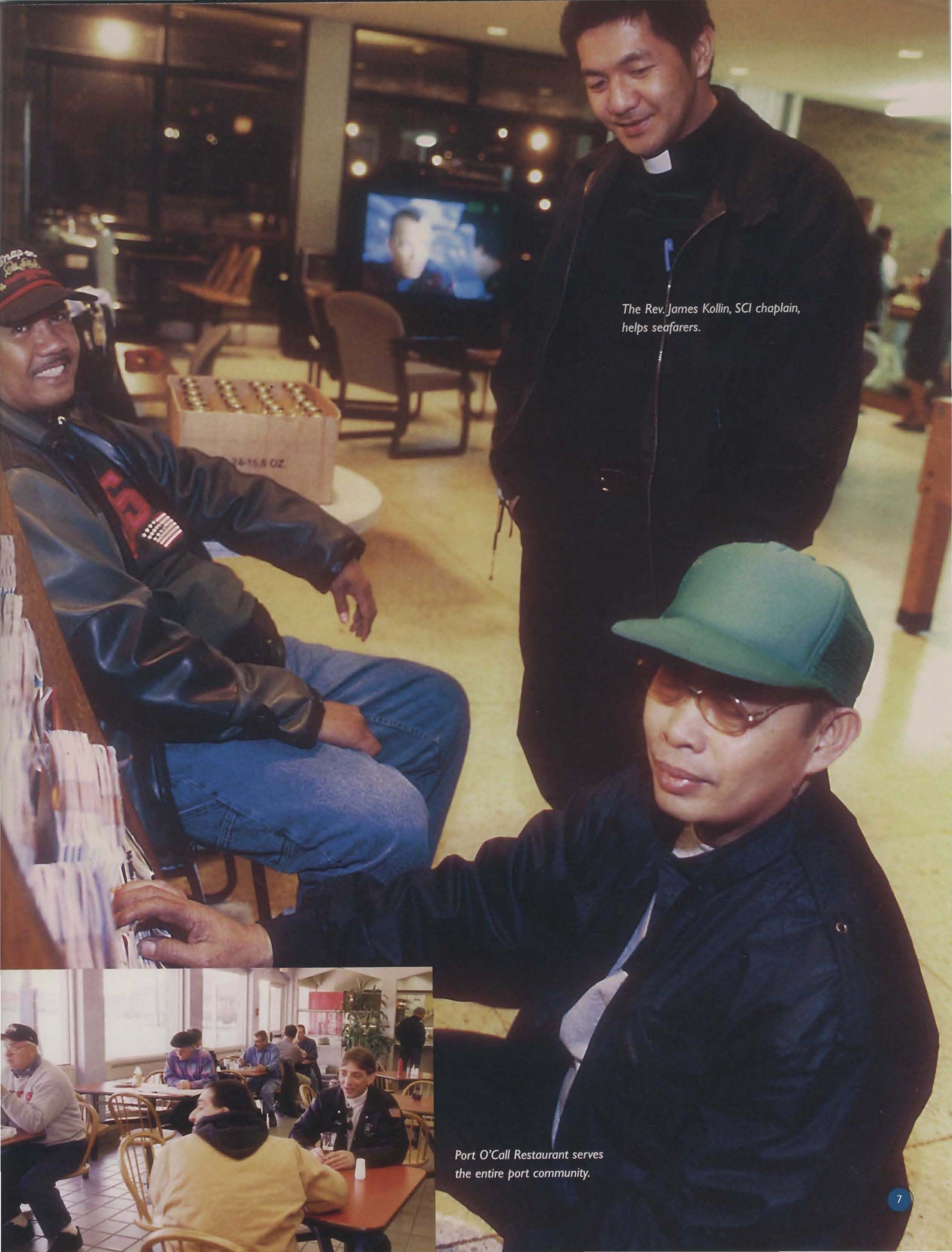
*The Rev. Andy Moore*  
Director of the International Seafarers' Center



*The Rev. Deacon Jacques Girard prepares to visit a ship in Port Elizabeth, NJ.*





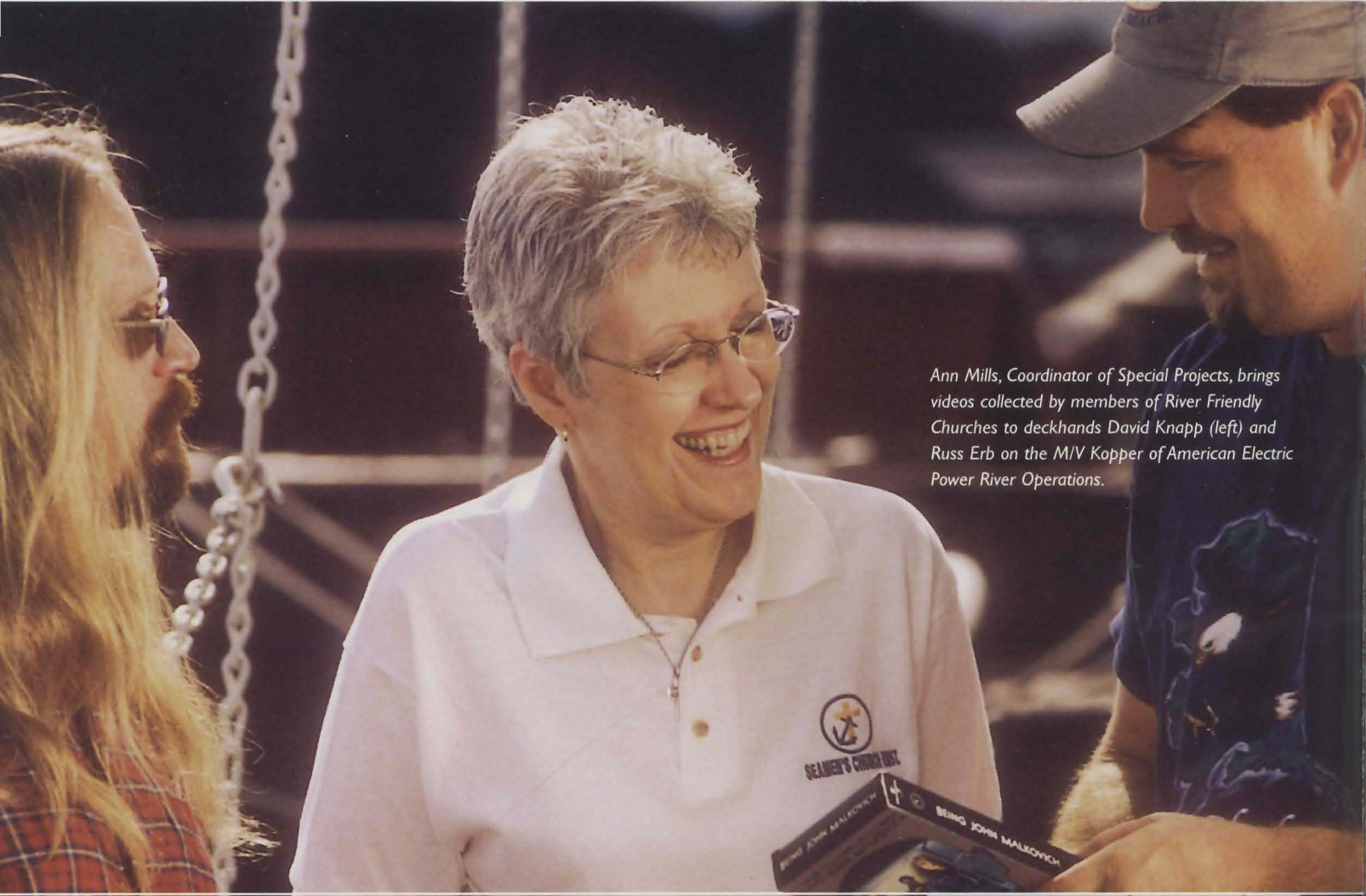


The Rev. James Kollin, SCI chaplain, helps seafarers.



Port O'Call Restaurant serves the entire port community.





*Ann Mills, Coordinator of Special Projects, brings videos collected by members of River Friendly Churches to deckhands David Knapp (left) and Russ Erb on the M/V Kopper of American Electric Power River Operations.*



*The Rev. Jim Wilkinson, SCI chaplain, visits mariners at the Ingram boat yard in Paducah, KY.*



## Highlights for 2003

Ms. Ann H. Mills, a Presbyterian Elder and Lay Pastor, joined the MOR staff as the Coordinator of Special Projects. She had previously served as a Marketing and Communications Coordinator with the United Way of Paducah-McCracken County and as a Membership Development Specialist with the Girl Scouts of Kentuckiana.

Thirteen congregations joined the River Friendly Church network of 104 congregations that extends from Pittsburgh to New Orleans.

With 6,849 Christmas-on-the-River gifts distributed, 886 more mariners received a package than in 2002. Just over 300 vessels received devotional materials, candy, and cards during Holy Week from the 2003 Easter-on-the-River distribution.

Chaplains' work in schools expanded to kindergarten students and their 5th grade buddies at Doherty School in Cincinnati, OH.

Mariners from 11 companies participated in Ministry on the River's annual photo contest. Winners were 1st) Captain Ted Trosclair - Ingram Barge Co, 2nd) Mr. Kenneth Worthey - Missouri Barge Line, and 3rd) Mr. Bernie Bosarge - Waxler Towing.



## MINISTRY ON THE RIVER

Ministry on the River, established in 1998, provides hospitality and pastoral care to mariners and their families working on America's inland waterways. Mariners on towboats typically work 30 days at a time, and can be at home as little as 15 days between "hitches." Land-based support systems are not equipped to handle the mariners' unique challenges. Ministry on the River is the only support and pastoral network available to more than 30,000 inland mariners.

### Ministry on the River staff and volunteers

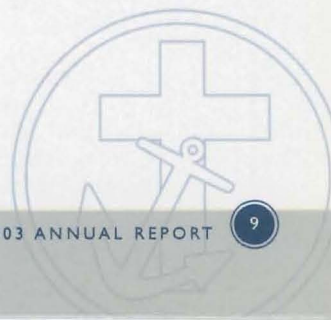
- > visit mariners onboard vessels from Pittsburgh to Houston with SCI-trained chaplains and trained clergy associates.
- > maintain pastoral care, counseling, and emergency response – onboard and onshore through a toll-free number.
- > provide spiritual and practical support enabling mariners and their families to more effectively cope with the stress of working on the river.
- > network more than 100 River Friendly Churches of many denominations into ministry partners for pastoral care and assistance including ongoing initiatives such as the Pass-It-On video and book program, Christmas-on-the-River, and Easter-on-the-River.
- > speak to church groups, civic organizations, and school children about the challenges facing mariners and their families, the environmental benefit of river-borne transportation, and career opportunities in the maritime.
- > encourage congregations of all denominations to offer a Mariners' Sunday Service with liturgical resources provided by the Institute.

### Read More

Find out more about Ministry on the River chaplains, volunteers, and programs by reading *The LifeRaft* newsletter. Contact Ann Mills, Coordinator of Special Projects, at [amills@seamenschurch.org](mailto:amills@seamenschurch.org) or call 270-575-1005.



*Sister Joy Manthey, CSJ, an SCI Ministry on the River chaplain, talks to a family about life and work on the rivers following the Mariners' Sunday Service at Christ Episcopal Church in Cape Girardeau, MO.*





# INTERNATIONAL TRAINING CENTER FOR WORKPLACE MINISTRY (ITC)

## WorldHaven Network Cross-Cultural Immersion for US Seminarians

In response to the need for new and enhanced port missions worldwide, the Seamen's Church Institute established the International Training Center for Workplace Ministry (ITC). Interns from around the world train at Port Newark using the incomparable maritime resources of the Institute. ITC graduates are connected to SCI and to each other through the Institute's WorldHaven network. US seminarians participating in the Cross-Cultural Immersion program spend two weeks working with SCI staff and living in a Christian community with ITC interns at SCI House in Newark.

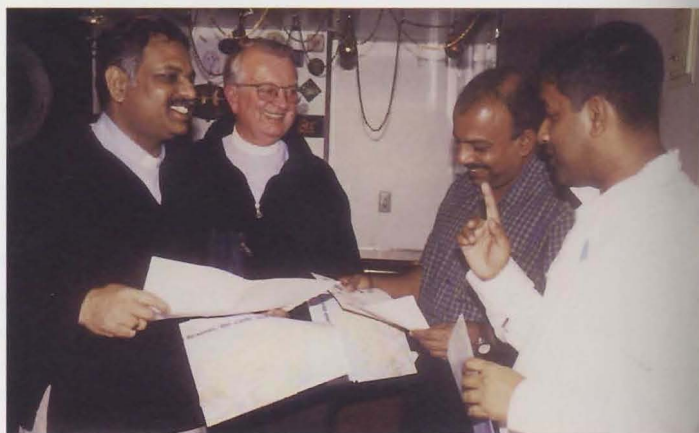
### Curriculum

The ITC curriculum of action, study, and reflection enables interns to experience the vitality and technical management that lead to an effective port mission. In the process, they learn to handle the many challenges associated with today's seafarers, longshoremen, truckers, and others in the maritime workplace. Components include:

- > Issues in Cross-Cultural Ministry
- > Ecumenical Bible Study
- > Legal, Civil, & Human Rights
- > Ship Visiting
- > Ministry to Truckers
- > Fundraising & Volunteer Development
- > Seaport Center Management
- > Seafarers' Rights
- > Crisis Intervention
- > Port Infrastructure
- > Training at another seafarers' center in the United States

### ITC 2003.

(Below, from left) The Rev. Mary Jean Metzger (ITC instructor and Pastoral Associate at Trinity Episcopal Church in Princeton, NJ); British International Sailor's Society (BISS) Pastor William Parker (Port Chaplain in Mersey & Manchester, England); intern Valter Sorrentino de Oliveira (Brazil); BISS Pastor Howard Drysdale (Port Chaplain in Aberdeen, Scotland); and interns Pastor Jayder Andre de Oliveira and his wife, Fernanda Rocha (Center Nauta, Ubu, Brazil).



(Above, from left) ITC intern, Father Stephen Barnabas (Tuticorin, India) and the Rev. Franklin Vilas (SCI Trustee) ship visiting.







*SCI Liberia Director and WorldHaven Chaplain, the Rev. Ed K. Gbe, brings food purchased with funds sent by SCI New York to abandoned seafarers on the M/V Aqua Sierra.*

## Highlights for 2003

SCI assisted WorldHaven Chaplain, the Rev. Ed Gbe, Director of the Seamen's Church Institute of Liberia in the Port of Monrovia, as he served an abandoned crew for six months during the Liberian civil war.

SCI representatives, the Rev. Dr. Jean Smith and Douglas Stevenson, along with those from the Paraná and Espírito Santos Baptist Conventions, opened a new Seafarers' Center on April 23 in Paranaguá, Brazil. SCI and its Brazilian partners support three Brazilian Centers, all within 375 miles of Rio de Janeiro.

SCI presented a Distinguished Service citation to the Yalta International Seafarers' Center on November 3 in the Ukraine for six years of exceptional service to seafarers.

## ITC ROSTER

### Class of 2003

Rev. Stephen Barnabas,  
India (advanced studies)  
Mr. Valter Sorrentino de Oliveira,  
Brazil  
Rev. Jayder Andre de Oliveira,  
Brazil  
Ms. Fernanda Martins Rocha,  
Brazil

### Class of 2002

Ms. Irette Romoelinina,  
Madagascar  
Mr. Mohammed Jaggan,  
Tanzania  
Mr. Newton Sahn, Liberia  
Dr. Alan Costa, Brazil  
Ms. Zelda Costa, Brazil  
Rev. Luis Lucas, Brazil  
Mr. Rodrigo Siqueira, Brazil  
Ms. Slanney Vasconcellos,  
Brazil

### Class of 2001

Rev. Mariano Valencia, Jr.,  
Philippines  
Ms. Marina Francisco,  
Philippines  
Fr. Matthew Kim, Korea  
Rev. Marcelo Pombo, Brazil

### Class of 2000

Ms. Monica Park, Korea  
Ms. Lorena Marchesi, Brazil  
Ms. Alla Kovtun, Ukraine  
Mr. Jean Vacher, Mauritius

### Class of 1999

Fr. Bayani Rico, Canada  
Rev. Paul Chandra, Indonesia  
Ms. Linda Chandra,  
Indonesia  
Rev. Harry Ang, Philippines

### Class of 1998

Rev. Dilce de Paiva, Brazil  
Rev. Stephen Thanapaul,  
India  
Rev. James T. Kollin, Jr., Philippines  
Fr. Miroslaw Jurus, Poland

### Class of 1997

Rev. Danilo Velasco,  
Philippines  
Rev. Edward Gbe, Liberia  
Rev. Samuel Ruteikara,  
Uganda

### Class of 1996

Rev. Stephen Barnabas, India  
Rev. Antonio Nelson, Ghana  
Rev. Yueh-Han Chuang,  
Taiwan

### Class of 1995

Rev. Vum Ko Tual,  
Mayanmar  
Rev. Julius Lugendo,  
Tanzania  
Rev. Wilson Mapuru,  
Solomon Islands  
Mr. Oleg Salimovsky, Ukraine  
Ms. Rhoda L.  
Patrick Dzombo, Kenya

### Class of 1993

Ms. Ludmila Litvinenko,  
Russia  
Mr. Nikola Danilov, Russia

### Class of 1992

Rev. Kotosoa Clair,  
Madagascar  
Re. Isagani Fabito,  
Philippines  
Rev. Damivan dos Santos,  
Brazil

### Class of 1991

Rev. Jonah Choi, Korea  
Fr. Randal Albano,  
Philippines  
Fr. William Hayward,  
Bermuda  
The Rev. Leon Burt, Bermuda

### Class of 1990

Fr. Solomon Lee, Korea

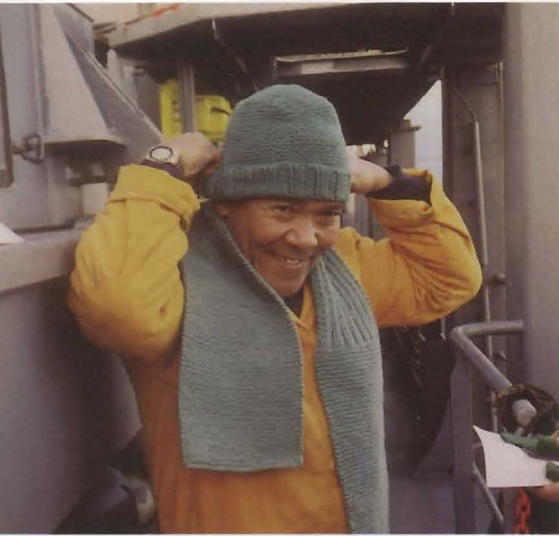
### Class of 1989

Fr. Cornish Espino,  
Philippines  
Fr. Peter Lam, Hong Kong

### Class of 1988

Bishop William Choi, Korea  
Rev. Michael Chin, Australia  
Rev. Marcelo Pombo, Brazil





A seafarer on the M/V Tegesos tries on a Christmas-at-Sea gift.

## CHRISTMAS-AT-SEA

The number of Christmas-at-Sea knitters across the country rose last year to 3,500 — a gain of about 500 new knitters. They work year-round making gifts that are opened by merchant mariners working shifts on Christmas Day. SCI chaplains, ship visitors, and members of River Friendly Churches deliver Christmas-at-Sea and Christmas-on-the-River gifts.

The Christmas-at-Sea package contains personal items along with a hand-knitted scarf and cap, socks, or vest. Inland mariners receive a slightly different package that includes a scarf as well as homemade cookies and candy wreaths.

SCI delivered gifts to 15,479 mariners during the 2003 Christmas season. Seafarers received 8,630 gifts and inland mariners received 6,849 gifts.

### Alliance of Episcopal Maritime Ministries

The Seamen's Church Institute created the Alliance of Episcopal Maritime Ministries (AEMM) in January 2003 to draw together Episcopal port chaplains. For the first time on March 31, 2004, AEMM chaplains from ports around the United States met at the Episcopal Church Center in New York City. During the service in the Chapel of Christ the Lord, the Most Rev. Frank T. Griswold, Presiding Bishop of the United States, recognized the 19 port chaplaincies networked together by AEMM as a new chaplaincy served by the Rt. Rev. George Packard, Bishop Suffragan for Chaplains.



(From left) AEMM Chaplains, the Rev. Lacy Largent (Houston), the Rev. Len Williams (Charleston), the Rev. David Gunderson (Seattle), and the Rev. Canon Peter Larom (SCI consultant to AEMM) on March 31, 2004 at the Episcopal Church Center in New York City.



Katryna Cordova (age 10) and Ann Kalil work out the basics at CloseKnit, a knitting group at the Noble Maritime Collection on Staten Island. Established in the fall of 2003, this monthly knitting group has so far provided more than 200 hand-knitted gifts to Christmas-at-Sea.



Barbara E. Clauson  
Director of Christmas-at-Sea





*ITC intern Luis Lucas, a Baptist pastor, helps cruise ship workers at SCI's Center at the Passenger Ship Terminal. Pastor Lucas was appointed in March 2004 as the Director of the Seafarers' Center in Paranaguá, Brazil, which is one of three Brazilian Centers supported by the Seamen's Church Institute.*

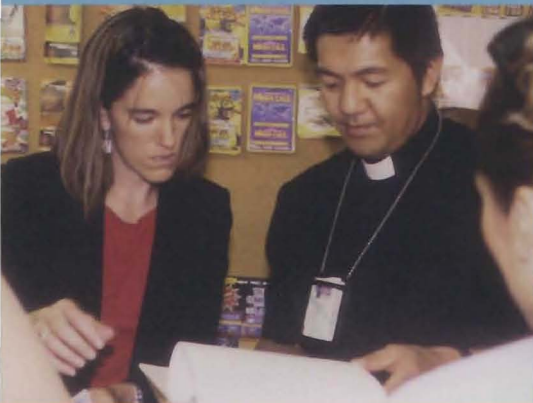
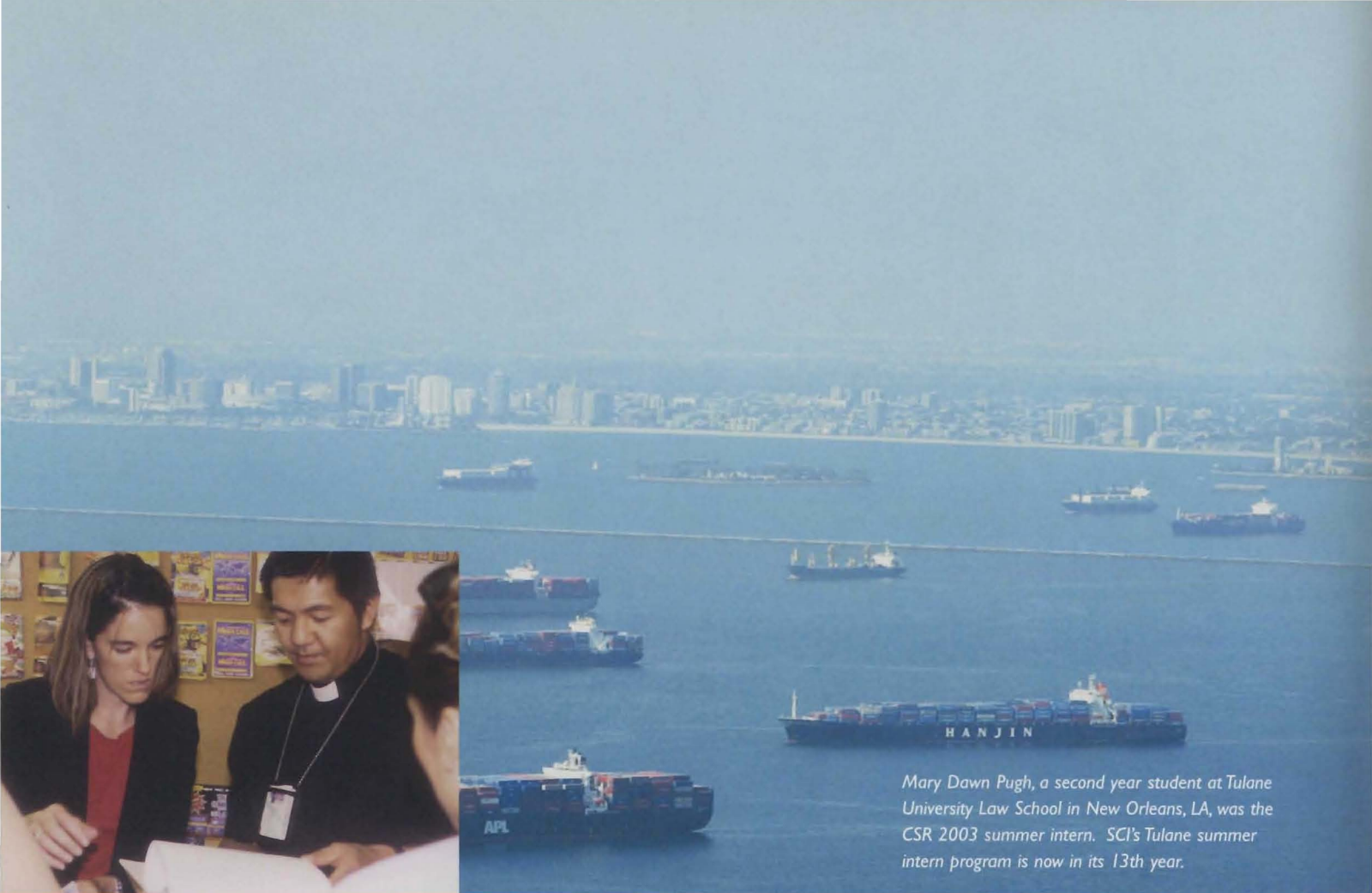
## PASSENGER SHIP TERMINAL

The Seamen's Church Institute's Center in the Passenger Ship Terminal in Manhattan doubled its services to cruise ship workers in 2003. Responding to the cruise industry's dramatic increase in New York dockings, SCI chaplains and staff welcomed crews four days a week from April through November.

	2002	2003
Seafarers Served	6,196	15,297
Calling Card Purchases/ Telephone Usage	7,191	13,277
MoneyGram Transactions (paychecks sent home)	1,734	4,100
Wire Transfers to the Philippines	69	1,223







*Mary Dawn Pugh, a second year student at Tulane University Law School in New Orleans, LA, was the CSR 2003 summer intern. SCI's Tulane summer intern program is now in its 13th year.*

*Deborah G. Blanchard, CSR staff attorney, and the Rev. James Kollin, SCI chaplain, help cruise ship workers.*



### Highlights for 2003

- CSR lawyers took the lead in advocating for shore leave for merchant mariners by:**
  - Conducting nationwide surveys of shore leave denial in ports across the country at the request of the United States Coast Guard.
  - Providing data on shore leave to US-elected officials in Washington, DC and New York City.
  - Helping US security leaders understand the potential value of an internationally-recognized seafarers' identity card recommended by the International Labor Organization.



# CENTER FOR SEAFARERS' RIGHTS

SCI's Center for Seafarers' Rights (CSR) is a worldwide resource for legal research, education, advocacy, and assistance on seafarers' rights issues.

## CSR lawyers

- > intervene directly in crisis situations such as those involving abandoned mariners.
- > promote improved conditions for seafarers in the United States and abroad with governments and international organizations.
- > assist seafarers in understanding their legal rights and remedies.
- > bring publicity to injustices such as illegal recruiting, abandonment, piracy, and unwarranted denial of shore leave.
- > provide training to port chaplains and ship visitors through workshops given in ports throughout the world.
- > educate port chaplains and lay ministers who train in Port Newark at the International Training Center (ITC) for Workplace Ministry.
- > train interns from New York area law schools and Tulane University Law School in New Orleans, LA.
- > maintain an electronic network of port-based missions to provide legal advice to chaplains and ship visitors.

## Read More

A transcript of Douglas B. Stevenson's 2003 address to the United Nations Law of the Sea Convention is available by contacting the CSR staff at [csr@seamenschurch.org](mailto:csr@seamenschurch.org) or call 212-349-9090.



*Douglas B. Stevenson, Esq.*  
Director of the Center  
for Seafarers' Rights



*Douglas B. Stevenson assists the crew of the abandoned M/V Agios Minos off the coast of Brunswick, Georgia.*



## CENTER FOR MARITIME EDUCATION – NEW YORK

Elevating standards of professionalism and safety through practical training for merchant mariners is the highest priority of the Seamen's Church Institute's Center for Maritime Education (CME). CME specializes in designing courses and offers training programs geared specifically to the deep-sea, coastal, offshore, and inland mariner.

SCI established continuing professional development in New York City in 1899, in Paducah, KY in 1997, and in Houston, TX in 2001.



*Eric K. Larsson*  
Director of SCI's Center  
for Maritime Education  
and Director of the Center  
for Maritime Education –  
New York

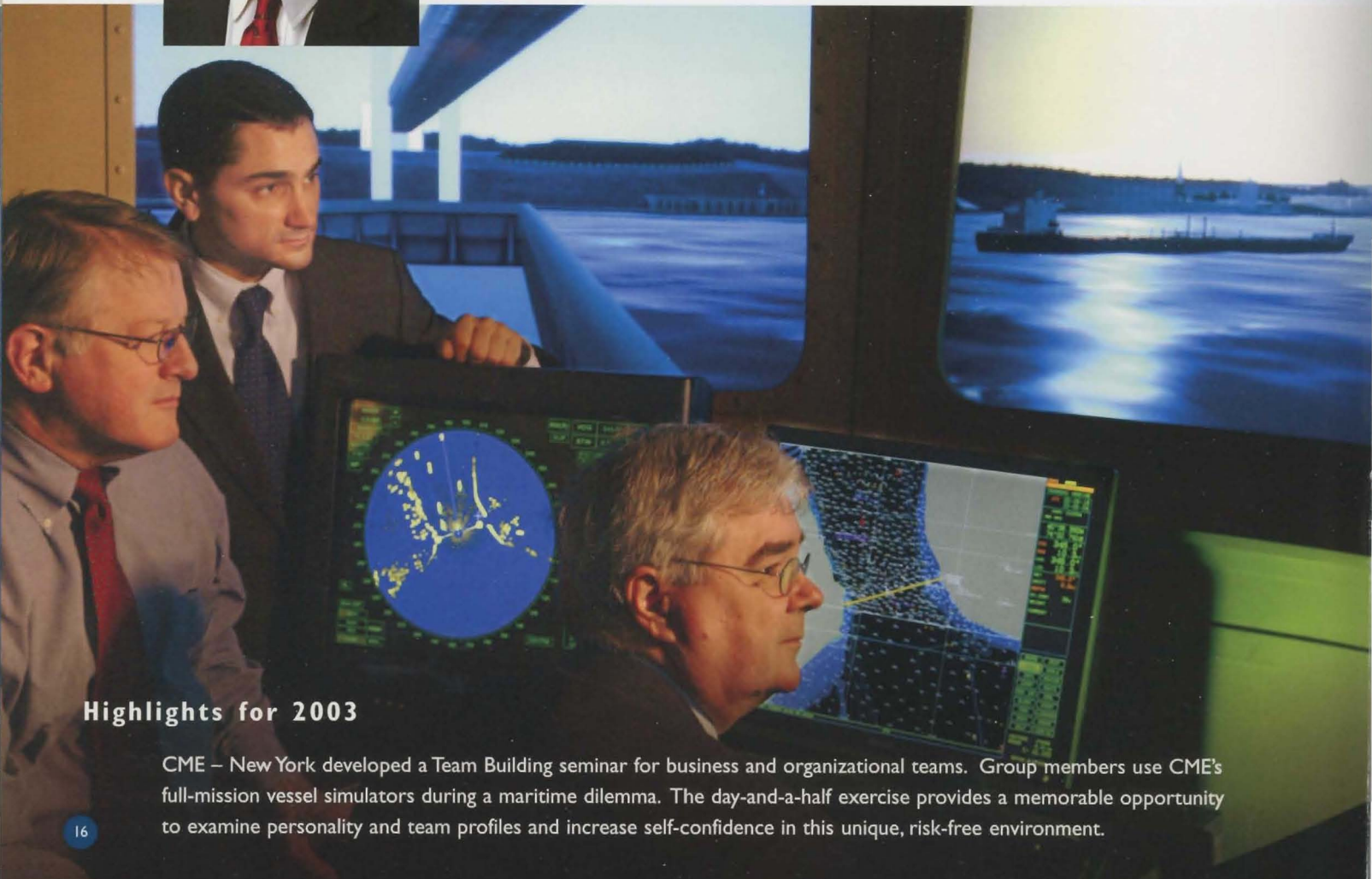
### Course Offerings

#### CME – New York

##### New York City

- > Automatic Radar Plotting Aids (ARPA)
- > Basic and Advanced Shiphandling
- > Bridge Resource Management
- > Custom-designed Courses On Request
- > Proficiency in Survival Craft
- > Radar Certification (STCW-approved)
- > Radar Renewal
- > Tank Barge Dangerous Liquids
- > Tank Ship Dangerous Liquids
- > Team Building
- > Tug/Barge Bridge Resource Management

*George Hathaway (seated), Director of Leadership Development for AIG, Glenn Picou, Director of Financial Training, and Peter Tingus, Training Consultant, look over a simulation for SCI's new Team Building course for business managers in any industry.*



### Highlights for 2003

CME – New York developed a Team Building seminar for business and organizational teams. Group members use CME's full-mission vessel simulators during a maritime dilemma. The day-and-a-half exercise provides a memorable opportunity to examine personality and team profiles and increase self-confidence in this unique, risk-free environment.



# CENTER FOR MARITIME EDUCATION – PADUCAH

Each Center for Maritime Education utilizes a computer-based simulator system through which our instructors can recreate real-life scenarios. Instructors use this tool to improve a mariner's navigational and bridge-management skills in a risk-free environment.

## Course Offerings

### CME – Paducah

#### Paducah, KY

- > Advanced Pilothouse management
- > Basic and Advanced Firefighting\*
- > CPR & First Aid
- > Custom-designed Courses On Request
- > Inland Waters Radar Renewal
- > Team Building
- > Western Rivers Radar Renewal

*\*college credit available*



*Captain Greg Menke*  
Director of SCI's  
Center for Maritime  
Education – Paducah

*Pilot Grayford Franks of American Electric Power River Operations in the wheelhouse of SCI's Center for Maritime Education – Paducah (Pilot Ralph Abrams is seated in the back).*



## Highlights for 2003

CME – Paducah's 2nd annual Professional Development Seminar on October 13 & 14 focused on human endurance issues in a 24/7 operating environment, interpersonal dilemmas in vessel environment, and current maritime legal cases. Speakers included Ms. Doris Bautch, Great Lakes Administrator for the Maritime Administration; Captain Mike Rushing, President of Rushing Marine; and Captain Dan Ryan, Chief of Marine Safety, Security, and Environmental Protection, 8th Coast Guard District. Thirty port captains from nine companies in Louisiana, Mississippi, Indiana, and Kentucky attended.

Captain Robert Taylor joined the CME – Paducah staff as the Director of Inland Training. He spent the last four years as a Senior Port Captain for AEP/MEMCO, Inter-Ohio Operations, based in West Virginia. He served as a Captain and Pilot for 20 years for AEP River Transportation and M/G Transport Services.

CME – Paducah hosted the Ingram Industries Board meeting; Kentucky Governor Ernie Fletcher and his wife; the US Coast Guard Change of Command ceremony; Marine Industry Day breakfast; and the Assistant Secretary of the Army – Civil Works, Mr. Paul Woodley.



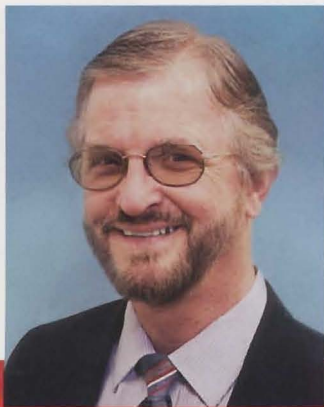
## CENTER FOR MARITIME EDUCATION – GULF REGION

CME staff also participate in research and development projects using simulation. SCI's competent and professional instructors can assist in meeting required or desired training needs of the individual mariners or a company.

### Course Offerings CME – Gulf Region Houston, TX

- > Advanced Wheelhouse Management
- > Automatic Radar Plotting Aids (ARPA)

- > Basic and Advanced Shiphandling
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- > Team Building
- > Tug/Barge Resource Management
- > Western Rivers Radar Renewal



*Captain William R. Douglas, MNI*  
Director of SCI's Center for Maritime Education – Gulf Region

### Read More

Learn more about the Center for Maritime Education's teaching philosophy by requesting the article "Competent Error is a Problem of Attitude." Contact [cmeny@seamenschurch.org](mailto:cmeny@seamenschurch.org) or call Eric Larsson at 212-349-9090.

*Kirby Corporation Captains Rick Oliveaux, left, and Louis Aucoin, Jr., train in the wheelhouse of SCI's Center for Maritime Education – Gulf Region.*

### Highlights for 2003

CME – Gulf Region's 1st annual Professional Development Seminar on November 4 focused on effectively managing crew endurance issues in a 24/7 inland maritime fleet. Speakers included Mr. Harry Lee, Manager, Shipping Operations & Standards, Shell Trading (US) Company; Captain Robert Clinton, Vice President of Safety for American Waterways Operators; Vice Admiral James Card, Senior Vice President Technology, American Bureau of Shipping; and Mr. Raymond Butler, Executive Director, Gulf Intracoastal Canal Association. Fifteen shore-based managers from 10 companies listened to experts talk about the science and new strategies of human endurance.

Eighteen AIG managers attended a Team Building Seminar on August 19 at CME – Gulf Region. Using a maritime piracy scenario, the teams learned to innovate, problem solve, and clearly understand and capitalize on individual approaches to the group process using the full-mission ship simulator.

CME – Gulf Region offered Inland Waters Radar Renewal and Western Rivers courses.



# 2003 ANNUAL REPORT FINANCIAL SUMMARY



*Edgar Estrada*  
Chief Financial Officer

## 2003

### Operating Revenue **\$4,664,854**

A. Center for Maritime Education	1,669,719
B. Voluntary Contributions & Grants	969,754
C. Special Event Income	552,036
D. Direct Services to Seafarers	492,448
E. Port Newark Facility	289,333
F. Investment Income	561,804
G. Chapel and Outreach Ministries	4,898
H. Other Income	124,862

### Operating Expenses **6,664,860**

A. Direct Services to Mariners	2,078,621
B. Education for Mariners	2,000,375
C. Management and General Administration	963,256
D. Development	349,728
E. Event Related Expenses	284,792
F. Port Newark Facility	358,950
G. Advocacy for Mariners	356,656
H. Communications	249,067
I. Chapel and Outreach Ministries	23,415

This information has been extracted from the 2003 Audited Financial Statements which may be obtained by writing to:

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(From left) Denise Manning, Paine Webber; George Isdale, Jr., SCI Trustee and Sr. Vice President of Paine Webber; and Karen N. Montgomery, Principal, Bessemer Trust, enjoy SCI's Pilot Boat cruise on September 9.

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(From left) John Prime, Publisher of Fairplay magazine (Distinguished Service Award) and Silver Bell honorees Grace Allen, SCI Trustee, and Admiral James Loy, Administrator for the Transportation Security Administration, at the 26th Annual Silver Bell Awards Dinner on June 17 at Chelsea Piers.

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*George D. Benjamin, Chairman of SCI's Board of Trustees, escorted the Rev. Dr. Jean R. Smith, SCI's eighth Executive Director, on April 11 at the start of her installation at Trinity, Wall Street.*



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*(From left) Timothy Casey, President of K-Sea Transportation, and Richard du Moulin, President of Intrepid Shipping and Chairman of the Silver Bell Awards Dinner, at the June 17 event that drew nearly 1,000 SCI supporters.*



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*(From left) The Rev. Dr. E. Bevan Stanley, Rector of Christ Church, Short Hills, NJ; Mr. Henry Enright, SCI's Director of Development and Public Relations; Mr. Steve Wysocki, Chair of the St. Elizabeth's, Ridgewood (NJ) Outreach Committee; Ms. Carol Johnson Bald, Liaison to the Institute from St. Elizabeth's, Ridgewood Outreach Committee; Mr. Thomas Prendergast, SCI Trustee; and the Rev. Franklin E. Vilas, SCI Trustee, at the dedication on September 18 of the newly-renovated chapel at SCI House in Newark, NJ.*



(From left) Christmas-at-Sea volunteers Dolores Garafola, a knitter, of Oceanside, NY; her daughter, Jeanette, who is also the SCL volunteer coordinator with Brown Brothers Harriman, a Lower Manhattan investment firm; and Rosalie Barto, a neighborhood resident. Every week about 40 people volunteer at the Christmas-at-Sea headquarters wrapping, packing, and writing Christmas greetings.



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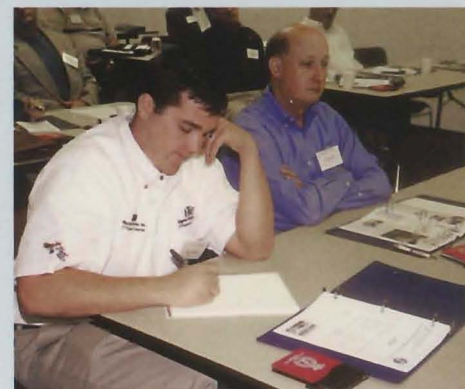
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(From left) David Devall, Higman Maryland Marine Services Port Captain, and Kyle Shaw, Vice of President Safety and Training and Afloat Personnel, were among the 15 shore-based managers from 10 companies who attended the SCL-sponsored Crew Endurance Management Seminar on November 4 at the Center for Maritime Education – Gulf Region.





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**River Bell Awards Luncheon on December 11 at the Walker Building in Paducah, KY.** (From left, front row) *Craig Philip, President & CEO, Ingram Barge Company and River Bell Awards Luncheon Chairman; William Dibert, Chairman of the Board, Crouse Corporation and River Bell recipient; Jerald Tinkey, Consultant and Distinguished Service Award recipient; the Rev. Dr. Jean Smith, SCI Executive Director; Karen Cox, former Ministry on the River Program Coordinator and Distinguished Service Award recipient; (Back row) William Dyer, President, Tennessee Valley Towing; Orrin Ingram, President & CEO, Ingram Industries; Thomas Prendergast, SCI Board of Trustees; Charles Jones, Chairman of the Board, Madison Coal & Supply Company, and Lifetime Achievement Award recipient; and Mark Knoy, President, MEMCO Barge and River Bell Luncheon Committee Member.*



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*(From left) SCI volunteer, Susan McCoubrie (MN) and Executive Director, the Rev. Dr. Jean Smith, demonstrate how to knit a Christmas-at-Sea scarf to the Rev. Canon James Lowell Shannon, Subdean of the Episcopal Cathedral in Philadelphia, PA. More than 7,500 people walking through the Exhibit Hall at the 74th General Convention of the Episcopal Church, held in Minneapolis July 30 – August 8, learned about SCI's mission work and partnership opportunities.*

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*James Melia meets the Mounted Unit of the Edison Police Department at the 10th anniversary of the Port Community Festival held on July 22 at the International Seafarers' Center in Port Newark, NJ.*



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*(From left) Economy Boat Store staff members, Rick Gonzalez and Leonard McKinney, help the Rev. Belinda (Bindy) Snyder, priest for the Episcopal Cluster of Churches near Bytheville, AK, load Easter-on-the-River gift boxes in Memphis, TN.*



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(From left) James Garry, President, Bay Container Repairs of New Jersey, and founding Chairman of the SCI Golf Tournament; Kevin O'Mara, O'Mara Construction; Steve Garrison, Portwide Cargo Securing Co.; Tom Garry, Classic Security; John Galletely, Columbia Container Services; and John Armstrong, Columbia Container Services, are part of 136 golfers participating in the 9th Annual SCI Golf Tournament on May 5 at the Maplewood Country Club in New Jersey.



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Mrs. Josephine Tienken  
Mr. and Mrs. M. C. Titus  
Ms. Claire H. Todd  
Judge David G. Trager and  
Prof. Roberta E. Weisbrod  
Mrs. Evelyn S. Treiber  
Trinity Episcopal Church  
Woman's Guild of Red  
Bank, NJ  
Mr. and Mrs. Ron D. Ubaldi  
USN Armed Guard WW II  
Veterans  
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The Rev. and Mrs. Frederic P.  
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Mr. and Mrs. Alan Winsor  
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Church of Toms River, NJ  
Women of St. Barnabas-by-  
the-Bay Episcopal Church  
of Villas, NJ  
Women of St. James'  
Episcopal Church of West  
Hartford, CT  
Women of St. John's  
Episcopal Church of  
Donora, PA  
Women of St. Mary's  
Episcopal Church of  
Cold Spring, NY  
Ms. Pauline Wong  
Mr. and Mrs. James Yglesias  
Ms. Karyn E. Young  
Capt. and Mrs. Rollin T. Young  
Mr. and Mrs. Joseph S. Zebro

## CELEBRATION

Anniversary  
Christmas  
Christmas-at-Sea program  
Publication of Water  
Words  
St. John's Episcopal Church,  
Tuckahoe, NY  
Dr. Fred C. Hess  
The Rev. Canon Peter Larom  
John M. Mulligan's ministry  
John Napierski  
Marisa Louise Pearsall  
Phyllis Shadwell's 94th  
birthday

## HONOR

All Seamen  
All the late seamen  
Jayder Andre  
Richard Y. At Lee II  
George D. Benjamin  
Christmas-at-Sea  
Barbara Clauson  
Karen Cox  
Jean and A. James  
Crawford  
The Rev. Lee Alison  
Crawford  
Crew of USNS Mohawk  
T-ATF 170  
Capt. John D. Crocker  
The Rev. Francis D. Daley  
Samuel Delman  
William Tate Denis  
Duff Donnelly  
Dunne Family  
Captain Nicole Gardner  
Alan Gibby's mother  
Silas M.R. Giddings  
Doris M. Gresham  
Andrew Hamersky  
Shepard Hildebrand  
Jakob Isbrantsen  
Jesus, Seamen and the  
Benedictine Monks  
Solange Lamaire  
The Rev. Canon Peter Larom  
Mr. Charles W. Lee, Jr.  
Thomas Leeper  
Solange Lemaire  
Merchant Seamen of World  
War II

*(From left) Emma Kouznetzova,  
Director of the Yalta International  
Seafarers' Center, and Tatiana Sitalo,  
Deputy Director, accepted an SCI  
Distinguished Service citation for the  
Yalta International Seafarers' Center  
for six years of exceptional service to  
seafarers on November 3 in the Ukraine.*



John Anthony Nicolich  
Clifford B. O'Hara  
Polar Tanker Co.-Fleet Sailors  
William F. Railing  
Admiral W.M.F. Rea III  
USCG (Ret.)  
Clara Mae Renzie  
Seamen's Church Institute's  
staff  
The Rev. Dr. Jean R. Smith  
Douglas B. Stevenson, Esq.  
The Rev. Daniel R. Strong  
U.S.N. Armed Guard  
Capt. John Vandervort  
Hulda Kamu Ves  
James R. Whittemore  
The Rev. Jim Wilkinson  
Pauline Wong  
James F. Young, Esq.



## MEMORIAL

William Ackert  
John G. Allen  
Louise L. Anderson  
Harry Anderson, Jr.  
Etta Astwood  
Thomas Baird  
The Rev. Donald Barret  
Baldwin  
William Barr  
Dick Bennis  
Florence Block  
Vera Ide Bouton  
Catherine K. Bower  
Minnie E. Bower  
John Brasel  
Bryant W. Brennan  
Wright Britton  
Everett F. Britz, Sr.  
Helen Kirby Callari  
Carolus Carlson  
Alberta Cash  
Johnny Cash  
Ethel A. Clark  
Patricia Clay  
Dr. Patrick Colagiuri  
John H. Coussens  
Mr. and Mrs. Stanley M. Cox  
Petty Officer Shawn Dale  
Marlene Daniels  
Alexis S. Denisof  
Mrs. John Dolan  
Capt. Albert Draper  
Frederick J. Dreyfus  
Richard W. Elfers  
Peter Elkowitz  
Rev. Roscoe T. Faust  
Mr. and Mrs. Robert M. Ford  
Joseph Robert Fraley  
Francine  
Frederick Friesendorf  
Capt. Louis A. Gabrielli  
Anne Willard Gibby  
Rose Gioeli  
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Capt. Gerald Harrington  
Jay Harrington  
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Henry E. Higginbotham  
Sidney Higginbotham  
Leroy Hite  
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Robert Breaker Moore  
Grace W. Moran  
John Napierski  
John Anthony Nicolich  
Jacqueline Paula S. O'Brian  
Clifford B. O'Hara  
J. John Pease  
Isabella H. Potts  
Walter B. Potts  
Marguerite and John Putnam  
William C. Quinby  
Mrs. Doris A. Ramey  
Captain Thomas Reilly  
Kenneth J. Roberts  
The Rev. Henry F. Roberts  
Jean Wisniewski Ryan  
Lucille Sampson  
Mrs. Sampson  
Leonard Sermul  
Suzanne Smelcer  
Smith  
William A. Smith  
Smith and Perez families  
Fred Stutz  
Capt. Constantine N.  
Tavlaris  
Raymond Thatcher  
Gale H. Touchstone  
Victims of 9-11  
Franklin E. Vilas, Sr.

William John Waibel  
Janet Higginbotham  
Washburn  
Thelma Washington  
Dr. and Mrs. Charles R.  
Weeth  
Thaddeus J. Wessel  
Constance West  
Nancy Wiggins  
Helen S. Wolterstorff  
Jessie L Young

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C & E Design  
The American Waterways  
Operators  
Export Transport Co  
Mrs. Nancy Graham  
Mr. David Kenna  
Reinauer Transportation  
United New York and  
New Jersey Sandy Hook  
Pilots Benevolent Assoc.  
Mr. and Mrs. Paul Walker  
World Café

## ESTATES

Estate of Beatrice C. Allison  
Estate of Lorene Banta  
Estate of William C. Clark  
Estate of John B. Crockett  
Estate of Charles S. Keene  
Estate of Robert N. Kohman  
Estate of George P. Lumsden  
Estate of Estelle A. Manning  
Estate of Almond M. Paine  
Estate of Ralph R. Peachman  
Estate of Kate B. Sheadle

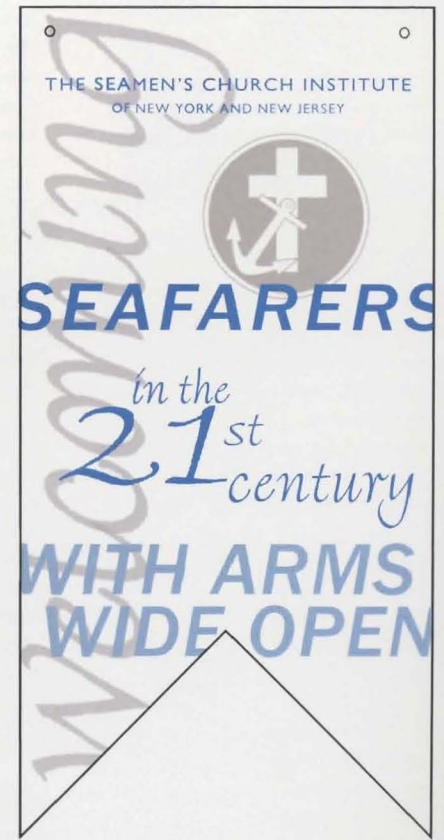
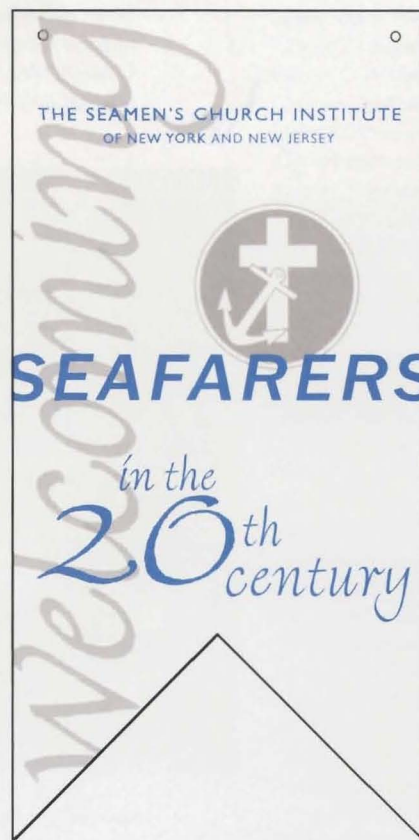
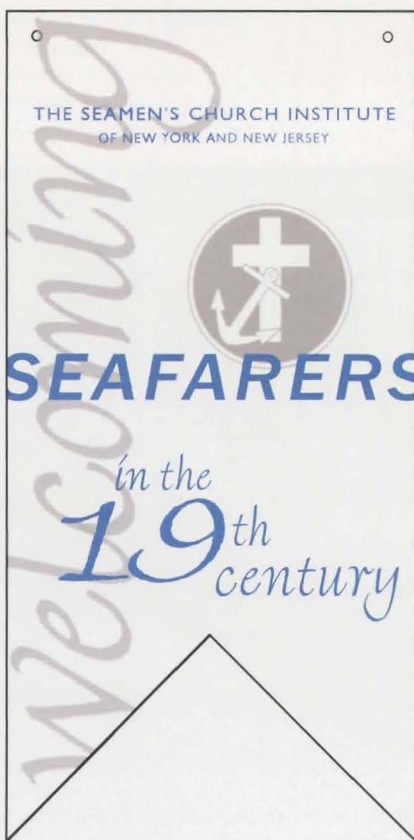


*Students from St. Matthew's Parish School in Pacific Palisades, CA, and their chaperones, following their May 29 presentation of \$20,600 to the Institute in honor of its 9-11 Emergency Relief Effort. The group included 35 students and 3 chaperones.*



## HELP US WELCOME MARINERS

- > Support the Institute's work through your financial gifts.
- > Transfer appreciated securities and real estate to the Institute.
- > Name the Seamen's Church Institute in your will.
- > Talk to your financial advisor about Planned Giving by giving direct gifts — cash, bequests, gift annuities, and life insurance policies — distributed immediately after your death, and life-income gifts, which have immediate gift and estate-tax benefits to the donor.
- > Talk to us about how you can support SCI by contacting Henry Enright at [enright@seamenschurch.org](mailto:enright@seamenschurch.org) or calling (212) 349-9090, ext. 245.





WELCOMING MARINERS SINCE 1834



The Floating Chapel of the Holy Comforter, launched in September 1846, symbolized SCI's commitment to bring services to mariners in their workplace. The Chapel was used through 1868. The Institute built three such floating chapels.



# SEAMEN'S CHURCH INSTITUTE STAFF

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Center for Seafarers' Rights  
Seafarers' Center**

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Restaurant and Catering Manager

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Captain Robert Taylor  
Director of Inland Training

Buck Viniard  
Building Facility Coordinator

Kelly Butts  
Registrar

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The Rev. James R. Wilkinson  
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Captain Arnie Rothstein  
Deputy Director

Captain Leo Braun  
Waterways Consultant

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Registrar

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Building

The headquarters of the Seamen's  
Church Institute of New York &  
New Jersey in New York City

SCI's International Seafarers' Center in  
Port Newark, NJ

SCI's Center for Maritime Education –  
Gulf Region in Houston, TX

SCI's Center for Maritime Education  
in Paducah, KY







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